



Town of Colchester, Connecticut

127 Norwich Avenue, Colchester, Connecticut 06415

**Board of Finance
Meeting Minutes
October 18, 2017
Town Hall Room 1 @ 7:00 pm**

Members Present: R. Tarlov, T. Kane, R. Lepore, A. Bisbikos, A. Migliaccio, T. Peters

Others Present: A. Shilosky, CFO M. Cosgrove, Tax Collector M. Wyatt, BOS R. Coyle, L. Ackerman, M. Egan, and Clerk J. Campbell

1. CALL TO ORDER

R. Tarlov called the meeting to order at 7:00 pm.

2. ADDITIONS TO THE AGENDA

None

3. APPROVAL OF MINUTES: October 4 Regular Meeting

A. Migliaccio MOTIONED to approve the minutes from the October 4th meeting, SECONDED by R. Lepore. T. Peters asked if more detail needed to be added about the discussion w/ B. Bernier from BOE. R. Lepore felt that if more detail was needed someone could listen to the recording. T. Kane ABSTAINED. All other members present voted in favor. MOTION CARRIED. 5/0

4. CITIZENS COMMENTS

None

5. CORRESPONDENCE

See attached correspondence A. Bisbikos thanks R. Tarlov for the well written letters on the Town's behalf that are included in the attachments.

6. DEPARTMENT REPORTS

- a. **Tax Collector** – M. Wyatt stated that the office is running as it should. Last March, the current law office we use as a debt collector, was asked for their plan on collecting the motor vehicle and personal property debts. With no results from the lawyers, M. Wyatt pulled 500 accounts from 2001-2005 from Rossi Law began working on them within the Tax Office. Efforts began in August and thus far the results are: \$87,646.70 old taxes, \$58,124.25 is set to come in, this does not include those they made payment arrangements with. The payment arrangements total an additional \$49,045.03 in revenue. Thus far \$116,000 has been collected in interest. There are still more accounts that can be taken from Rossi Law. At the next spring conference M. Wyatt will be seeking new debt collectors.
- b. **Finance** – M. Cosgrove reported that MV tax bills have not been sent out yet. Revenue money is off in comparison to last year because of that. However if you add the projected amount in we are at or over last year's numbers. 1 million in ECS money has been distributed to the Town which is approx. 25%. \$4.4 million has been received from the state for the school project which was late. We are expecting an additional payment in November. This would be payment #6 from the state for the building project. We are seeing the results from the budget freeze in expenditures. We are still running with many vacant positions which shows in salaries on the finance reports.

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TOWN CLERK

7. FIRST SELECTMAN

- a. **Transfer requests** – None
- b. **First Selectman's report** – S. Shilosky was following up from last meeting regarding budget presentations. YSS wants to come in to tell the BOF what they do. Library would like to come in because they are looking for a new carpet. Fire Dept. will be coming to BOS tomorrow to talk about paramedic program. A trench drain that the firehouse needs will be handled in house. Building has money on hold for a PT assistant. They are looking at software that would allow residents to go online and get a permit for small projects. A. Shilosky reported that he, R. Benson and J. Chaponis spoke with Incord on Monday. Their C-Tip application has been submitted. As of right now we are in competition with a property they have in Montville. Incord wants to build two 12,000 sq. ft. buildings and one 30,000 sq. ft. building. EDC has a special meeting set for 10/30.

8. NEW BUSINESS

a. **2017-2018 Budget Status and Process**

R. Tarlov has done research on other towns and how they are handling their budgets to make sure Colchester was not behind the curve. Different towns are in different situations. Some towns do not have adequate fund balance to carry them through. Those towns are getting to the point where they cannot pay bills. Tolland currently does not have a budget. April budget talk was suspended. August it restarted and was rescinded after being adjourned to a referendum. They projected the cuts too high and started the process over again. Referendum has been set for 10/31. East Hampton town manager has proposed a mitigation plan. However town council feels the suggestions will not offset any cuts. R. Tarlov looked at towns that are getting hit the hardest and they all seem to be doing things along the same line as we are. State potentially will have a budget voted at the end of next week. A. Shilosky agreed a tri-board meeting is still needed once numbers come in. Once BOF sets the mil rate, the BOF has authority to only handle budget transfers, additional appropriations, use of fund balance. BOS has the authority and responsibility to supplemental bill. R. Goldstein and M. Ritter have been working together to create implementer language to reduce the budget without having to go through the entire budget process again. There is a potential to have a tri-board meeting for November 1st.

b. **MOTOR VEHICLE TAX BILLS – Discussion and Possible Action**

M. Wyatt reported that the MV tax bills have a potential revenue of \$3.5-4 million. Voting on the mil rate should be two separate mil rates. Real/Personal Property and Motor Vehicle. Once a mil rate for MV has been passed, bills will put together for a November 1st start date. Tax payers will have 30 days to pay their bill as per normal. T. Peters asked if the town could face potential lawsuits if the mil rate cap ends up being lowered. M. Cosgrove stated that the consensus has been either raising or eliminating the cap. The town would not be alone in sending out MV bills. A refund can be issued if the mil rate cap is not lifted. A. Bisbikos MOTIONED to set the Motor Vehicle mil rate at 32.37, SECONDED by T. Kane. All members voted in favor. MOTION CARRIED 6/0

9. OLD BUSINESS

a. **2018-2019 Budget – Discussion and Possible Action**

No further discussion, most discussion will take place in next agenda item.

b. **BOF Goals & Objectives – Review**

R. Tarlov asked M. Cosgrove if the EEO1 was ready to be presented for information on the grants, state and federal. R. Coyle stated that town grants are normally recorded by department. R. Tarlov will move grant discussion to December. Survey topic has been moved to the November 14th meeting. R. Tarlov feels most new members will be in attendance even though they wouldn't be sworn in yet. R. Tarlov will contact business leaders through CBA, seniors through P. Watts, PTO, and various commissions to attend the targeted meetings scheduled starting in January. Legislators will be invited to attend March meetings/workshops. J. Pagiolli will come after elections to discuss the facility plan and energy project. Insurance Funding will be looked at with both formulas and will be phasing in the new formula. BOF by-law review will happen at December meeting. Budget presentations have been narrowed down to two. YSS only wants to speak about accomplishments and plans.

10. LIAISONS' REPORTS

A. Migliaccio reported on BOE. They have purchased chrome books for WJJMS from textbook dollars. They have reiterated the budget impact to the students. 10 positions still have not been hired. Various spending has been limited. Teachers are at max capacity in some classes. Dr. Hughes has started an initiative of technology for each school on what is needed. B. Bernier and BOE budget members have created a rubric to address the budget cuts when the time comes. COA will be hosting an AARP meet the candidates on October 26th. The senior center serves several hundred meals each month and active membership is currently 1063. R. Tarlov reported on building committee. Members are very involved in the school project. The project is ahead of schedule and under budget at this point. BOS discussed a policy for dogs on playing fields at the rec plex and awarded snow plow contracts. R. Lepore talked about the Fire Dept. They are going out for RFP's for the 10 year old ambulance that needs to be replaced. A drone has been donated to the Fire Dept. and members are going through drone training.

11. CITIZENS COMMENTS

None

12. ADJOURNMENT

A. Migliaccio MOTIONED to adjourn the meeting at 8:00 pm, SECONDED by A. Bisbikos. All members present voted in favor. MOTION CARRIED. 6/0

Respectfully Submitted,

Joanie Campbell, Clerk

Attachments:

Correspondence

Tax Office Reports August & September

Finance Reports August & September

Background Information for Agenda Item 8B

BOE Handout

BOF Objectives & Initiatives

Correspondence for 10/18 BOF Meeting

From: Robert Tarlov

Sent: Tuesday, October 10, 2017 8:41 AM

To: deee bouchard

Cc: Board of Finance Members; Art Shilosky; Ronald Goldstein; Brad Bernier

Subject: Other Towns

Thank you for the information. I had already seen this information before except for the EH Town Manager's memo, which I saw yesterday when I downloaded their agenda for tonight's meeting.

In your e-mail of October 5, you represented the Town Manager's answer to a question posted earlier that day under the "Rumor Buster" section of the East Hampton web site as "the attached document is from the Office of the Town Manager of East Hampton - Michael Maniscalco. . . . outlining East Hampton's response to the State Budget crisis".

This statement was not a document and unless you knew where the reply to the question was located, it would have been almost impossible to have come across. I found it only because I went looking for the source of it after receiving a copy from you on Friday. In addition it did not outline anything.

When I saw the East Hampton Minutes from 9/12 and subsequent memo to the Town Council about the 10/10 meeting, I added their meeting to my calendar and will attend tonight. My interest was peaked by these minutes stating that "Town Manager Maniscalco heard this afternoon that East Hampton is looking at a reduction of about 1.6 million dollars. There are a number of different sources that can help offset a revenue loss of up to 3.7 million" If their reduction is 1.6M, I was wondering why they have a plan for 3.7M?

I could not find any official statement regarding a plan, and the actual numbers you show below were not posted until Friday, October 6, as part of their 10/10 meeting agenda package. When I look at these numbers in their plan, part of it is the 495,000 revenue reduction (used as an appropriation) already assumed in their budget. We assumed a similar reduction in ours. Over half the balance of their cuts (1.7 million) is a suspension in capital, which is not a cut, but a deferral of these costs to future years. Also, a tax sale (750K) does not create additional income, it accelerates the collection of delinquent taxes that would be collected in the future anyway. I also do not see any reference to their BOE budget in this plan.

We have already done a couple of these things in our adopted budget and most of the others have already been discussed at meetings over the last 6 months and likely will be part of our Tri-Board discussion on October 18.

Last Wednesday night, you cited Marlborough as an example of a town that was taking action. Since passing their budget at Town Meeting in June, I can see no public discussion or statements regarding their budget. I did note at some recent meetings that some citizens criticized their Board for inaction as they said "other towns were taking severe action".

I had already seen the Tolland information you sent, and more.

They put their budget vote on hold when their Town Manager's research found that the Supreme Court had ruled at some point that there was no specific deadline for a town to put a budget in place. Not sure we would have done anything differently, but the information we had directed towns to present their budgets for a vote in time for supplemental bills to go out on time.

I have been following Tolland, as they are a town very similar to Colchester, including also being one of the towns hit hardest by the revenue reductions under both the Governor's and Democrats' budget proposals. Not sure I would use their process as one we should be following. They have continued to move forward after holding up their initial process, presenting new budgets without any new information to base those budgets on.

They are wrestling with the same issues as we are, but they have been two months behind us in their process. We have an adopted budget, they do not. They will have to go through their 2 month budget process, regardless of the final State numbers. They reached a point where they decided they could no longer wait for the State numbers to get an adopted budget, and why they called their initial budget presented in August a "Hope and Prayer" budget. A passed budget on 10/31 will put them where we have been since June. In our assumptions, we both may be too low, too high, one of us may be about right and one of us may be too high and the other too low. We will only know when the State finally approves a budget.

For Colchester, when the base budget already passed and the Democrats' budget are within the parameters of our adopted budget and current budget freezes, I do not feel, without more definitive numbers that we have the same urgency to put a budget in place as they do. Mitigation plans assuming different revenue levels should have been developed although I am sure there will be disagreement as to what levels those plans should be at.

Tolland went through their budget process in August, when the town manager presented that "Hope and Prayer" budget that then went to town meeting and where a referendum date was set. Based on new information they said they received in September, showing they overestimated the reductions, they cancelled their referendum, rescinded all previous motions and began their process again.

Now moving forward again, still with no definitive numbers, I look at their assumptions in their new budget and I am puzzled, but neither I nor anyone in the public can possibly have the same information they have, or have complete knowledge of all the discussions and plans that they have had, to have absolute ability to judge these assumptions. I saw in their budget presentation, they are assuming a pension invoice of 436K while the amount shown in the State reports is nearly 4.5 times that. They are assuming a loss in revenue higher than any of the 3 State budgets proposed. Tolland is a well run town, and I am sure there is a reason behind these numbers but as an outsider looking in, it's hard to see it.

In Colchester, we are taking a prudent approach of continuing to gather as much information as possible and weighing that information in our decisions on how to move forward. We are looking at alternatives and taking action as most towns are, in some cases we have done more, some less, but not every town is in the same position, so comparing any two towns that might have different circumstances is a mistake.

You brought up East Hampton, that had not issued a public document or publicly outlined a plan until Friday when the Town Manager included a memo to the Town Council about his plan in the Town Council meeting agenda package. This was the same date we announced a Tri-Board Meeting. I am attending their meeting tonight to learn more, but with acceleration of revenue collection and deferral of expenditures, I see a lack of sustainability in what the Town Manager is proposing, plus looks like the town side is absorbing the ECS reductions.

At the BOF meeting, you brought up Marlborough as a town that was taking action, however they appear to have taken no action to put forward a plan to the public and have had less public discussion on the budget than Colchester.

You also brought up Tolland who is behind us in their budget process and is moving forward to catch up, with no real numbers, with what they have described as a Hope and Prayer budget. If their budget passes on October 31, they will have caught up to us in the process. Only time will tell which town was closest in their estimates used in their budget. I wonder if Tolland receives numbers from the state before 10/31 that are different than in their proposed budget, whether they will still go to referendum with that budget?

As stated, we have scheduled a Tri-Board Meeting for 10/18, because we now have reason to believe that the State needs to take action by October 13 and that we will have more definitive numbers to base a meeting discussion on.

Have a safe trip. I saw where you went to Texas, too. Thank you for your service with the Red Cross.

Rob

Rob Tarlov, Chairman, Board of Finance
860-608-4293

From: deee bouchard <deeedeee1963@yahoo.com>

Sent: Tuesday, October 10, 2017 1:28 AM

To: Robert Tarlov

Subject: Tolland Joint Town Council/BOE

FYI:

SPECIAL MEETING MINUTES

**TOWN COUNCIL/BOARD OF EDUCATION
JOINT MEETING**

**HICKS MEMORIAL MUNICIPAL CENTER
6TH FLOOR COUNCIL CHAMBERS**

SEPTEMBER 19, 2017 - 7:00 P.M.

MEMBERS PRESENT: Rick Field, Chair; William Eccles, Vice-Chair; Robert Green; Paul Krasusky; Kristen Morgan; Joe Sce and David Skoczulek

MEMBERS ABSENT: None.

BOARD OF EDUCATION MEMBERS PRESENT: Colleen Yudichak, Vice-Chair; Michelle Harrold; Karen Moran and Jeff Schroeder

BOARD OF EDUCATION MEMBERS ABSENT: Sam Adlerstein, Chairman; Kathy Gorsky; Robert Pagoni; Susan Seaver and Cliff Vachon

OTHERS PRESENT: Steven Werbner, Town Manager; Walter Willett, Superintendent; Lisa Hancock, Director of Finance and Records; Mike Wilkinson, Director of Administrative Services

1. **Call to Order:** Rick Field called the meeting to order at 7:00 p.m.
2. **Budget Discussion:**

Mr. Werbner advised that the Governor came out with a third budget, which was a compromised budget. The Council called off the September 19th Referendum scheduled for Tolland. At that time, Mr. Werbner recommended that the new compromised budget be the new floor in terms of revenue estimates for Tolland, because he didn't believe whatever came out would be worse than what he had recommended. Since that time, things have continued to change on a daily basis. That compromised budget is no longer very good in its entirety. The Republican budget was adopted and is before the Governor for a possible veto sometime between now and nine days from now. He has given every indication that he is going to veto it, and he will try to get another compromised budget out. This time, he will involve the Republicans, the Democrats, and his administration. Regardless of what happens Tolland needs to move forward. Some key legislature will be gone for the rest of the month, so there may not be a budget until sometime in October.

Mr. Werbner prepared different scenarios prior to the meeting and reviewed same:

BUDGET SCENARIOS

1. Assumptions

- Used Governor's compromise budget figures (ECS reduced to \$8,810,173 in FY 17/18 and to \$7,398,969 in FY 18/19)
- BOE assessed cost of Teacher Pensions (\$435,915) in FY 17/18
- BOE budget reduced by \$993,340 in FY 17/18

- Town budget reduced by \$343,291 in FY 17/18
- For FY 18/19, BOE FY 17/18 expenditure level reduced by \$161,250 (increased cost of Teacher Pensions in Year Two)
- For FY 18/19 Town expenditures at 17/18 levels
- Fund Balance contribution is \$750,000 in each fiscal year
- No cap on car taxes

FY 17/18	Mill rate increase – 10 mills
FY 18/19	Mill rate increase – 1.33 mills
	Percentage increase – 292%
	Two Year Average – 2.08% increase

2. Assumptions

- Same as #1 except Teacher Pension Cost assigned as an increase to the mill rate rather than to BOE

FY 17/18	Mill rate increase – .45 mills
FY 18/19	Mill rate increase – 1.69 mills
	Percentage increase – 4.879%
	Two Year Average – 3.09% increase

3. Assumptions

- Same as #1 above except full cost of Teacher Pension (\$900,165) be phased in as a BOE expense over five years with the remainder assessed as a mill rate increase
- BOE Budget is reduced by \$1,173,373 in FY 17/18 for a total of \$38,160,575

FY 17/18	Mill rate increase – .30 mills
FY 18/19	Mill rate increase – 1.55 mills
	Percentage increase – 4.19%
	Two Year Average – 2.68% increase

- For FY 18/19 BOE FY 17/18 expenditure level reduced by \$180,033 for second year of phased in Teacher Pension cost for a total of \$37,980,542

4. Assumptions

- An analysis based off the Republican budget
- They break out an additional Special Education Grant from ECS (no details on the grant itself other than amount)
- Assumed expenditures for Town and BOE would be equal to amount in 16/17 for both FY 17/18 and FY 18/19
- In FY 17/18 BOE budget would be reduced by the increased amount of the Special Education Grant or \$2,286,897 for an amount of \$37,047,051
- ECS is reduced from \$10,784,974 to \$8,412,280
- I am told by CCM that in terms of the Special Education Grant, BOE would be reimbursed on the total cost of Special Education from the previous year

FY 17/18
Mill rate increase – 23 mills
Percentage increase – .673%

- In FY 18/19 the Special Education Grant is reduced to \$1,263,597 but the ECS Grant remains flat. Based on the fact that the Governor indicated he will veto this budget, I am not showing a FY 18/19 impact

On-Going Concerns related to the Budget, and why Mr. Werbner believes the Referendum should move forward on October 30, 2017:

- Impact of reduced expenditures on Town and BOE programs
- If no budget by October 1st, first quarterly payment of ECS will be off the drastically reduced ECS amount
- Unknown as to what happens if a subsequent budget is approved with higher ECS amounts. Will we ever get reimbursed?
- Cash flow remains a concern – Tax payments are significantly below where they were a year ago at this time due to the half year bills sent out in July
- We need to send out a tax bill for January 1st payments and to print bills and need a mill rate no later than December 1st
- Growth of Grand List is stagnate and impacted by loss of revenue due to crumbling foundations
- Economic Development if it is to occur will be a multi-year project not impacting the fiscal years in question
- Real Estate market for upper end homes in Tolland is slow
- We need to plan our budget for at least two fiscal years
- The State may not have a budget at this point until at least mid-October

Discussion commenced:

Mr. Eccles said they have two big challenges: 1) making sure they have a budget that will pass, and 2) they need something that the BOE can support. The BOE's input is important. He is uncomfortable with Assumption #4, because there are too many unknowns.

Mr. Field asked Dr. Willett if he wanted to make some comments. Dr. Willett said he has made a lot of comments prior regarding the impact on the Board. Each of the scenarios shows a reduction from the Hope & a Prayer ("H&P") budget. He thinks the discussion needs to be what impact the town will choose for their BOE. Ideally, they would be looking to recover items. The H&P Budget is what they used to do their planning. Anything other than that would have a further effect. Further reductions will push this organization to lose some real talent, which they already have.

Mr. Sce asked Dr. Willett how other towns are making up for their losses. Dr. Willett said that he has spoken to other Superintendents and they don't seem to be in the same situation he is in. There are some districts that were deeply affected like Tolland, and there are other towns that do not have the same level of concern that he has. He can't tell the Council what to do in this situation. As a Council and a BOE, they need to look at all the different areas of impact, and decide what combination of those things they are going to consider to move the town forward.

Mr. Skuczulek confirmed with Mr. Werbner that Assumption #2 would essentially be the H&P Budget. Dr. Willett said he doesn't know how they could keep the services that everyone would like, if there were further reductions.

Karen Moran commented on Scientific Research Based Intervention ("SRBI"). It is not an opinion, it is fact, and it is scientific. It is something that they need in the schools for the children. She keeps hearing, 'don't plan on State funds to help us in the future. We need to take care of ourselves.' SRBI does that, but they need the staff to support it. She thinks we can help ourselves in the future by investing in it. If the budget is reduced even more, they can't do that. She added that Dr. Willett is our Superintendent, our Curriculum Director, the webmaster, and he has taken on additional teacher evaluations. They can't ask him to do anymore.

Mr. Eccles commented that Assumption #2 keeps them at \$38,340 for year one. Assumption #3 gives them some time to accommodate the increase of teacher pension costs spread out over five (5) years, but it brings them below the \$38,340 on year one. He would be willing to keep them at \$38,340 for year, but then phase in the additional teacher pension costs over the next few years. It is not going to go away, but there is no way they can absorb it over two (2) years. The town and the BOE are going to have to start sharing resources with other towns, although there is no time to do that right now. He would like to start now, but they can't. He understands the importance of the programs needed for preventative measures, and he gets the importance of having a more workable town garage, but some things may need to be scaled back and held off. It is very difficult to go out for steak when all you can afford is hamburger.

Mr. Werbner said one of the reasons why we are different from some of the other municipalities, is because we are already the 154th school district in terms of per pupil spending. With regard to what we spend, we don't even compare to what other towns our size spend on municipal services. So, when we look to adjust and reduce, we are cutting off basic services. We are starting on a different base. We are scaling back from being scaled back. We were within the top 10 towns in terms of dollars lost for ECS. We've been able to cut back and still provide the services people expect, but it may be time for expectations to change.

Discussion occurred about the four (4) different Assumptions.

The Council members were concerned with the increases in the mill rate and percentage increase for FY 18/19. The first year's numbers are low, but the second years increase. It was suggested that the numbers be equaled out more.

Mr. Werbner confirmed that the scenario they will try to create is as follows: For FY 17/18, they would use Assumption #2. The cost of \$430,000 for the increase pension in year one will be picked up as part of the mill rate, and they will look at different levels of Fund Balance to get the mill rate increase somewhere in the 2's. For year 2, they will use Assumption #3 (FY 18/19), when they will start to phase in the costs of the pensions at \$180,000 over five years. They will try to come out with a two year average somewhere close to the high two's, and they will try to balance it with the use of Fund Balance.

Colleen Yudichak asked for clarification on the numbers for the teacher pension phase in. She was glad they had this joint meeting.

Michelle Harrold said any reduction in our budget, even in the coming years, is going to be difficult and painful. These numbers are big numbers to absorb. It's like they are planning to reduce their budget.

Mr. Werbner said the decision is not final regarding the transfer of the teacher's pensions from the State to the municipalities. So, he suggested getting out cards and letters to the State.

Mr. Field thanked Mr. Werbner, Ms. Hancock and their whole team for their hard work and dedication. Ms. Moran said ditto for Dr. Willett and his Business Manager. Everyone agreed.

3. Public Participation

Tammy Nuccio of 71 Webber Road - She wanted confirmation of the numbers discussed. She asked if they are pushing the Unions more, or are they just waiting to see what we pass and then deciding.

Dr. Willett said Tolland has had a couple of freezes over the years, and that makes it very difficult to hire new people. The Tolland teachers are not paid at the highest or the lowest ends of the scale. He advised that he has mentioned this to the bargaining units. They have not given him an answer.

Ms. Nuccio said she hopes those conversations continue. She knows the salaries are always brought up. When you look at other town's budgets, we may pay less in salaries, but we do offer more in benefits. So, a fully loaded salary is something to consider rather than throwing out the one number. Even if they gave partial concessions and not the full amount, it would offset the \$435,000. We are in a time of turmoil, so anything they can give back would be helpful.

Bob Rubino of 296 Weigold Road – He has heard that they are considering a hybrid of Assumption #2. He is happy to hear the discussion about being creative with the use of the Fund Balance. We are lucky that we have good fiscal stewards represented by our Town Manager and Superintendent, but all stewards need time to absorb a lot of these changes. The question is how do you communicate this to the public? He suggests they outline what they have done as fiscal stewards in terms of reducing expenditures. This would inform the residents that the fault doesn't lie with the Council and the BOE, the fault lies 25 miles down the road. They are responding to the reduction they are receiving.

Jackie Kolb of 34 Susan Drive – The town has been handed a problem from the State that needs to be dealt with over the next few years. Educating the public and letting them know is important. She suggested that a write up be put into the Patch explaining all this to the residents. Mr. Eccles had done this in a previous year, and it was very helpful. They need to ask themselves what level of services they want to maintain and preserve for this town and its variables. We are all expected to do more with less. We need to utilize the fund balance to give the town and the school the ability to come up with revenue generators.

Brenda Falusi of 4 Laurel Ridge – She agreed with the last two speakers. She thanked them for crunching the numbers and taking time away from their families to work on the budget. We need to start preserving. She is looking forward to planning ahead and the ideas to do so. She looks forward to how this budget is focusing on cost savings. She believes the hybrid scenario will preserve our town, and will help keep us vibrant. She is committed to the town and knows that the Council and Board are too, along with the people sitting in the audience.

Jane Pasini of 11 Cortland Drive - She asked if the town could vote on a two year budget, since the State is doing that. She asked that they think of that for the future.

Mr. Field thanked everyone for working together. The Council, along with the Board, will put the word out as much as they can. Somehow, they need to get the community involved.

4. **Adjournment:** Mr. Eccles moved to adjourned the meeting at 8:36 p.m.; Seconded by Robert Green. All in favor. None opposed.

Michelle A. Finnegan
Town Council Clerk

Steven R. Werbner, Town Manager

From: deee bouchard <deeedeee1963@yahoo.com>

Sent: Tuesday, October 10, 2017 1:20 AM

To: Robert Tarlov

Subject: Tolland Town Council Proposed Budget

FYI



Office of the TOWN MANAGER
MICHAEL MANISCALCO, MPA
mmaniscalco@easthamptonct.gov

MEMO

TO: Town Council

FROM: Michael Maniscalco, Town Manager

CC: Jeff Jylkka, Finance Director

DATE: 10/2/17

SUBJECT: Revenue Deficit mitigation plan

TOWN COUNCIL

Patience Andersen
Chairperson
Ted Hinz, Jr.
Vice Chairman
Peter Brown
Melissa Engel
Mark Philhower
Josh Piteo
Kevin Reich

With the continued lack of a State Budget the following plan has been developed to help offset whatever type of cut to municipal aid that may occur. The following option are only that and any combination and/or variation of them could be acceptable based on the results of the State of CT budget process.

• Est. 2017 surplus:	\$318,000
• Add. Tax Revenue:	\$495,000
(BOF+.44mills to current budget)	
• Add. Revenue from Tax Sale:	\$750,000
• Suspend non-critical Capital:	\$1,700,000
• Town Hiring Freeze:	\$150,000
• Park & Rec Spec Rev.:	\$50,000
• PD Special Rev.:	\$16,000
• Additional Fund Balance:	\$250,000
(Amount will have minimal impact on credit rating)	
Total:	\$3,729,000

From: deee bouchard <deeedeee1963@yahoo.com>
Sent: Tuesday, October 10, 2017 12:51 AM
To: Robert Tarlov
Subject: Re: EAST HAMPTON Budget Communication

Rob,

I just read your email and want to thank you for your comprehensive response.

I do not have time to respond thoroughly as I am preparing to deploy to California tomorrow with the American Red Cross, as a Disaster Responder to help with the wildfires.

I am however sharing with you the Town of East Hampton's Revenue Deficit Mitigation Plan. This plan is scheduled to be presented and discussed at the Town Council meeting tomorrow night.

If I have the time, I will continue to research what other towns are doing and share the information with you.

Dee

From: Robert Tarlov

Sent: Monday, October 9, 2017 7:08 AM

To: deee bouchard

Cc: Brad Bernier; Art Shilosky; Board of Finance Members; Ronald Goldstein

Subject: Re: EAST HAMPTON Budget Communication

Deanna,

Thank you for the correction on Brad Bernier's statement.

The Board of Finance has maintained public discussion on the budget by having had an ongoing agenda item for updates on the 2017-2018 Budget. Although we assumed no State revenue in the Town budget, the First Selectman has reported what the Town is doing at each meeting to adjust spending in the face of the uncertainty in State revenue. On the town side, we have not filled some vacant positions and we have not implemented items approved in the adopted budget, such as Opengov.com software, the part time Planning Department clerk, capital projects. I believe he has also reported the same at Board of Selectman meetings.

On the schools, 10 positions have been reduced and other expenditures have been deferred. I saw a public announcement made at the beginning of the school year and Karen Goodwin was quoted in several newspaper articles over the last 6 weeks as to what school administration has done and is doing.

September 1, 2017 - Colchester Braces for Cuts Colchester, which stands to lose almost \$10 million in education cost sharing funds if the legislature takes the governor's suggestion, has instituted a "hard freeze" on spending and will not be replacing ten open positions: six teachers, three paraeducators and a newly-added Information Technology technician position.

Interim Superintendent of Schools Karen Loiselle Goodwin said Wednesday the high school has been hardest hit by the staffing reductions. That means larger classes and less flexibility for students to get into all the classes they were hoping for.

She said administrators don't anticipate filling the empty positions this school year, but added that the Board of Education and administration can revisit the idea if the cuts to state aid are less extensive than anticipated.

If a cut like the one Malloy has proposed ends up coming through, she said the district would have to make further reductions that would increase class sizes "dramatically."

She declined to specify how many teaching positions might be eliminated, but said former Superintendent of Schools Jeff Mathieu developed a plan that will guide the district if necessary. Goodwin said the revenue side of the local budget, which was approved in June on the first try, assumed several state grants on the general government side of the budget would be completely eliminated.

She said she hopes a school board committee charged with exploring the consolidation of school services will help bolster the district against reduced funding in the future. Pointing to a new program to increase enrollment by accepting students from Norwich, she said the district "has some great programs for students that may be of interest to nearby districts." She acknowledged the effort is not a fast solution. "We're looking long-range," she said.

August 25, 2017 - *The superintendent furthered that with uncertainty surrounding the state budget, "one of the first things we did" at the start of the school year on July 1 was institute a spending freeze on 2017-18 budget funds.*

"We're only purchasing what is absolutely necessary to support teaching and learning," she said. "We're asking teachers to go into their inventories, share with other teachers. They've been great about that."

Loiselle Goodwin added, however, that Bacon could see the biggest impact of potential state funding cuts, as they've decided at this point not to replace the seven district-wide staff members who have resigned unless they are mandated positions, such as a school nurse, and to reassign teachers with similar credentials and certifications.

"What that's going to look like in some cases, particularly in the high school ... is increased class size in some areas, such as world language and science, [while] in some areas, like family consumer science, we may only be able to run courses with the largest enrollment," she said. "It's a disappointing outcome, but it's an understandable outcome due to the magnitude of the situation."

Although Brad Bernier has reported at each meeting that administration has worked on mitigation plans, he has been, as several board members pointed out, vague in his responses. He did point out that any plan would involve positions as the majority (79%) of the budget is payroll and benefits. As you heard the other day, the Board of Finance wants the schools to publicly state that they have mitigation plans at different levels of reductions and how long they estimate it would take to implement plans at each level. In addition, we requested a closer estimate of the dollars for the actions that have already been taken.

Town officials have been in ongoing contact with our legislators and we have been monitoring the dollar amounts in 3 proposed budgets, including the Governor's September 8 compromise budget, as well as the Executive Order that the State is currently operating under. We have continued to watch what is happening and only the Governor's proposed reductions are higher than our implemented reductions.

The Republican budget, which was passed and after the veto is the base plan that the negotiations are building from, has little impact on the Town in the first year.

The Democrats previously proposed budget reduces the Town by \$884,983 over what we assumed.

The Governor's 9/8 compromise budget proposal reduces us by \$3,899,656 beyond what we assumed. This includes a \$2,042,189 teachers' pension invoice,

The Governor's current Executive Order reduces us by \$8,976,766 which I do not believe includes the pension invoice. I have seen no towns planning toward this number and from what I hear, the legislature does not support pension invoicing and it is not included in any of their proposals.

As close to 50% of the legislature supported a plan that would impact Colchester by \$884,983, and more than 50% supported a plan that would have little impact on us in the current year, I have to believe that the legislature can find a plan that 2/3 of the legislature can support that is closer to these numbers than the 3,899,656, which includes the 2M pension invoice in the Governors' proposed budget. For Colchester to create a plan assuming 9.5 million in reductions would be imprudent.

I follow other towns throughout the budget seasons, even more so this year than in the past. I have followed the TC/BOS/BOF/BOE minutes, news articles, proposed and adopted budgets, including the assumptions used for revenue and the teachers' pension. On some towns, I am on their e-mail lists. You mentioned towns this past week that were taking action: East Hampton, Marlborough, Tolland. These are three of the towns that I too have been following. Although it is difficult to find all of the communications that any town releases, my research both before and after Wednesday's meeting does not support your statements about what they have done or are doing.

With such a divergence between the numbers in the legislature's plans and the Governors', towns throughout the state are struggling with how to move forward. Most have taken steps that freeze spending on some items and have taken steps to reduce or defer other commitments. Towns, like Tolland, who do not have an adopted budget have pared back estimates on revenue reductions from their previously proposed budgets. Many towns, like Colchester, who have adopted budgets are waiting for less disparate numbers before releasing specific plans.

As stated in my previous e-mail, believing that there is a high probability of receiving new pertinent information after October 13, we have scheduled a Tri-Board Meeting for October 18.

You appear to have done a lot of research on other towns. Knowing what other towns are doing, that is different than what we are doing, provides us with additional ideas to consider that we may not have previously considered. If you have discovered hard copies of what other towns are doing, sharing those would help us in our process.

Rob

From: deee bouchard <deeedeee1963@yahoo.com>
Sent: Friday, October 6, 2017 10:22 AM
To: Robert Tarlov
Subject: Re: EAST HAMPTON Budget Communication

Rob,

Thank you for your timely response.

I had a conversation with BOE VC Brad Bernier while waiting for the BOF meeting to begin during which time he did make the statement I quoted. In fact, the conversation lasted approximately 8 minutes during which time he repeated that statement. Reviewing my record, I realized that I have mistakenly attributed the quote to his statement made to the entire BOF, which while similar in nature, was not the exact quote. Thank you for the clarification.

The point of my original email was to address Colchester's Elected Officials lack of a "official statement" or any public response in regards to the impact of State Budget Crisis on Colchester. Despite Elected Officials being asked repeatedly by citizens for transparency on what planning is taken place to mitigate reductions in revenue from that State, no Elected Official has made a public statement.

Citizens are worried, and want to know what Town Officials are doing.

When asked at the BOF meeting Brad Bernier was very vague in his answers, as pointed out by several BOF members.

The Bottom line is...

Citizens have a right to transparent government and elected officials should address the questions posed by citizens in a formal response.

Sincerely,

Deanna Bouchard

From: Robert Tarlov
Sent: Friday, October 6, 2017 8:26 AM
To: deee bouchard
Cc: Art Shilosky; Ronald Goldstein; Brad Bernier; Board of Finance Members
Subject: Re: EAST HAMPTON Budget Communication

I went back and listened to the tape to be sure, as I believe you misquoted Brad Bernier.

What you have forwarded below was the East Hampton's town manager's response to a question posted yesterday on the Rumor Buster section of their website where town citizens can post questions and review past questions.

The question asked how the town was going to deal with the 6 million dollar cut, and the reply states that their staff has been working on a plan to mitigate 3.7 million and that the plan will be presented to the Town Council at their next meeting. It would appear that this planning has been taking place at the staff level and has not been presented to any board as of yesterday.

He also states that their cuts under the Democrats' and Republicans' plans could be as high as 400K and that their Board of Finance budget included a 495K item to offset a revenue reduction of the same. Under the Democrats' plan, their ECS money is increasing by 7,144 and their town revenue is decreasing by 354,100. As the biggest difference in impact on towns between Dem and Rep plans is in the ECS, I assume they have a much smaller difference between the two plans for their town than Colchester does.

On the town budget we assumed we were losing all funding, but we're dealing with total state revenue in the 2016-2017 budget that was a small percentage of the total budget than on the school side.

In May, our Board of Finance discussed assuming revenue reductions of amounts up to 4,000,000 as well as delaying a budget vote. After Board discussion and talking with the town's attorney, we decided that the best option for the town was to have a budget vote in time to send out tax bills on July 1 and without having a real revenue number, or even something to estimate from, taxpayers would have the most control if we assumed no change in ECS.

Under the passed Republican plan we would likely could move forward with only minor changes needed in budget management for the current year. This plan is currently the base which the legislators are negotiating from.

Under the Democrat's plan, we would lose 1,124,857 in ECS and 155,910 in town funding. Because we assumed a reduction on the town side of 395,783, our net change to the town under this plan would be -884,984. As I stated on Wednesday, my personal belief is since the Governor was involved in the creation of the Democrats' plan, and that the base plan that they are negotiating from is the Republican plan, that our impact will be somewhere in between the Republicans' and Democrats' plan, rather than between the Governor's Executive order and the Democrats' plan, close to the current budget freeze.

I believe I saw, as Brad stated, that the Board of Education had previously released information to the public on actions that have already been implemented. As he stated, 10 budgeted positions have not been filled and other expenses have been deferred. Although Brad estimated on Wednesday night that this was about 1,000,000 in budgeted expenses, we asked for a more specific calculation of this amount.

Although I have no specifics, I have been assured that as in East Hampton, Colchester's staff has been working on plans at different levels of reductions. Although the elected Board of Education is not specifically working on alternative plans, Board of Education staff is. I was told that each administrator

has been working on alternatives for their area of responsibility, and the Central Office is using this input to create system plans at different levels.

The Superintendent was scheduled to address the BOF in September but was out sick that week, and this week I had to remove it from the agenda as a result of her not being in Town on Wednesday and the CFO being on vacation.

Town staff, Ron and myself have been in ongoing contact with our legislators. Stan Soby has been at the State Capital all week. After discussions yesterday, we learned that for a number of different reasons, there is a high probability that we will have more concrete numbers after October 13, and as a result of this new information, a Tri-Board meeting has been planned for October 18 at 7:00, with the BOF meeting to follow.

Rob Tarlov, Chairman, Board of Finance
860-608-4293

From: deee bouchard <deeedee1963@yahoo.com>

Sent: Thursday, October 5, 2017 11:24 PM

To: Robert Tarlov; Roberta Lepore; Andreas Bisbikos; Andrea Migliaccio; Donald Peters; Thomas Kane

Subject: EAST HAMPTON Budget Communication

Dear Chairman Tarlov,

The attached document is from the Office of the Town Manager of East Hampton - Michael Maniscalco.

This document, outlining East Hampton's response to the State Budget crisis, contradicts the statements made by BOE Vice Chairman, Brad Bernier at BOF meeting on 10/4, where he stated, "No other towns have addressed the Governor's Executive Order or the impact to ECS funding because they don't know what they are dealing with."

Colchester's citizens deserve information and transparency in how the Town, BOF and BOE plans on addressing the State Budget Crisis.

The BOF should work to increase transparency with Colchester citizens by following the lead of East Hampton and answering the following question:

Is the Town of Colchester going to get cut \$9.4 million from the State? If so what is the town going to do to deal with it?

Sincerely,
Deanna Bouchard



Office of the TOWN MANAGER
MICHAEL MANTISCALCO, MPA
mmantiscalco@easthamptonct.gov

Question:

Is the town going to get cut \$6 million from the State? If so what is the town going to do to deal with it?

Answer:

The Governor's executive order took effect on October 1, 2017 and reduces the Education Cost Sharing Grant for East Hampton by approximately \$6million. It is important to note, that at any point, the State Legislature could pass a budget and the executive order will no longer be in effect. Both the Democratic budget and Republican budget that have been proposed only reduce Town funding by as much as \$400,000.

The Board of Finance this year included an additional \$495,000 in the budget in order to deal with a reduction in State funding. In the unlikely event that it is larger, Town Staff have put together a revenue mitigation plan that allows the Town to offset \$3.7 million dollars in lost revenue without issuing an additional supplemental bill to residents. This plan will formally be released to the Town Council at their October 10, 2017 meeting. Once the Council has received that document it will be posted here for the public.

From: Robert Tarlov
Sent: Monday, October 16, 2017 5:17 AM
To: Linda.Orange@cga.ct.gov
Cc: Art Shilosky; Brad Bernier; Ronald Goldstein; Board of Finance Members
Subject: Re: State Budget

Hi Linda,

Although I hear the legislature is close on an agreement, looks like any hope of quick resolution for the towns has been pushed out another couple of weeks.

Although these items may have already been resolved, I am responding as you had asked for any suggestions to the previously passed budget regarding your concerns for cuts to higher education and the John Dempsey Medical Center.

In looking at at the top salaries in CT government, it appears that the top ones are at the state universities, UCMC faculty and the Board of Regents. Added to those lucrative salaries are terrific pensions and health benefits. Excluding all other costs, the payroll/benefits alone for Board of Regents, UCONN Medical Center Faculty, UCONN is 2 billion dollars with 1000 people over 200,000 and nearly 3500 over 150,000. I don't believe these numbers include the cost of their future pensions.

I have heard many legislators talk about towns needing to share in the sacrifice. Perhaps the high paid, pension rich, benefit rich higher education professors and administrators should share in the sacrifice that lower paid, benefit poor local taxpayers are being asked to do.

Yes, we should be concerned with higher education, but not at the expense of educating younger students in the town school systems. The salaries for these state faculty positions are many times what local teachers make, and on much lighter work schedules. It seems that shared sacrifice and better fiscal management in higher education should absorb the proposed expense reductions.

As for John Dempsey, perhaps they should compete on equal footing with the other hospitals in the state. That hospital may serve your constituents, but I wonder how many Colchester and Lebanon taxpayers care more about a hospital, nearly 50 miles from our homes, than the quality and affordability of our towns.

The town governments which continue to manage under the stress of previously created legislative mandates, should not now be asked to solve the financial problems created by a fiscally irresponsible State government. A reduction in town aid is nothing more than a veiled tax increase for CT taxpayers. As a Colchester taxpayer, I am already sharing in the sacrifice whether through my state income and sales taxes and many other fees attached to my business and consumer products and services that I buy. In addition, the investment in the education of our local children in one town should not be used to temporarily bandaid to bail out fiscally irresponsible cities. As taxpayers and businesses continue to flee CT, can the state be far behind these nearly bankrupt cities?

Fortunately for Colchester, our boards have worked hard to build fiscal responsibility and the Town's taxpayers have already sacrificed to care for our infrastructure, reduce debt and create a rainy day fund to get us through unexpected events. Unlike the towns that haven't done so, and therefore do not have adequate reserves, Colchester is not forced on the short term to make rash decisions to offset the inaction of the State. There are many towns with higher reserves and more affluent taxpayers than Colchester, but we will reach a point when even the financially healthiest towns will run out of time.

We appreciate the many things you have done for Colchester and realize that this crisis is a totally different quandary, and that you are dealing with many challenges in signing on to a budget that can work for all of your constituents. As with town governance, the answers often seem easier to those not directly involved with solving the problem.

Rob

Rob Tarlov, Chairman, Board of Finance
860-608-4293

From: Robert Tarlov
Sent: Monday, October 9, 2017 8:33 AM
To: Linda.Orange@cga.ct.gov
Cc: Art Shilosky; Brad Bernier; Ronald Goldstein; Board of Finance Members
Subject: State Budget

Hi Linda,

Thanks for your reply.

Any budget that creates immediate resolution for the current year and provides an opportunity for Colchester and many other towns to adjust to a new state direction, is needed.

On the town side, we assume we would receive no municipal funding. It is my understanding that most legislators do not support the teachers' pension invoicing, so much of Colchester's concerns are with the reallocation of the ECS money.

I see in the Governor's proposals, towns like Glastonbury, Avon and West Hartford are losing all of their ECS money. The Democrats' proposal has those towns gaining money while towns like Colchester and Lebanon are 2 of the biggest losers. I have to believe there is something other than enrollment, fund balances and wealth ratings at play here.

I have read where several legislators were against the passed budget because it did not solve Hartford's bankruptcy issue. Hartford should not be bailed out on the backs of the towns, and especially not at the expense of the local educational systems. Is there any question that when the receiving towns can spend this money on other than education, that this will result in less dollars invested in the State's children?

I hear towns must share in the sacrifice, however, town residents are State residents and we share no matter what. The State created the current problems with the choices our legislators made in the past, and to push the problems down to the towns to raise taxes or cut educational spending is wrong. The State problems should be solved at the state level.

I understand your concerns on the cuts mentioned below, but if everyone tries to get everything they want, we all get nothing.

We need a solution this week, and we need one that allows towns to plan and adjust to changes over time.

Rob

From: Rep. Orange, Linda [mailto:Linda.Orange@cga.ct.gov]
Sent: Monday, October 2, 2017 4:15 PM
To: Rob Tarlov <ctparagon@comcast.net>
Subject: RE: Governor's Veto

Dear Rob,

Thank you for your input on the severity of the state budget crisis.

I have been diligently working for the citizens of Colchester I recognize our situation and will do all that I can to correct it.

I understand that this budget is preferred by town leaders, such as yourself.

I have huge concerns what this budget will do as written to not only the entire higher education system but for the closure it will create on the John Dempsey Medical Center in Farmington which serves many constituents not only in our district but the entire state. I am open to all and any suggestions you may have moving forward.

Best,

Linda

Andrea Furlow
Legislative Assistant
House Democrats
Legislative Office Building
210 Capitol Avenue, Hartford, CT 06106
Andrea.furlow@cga.ct.gov

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From: Rob Tarlov [mailto:ctparagon@comcast.net]
Sent: Friday, September 29, 2017 6:43 AM
To: Rep. Orange, Linda
Subject: Governor's Veto

Hi Linda,

I realize that you did not vote in favor of the budget passed by the House, but enough is enough!

While the State cannot get their act together on the 2017/2018 State budget, towns are already working on their 2018/2019 budgets.

Colchester cannot survive under the Governor's Executive Order. We do not have a fund balance anywhere close to those cuts, taxpayers cannot afford that type of increase and we will be bonding for the school project next year.

I urge you to vote to override the veto. The passed budget may not be YOUR ideal budget, but it is the best one put forward to date for Colchester taxpayers.

If we were still back in April, I might think differently, but we need to move on. We have a budget passed by the majority of the representatives and senators. Those in the legislature who voted "no" have had enough time to create a budget that could be passed by a majority. So that the towns can move forward, the passed State budget should be put in place and you should start working on what you want to fix in the second year of the biennial budget.

Rob Tarlov
Colchester, CT 06415

From: Robert Tarlov
Sent: Tuesday, October 17, 2017 6:06 AM
To: Linda.Orange@cga.ct.gov; Melissa.Ziobron@cga.ct.gov; Art.Linares@cga.ct.gov
Cc: Robert Tarlov; Brad Bernier; Ronald Goldstein; Art Shilosky
Subject: Moody's Draft Ratings Report for your review

Linda, Art and Melissa,

From our CFO: *"The final report was released this afternoon. This is directly related to the State budget impasse and the impact to Colchester and other municipalities per the Governor's executive order. This decision will be revisited if there is a change in the final numbers and how Colchester is impacted."*

Attached is now proof that the Connecticut's delay in putting a budget in place and passing huge cuts in aid to the towns rather than using State budget cuts and State tax increases to solve the financial crisis created by past legislatures and administrations, will cost Colchester (and other towns) taxpayers a lot more than just what will be created directly by your cuts. Most disappointing is that most of Colchester's cuts do little to help the State budget, but shift educational dollars from towns like Colchester to cities with already low ratings and where the dollars will not be used for education. The goal of many legislators and the Governor to bail out fiscally irresponsible cities with bandaids solutions at the expense of the education of our children and on the backs of other towns' taxpayers is outrageous.

Since 2010 when Moody's downgraded Colchester, strong fiscal management and taxpayer sacrifice has grown our fund balance from 6.10% to 10.76% and significantly reduced our debt. Before this year's disappointing and embarrassing State budget spectacle, we were confident that when we go out to bond for our new school construction in 2018, our rating would be upgraded, saving Colchester taxpayers in interest payments for the next 25 years. With our current bonds now under review for a downgrade it would appear that we would see a downgrade on our new bonding rather than the potential upgrade we anticipated, resulting in much higher debt service for the next 25 years.

Although it appears there is still hope for our town, and others, based on the final resolution of the budget, after listening to State decision makers over the last six months and witnessing agreements with the unions that appear more collusional than consessional, I no longer have faith that the State has enough decision makers with the same goals as their constituents or the long term vision to create plans to return the State to fiscal responsibility. Some do, but unfortunately not enough to overcome the will of a Governor with a different end in mind.

Rob

Rob Tarlov, Chairman, Board of Finance
860-608-4293

POSTED BATCH REPORT BY BILLING YEAR

OFFICE OF TAX COLLECTOR		OFFICE OF THE TAX COLLECTOR		TYPE: TOWN	CASH: TOWN	DATE: 09/05/2017	TIME: 12:39:00	PAGE: 1									
TOTAL ONLY : YES BATCH# 0 TERM# 0		PAY DATE : 08/01/2017 TO 08/31/2017		CYCLE : 00 - ALL PAY TYPE : ALL TAX/DEF		: Tax and Deferred		TYPE : 00 - ALL BILLS									
BILL #	S TAXPAYER	TYPE	TOWN	INTEREST	LIEN	FEES	B-INT	TOTAL	DATE-PAID	TP	OVR	TER#	BATCH#	SEQ# #	CLK	BK	AL
TOT REAL [1]			0.00	50.00	0.00	0.00	0.00	50.00		P	P	82	1339	8			
TOTAL:			0.00	50.00	0.00	0.00	0.00	50.00									
TOT PERS [2]			0.00	90.00	0.00	0.00	0.00	90.00		P	D	82	1337	28			
TOTAL:			0.00	90.00	0.00	0.00	0.00	90.00									
TOT YR 2000 [3]			0.00	140.00	0.00	0.00	0.00	140.00		ADJ	=			0.00			
TOTAL:			0.00	140.00	0.00	0.00	0.00	140.00									
TOT PERS [1]			232.55	631.37	0.00	0.00	0.00	863.92		P	P	82	1314	15			
TOTAL:			232.55	631.37	0.00	0.00	0.00	863.92									
TOT YR 2001 [1]			232.55	631.37	0.00	0.00	0.00	863.92		ADJ	=			0.00			
TOTAL:			232.55	631.37	0.00	0.00	0.00	863.92									
TOT REAL [1]			0.00	100.00	0.00	0.00	0.00	100.00		P	P	82	1326	6			
TOTAL:			0.00	100.00	0.00	0.00	0.00	100.00									
TOT PERS [2]			0.00	429.06	0.00	0.00	0.00	429.06		P	P	5	285	1			
TOTAL:			0.00	429.06	0.00	0.00	0.00	429.06									
TOT MV [2]			73.45	37.29	0.00	0.00	0.00	110.74		P		82	1319	2			
TOTAL:			73.45	37.29	0.00	0.00	0.00	110.74									
TOT YR 2002 [5]			73.45	566.35	0.00	0.00	0.00	639.80		ADJ	=			0.00			
TOTAL:			73.45	566.35	0.00	0.00	0.00	639.80									
TOT MV [9]			1,504.17	3,564.89	0.00	0.00	0.00	5,069.06		P		82	1337	12			
TOTAL:			1,504.17	3,564.89	0.00	0.00	0.00	5,069.06									
TOT MVS [2]			118.38	269.91	0.00	0.00	0.00	388.29		P		82	1337	20			
TOTAL:			118.38	269.91	0.00	0.00	0.00	388.29									
TOT YR 2003 [11]			1,622.55	3,834.80	0.00	0.00	0.00	5,457.35		ADJ	=			0.00			
TOTAL:			1,622.55	3,834.80	0.00	0.00	0.00	5,457.35									
TOT MV [10]			825.09	2,845.06	0.00	0.00	0.00	3,670.15		P	P	82	1329	1			
TOTAL:			825.09	2,845.06	0.00	0.00	0.00	3,670.15									
TOT MVS [1]			117.67	247.11	0.00	0.00	0.00	364.78		P		82	1337	14			
TOTAL:			117.67	247.11	0.00	0.00	0.00	364.78									
TOT YR 2004 [11]			942.76	3,092.17	0.00	0.00	0.00	4,034.93		ADJ	=			-56.83			
TOTAL:			942.76	3,092.17	0.00	0.00	0.00	4,034.93									
TOT PERS [1]			50.00	99.00	0.00	0.00	0.00	149.00		P		82	1314	17			
TOTAL:			50.00	99.00	0.00	0.00	0.00	149.00									
TOT MV [6]			279.89	662.58	0.00	0.00	0.00	942.47		P		82	1337	29			
TOTAL:			279.89	662.58	0.00	0.00	0.00	942.47									
TOT MVS [2]			8.12	215.59	0.00	0.00	0.00	223.71		P		82	1338	20			
TOTAL:			8.12	215.59	0.00	0.00	0.00	223.71									
TOT YR 2005 [9]			338.01	977.17	0.00	0.00	0.00	1,315.18		ADJ	=			-319.51			
TOTAL:			338.01	977.17	0.00	0.00	0.00	1,315.18									
TOT PERS [1]			41.44	63.79	0.00	0.00	0.00	105.23		P		82	1314	18			
TOTAL:			41.44	63.79	0.00	0.00	0.00	105.23									
TOT MV [4]			476.54	872.07	0.00	0.00	0.00	1,348.61		P		82	1338	22			

POSTED BATCH REPORT BY BILLING YEAR

OFFICE OF TAX COLLECTOR OFFICE OF THE TAX COLLECTOR TYPE: TOWN CASH: TOWN DATE: 09/05/2017 TIME: 12:39:13 PAGE: 4
TOTAL ONLY : YES BATCH# 0 TERM# 0 PAY DATE : 08/01/2017 TO 08/31/2017 CYCLE : 00 - ALL PAY TYPE : ALL TAX/DEF : Tax and Deferred TYPE : 00 - ALL BILLS
BILL # S TAXPAYER TYPE TOWN INTEREST LIEN FEES B-INT TOTAL DATE-PAID TP OVR TER# BATCH# SEQ# # CLK BK AL

TOT CUR/YR [824]	TOWN		1,226,721.61	10,049.23	0.00	140.00	0.00	1,236,910.84											ADJ =	857.34
TOT BACK/YR [210]	TOWN		38,123.83	20,244.49	312.00	37.07	0.00	58,717.39											ADJ =	-3,560.22
TOT ACTIVE [1000]			1,261,918.67	22,361.29	312.00	177.07	0.00	1,284,769.03											ADJ =	-2,326.54
TOT SUSPENSE [34]			2,926.77	7,932.43	0.00	0.00	0.00	10,859.20											ADJ =	-376.34
TOT ADJUSTMENT [31]			-2,702.88	ASSM: 74512		EXEMP: 67611		-2,702.88												
TOT REFUNDS [2]			-200.45	0.00	0.00	-29.31	0.00	-229.76												
TOT BOUNCE CKS [9]			-54,107.49	-170.23	-24.00	0.00	0.00	-54,301.72												
TOT TRANSFERS [12]		-53.96 33.96	0.00 20.00	0.00				0.00												
GRAND TOTAL [1034]			1,264,845.44	30,293.72	312.00	177.07	0.00	1,295,628.23											ADJ =	-2,702.88
TYPE P			1,331,316.38	30,581.25	336.00	206.38	0.00	1,362,440.01												
TYPE V			-12,163.00	-117.30	0.00	0.00	0.00	-12,280.30												
TYPE C			-54,107.49	-170.23	-24.00	0.00	0.00	-54,301.72												
TYPE R			-200.45	0.00	0.00	-29.31	0.00	-229.76												
TOWN		CURRENT: 1,236,910.84	BACK : 58,717.39																	

RECEIPT TOTAL	1,295,628.23
CASH TOTAL	21,173.44
CHANGE TOTAL	304.36

CASH BALANCE	20,869.08
CHECK TOTAL	1,169,245.47
CREDIT TOTAL	105,513.68
DEPOSIT TOTAL	1,190,114.55 *** (EXCLUDE CREDIT CARD)

DEPOSIT TOTAL	<u>1,295,628.23</u>

Delinquent Report

OFFICE OF THE TAX COLLECTOR As Of Date 08/31/2017 Cash Type : TOWN

Date: 09/05/2017 Page: 1

Conditions :	Year 2001 To 2016 Dist To	Order By	Bill Number	Include Susp :	No Recap by Bank :	No Recap by District No	Tax/Def All				
Bill #	S-D Name		TOT Tax	TOT Adj	TOT Paid	Tax Due	INT Due	Lien Due	Fee Due	Bint Due	Total Due
TOT REAL	# Of Accts: 7		4,236.54	0.00	2,358.89	1,877.65	4,873.57	168.00	0.00	0.00	6,919.22
TOT PERS	# Of Accts: 7		4,762.50	705.60	0.00	5,468.10	14,876.00	0.00	0.00	0.00	20,344.10
TOT MV	# Of Accts: 3		221.38	0.00	0.00	221.38	604.37	0.00	0.00	0.00	825.75
YEAR 2001	# Of Accts: 17		9,220.42	705.60	2,358.89	7,567.13	20,353.94	168.00	0.00	0.00	28,089.07
TOT REAL	# Of Accts: 9		5,271.87	0.00	22.85	5,249.02	12,289.80	192.00	0.00	0.00	17,730.82
TOT PERS	# Of Accts: 15		7,637.88	0.00	0.00	7,637.88	18,602.32	0.00	12.00	0.00	26,252.20
TOT MVS	# Of Accts: 1		20.52	0.00	0.00	20.52	50.48	0.00	0.00	0.00	71.00
YEAR 2002	# Of Accts: 25		12,930.27	0.00	22.85	12,907.42	30,942.60	192.00	12.00	0.00	44,054.02
TOT REAL	# Of Accts: 10		5,788.35	0.00	0.00	5,788.35	13,461.69	240.00	0.00	0.00	19,490.04
TOT PERS	# Of Accts: 30		13,009.78	0.00	0.00	13,009.78	30,145.09	24.00	42.00	0.00	43,220.87
TOT MV	# Of Accts: 3		253.75	0.00	0.00	253.75	601.39	0.00	0.00	0.00	855.14
YEAR 2003	# Of Accts: 43		19,051.88	0.00	0.00	19,051.88	44,208.17	264.00	42.00	0.00	63,566.05
TOT REAL	# Of Accts: 9		3,927.55	0.00	985.52	2,942.03	6,312.80	216.00	0.00	0.00	9,470.83
TOT PERS	# Of Accts: 34		13,283.26	0.00	106.35	13,176.91	28,715.98	24.00	36.00	0.00	41,952.89
TOT MV	# Of Accts: 6		1,888.18	45.72	0.00	1,933.90	4,146.09	0.00	0.00	0.00	6,079.99
TOT MVS	# Of Accts: 2		724.67	372.40	0.00	1,097.07	2,058.07	0.00	0.00	0.00	3,155.14
YEAR 2004	# Of Accts: 51		19,823.66	418.12	1,091.87	19,149.91	41,232.94	240.00	36.00	0.00	60,658.85
TOT REAL	# Of Accts: 9		4,812.09	0.00	864.24	3,947.85	7,463.76	216.00	0.00	0.00	11,627.61
TOT PERS	# Of Accts: 11		8,828.60	0.00	0.00	8,828.60	14,801.48	0.00	0.00	0.00	23,630.08
TOT MV	# Of Accts: 4		2,388.17	0.00	0.00	2,388.17	4,800.23	0.00	0.00	0.00	7,188.40
TOT MVS	# Of Accts: 1		117.25	0.00	0.00	117.25	225.12	0.00	0.00	0.00	342.37
YEAR 2005	# Of Accts: 25		16,146.11	0.00	864.24	15,281.87	27,290.59	216.00	0.00	0.00	42,788.46
TOT REAL	# Of Accts: 8		3,720.30	-47.88	4.20	3,668.22	6,545.74	192.00	0.00	0.00	10,405.96
TOT PERS	# Of Accts: 46		16,239.86	-209.03	19.27	16,011.56	29,279.61	0.00	42.00	0.00	45,333.17
TOT MV	# Of Accts: 207		26,826.57	-338.13	476.51	26,011.93	47,201.53	0.00	6.00	0.00	73,219.46

Delinquent Report		OFFICE OF THE TAX COLLECTOR As Of Date 08/31/2017				Cash Type : TOWN		Date: 09/05/2017 Page: 2				
Conditions :	Year 2001 To 2016 Dist To	Order By	Bill Number	Include	Susp :	No Recap by Bank :	No Recap by	District No	Tax/Def All			
Bill #	S-D Name		TOT Tax	TOT Adj	TOT Paid	Tax Due	INT Due	Lien Due	Fee Due	Bint Due	Total Due	
TOT MVS	# Of Accts: 47		5,309.77	0.00	207.15	5,102.62	8,870.12	0.00	0.00	0.00	13,972.74	
YEAR 2006	# Of Accts: 308		52,096.50	-595.04	707.13	50,794.33	91,897.00	192.00	48.00	0.00	142,931.33	
TOT REAL	# Of Accts: 8		2,945.30	0.00	0.00	2,945.30	4,727.82	192.00	0.00	0.00	7,865.12	
TOT PERS	# Of Accts: 44		23,720.07	0.00	9,848.30	13,871.77	22,687.81	0.00	78.00	0.00	36,637.58	
TOT MV	# Of Accts: 201		28,196.73	-171.89	175.41	27,849.43	45,769.71	0.00	0.00	0.00	73,619.14	
TOT MVS	# Of Accts: 44		4,804.73	66.82	599.14	4,272.41	6,660.91	0.00	0.00	0.00	10,933.32	
YEAR 2007	# Of Accts: 297		59,666.83	-105.07	10,622.85	48,938.91	79,846.25	192.00	78.00	0.00	129,055.16	
TOT REAL	# Of Accts: 8		3,159.72	-104.06	104.06	2,951.60	4,192.29	192.00	0.00	0.00	7,335.89	
TOT PERS	# Of Accts: 20		20,131.35	0.00	0.00	20,131.35	29,593.08	0.00	18.00	0.00	49,742.43	
TOT MV	# Of Accts: 199		25,105.98	-86.08	616.03	24,403.87	35,419.07	0.00	18.00	0.00	59,840.94	
TOT MVS	# Of Accts: 32		2,210.85	-7.90	10.37	2,192.58	3,021.82	0.00	0.00	0.00	5,214.40	
YEAR 2008	# Of Accts: 259		50,607.90	-198.04	730.46	49,679.40	72,226.26	192.00	36.00	0.00	122,133.66	
TOT REAL	# Of Accts: 8		3,133.78	0.00	0.00	3,133.78	3,902.22	192.00	0.00	0.00	7,228.00	
TOT PERS	# Of Accts: 15		7,929.16	0.00	0.00	7,929.16	9,853.61	0.00	18.00	0.00	17,800.77	
TOT MV	# Of Accts: 180		23,507.49	-12.04	1,143.59	22,351.86	28,737.12	0.00	24.00	0.00	51,112.98	
TOT MVS	# Of Accts: 36		2,094.07	-165.51	0.00	1,928.56	2,314.26	0.00	0.00	0.00	4,242.82	
YEAR 2009	# Of Accts: 239		36,664.50	-177.55	1,143.59	35,343.36	44,807.21	192.00	42.00	0.00	80,384.57	
TOT REAL	# Of Accts: 12		6,405.73	0.00	1,454.94	4,950.79	3,946.43	240.00	0.00	0.00	9,137.22	
TOT PERS	# Of Accts: 22		5,938.29	-106.50	1,106.02	4,725.77	4,888.93	0.00	6.00	0.00	9,620.70	
TOT MV	# Of Accts: 215		28,771.60	-50.14	519.22	28,202.24	31,252.11	0.00	12.00	0.00	59,466.35	
TOT MVS	# Of Accts: 42		4,017.84	-17.16	0.00	4,000.68	4,080.70	0.00	0.00	0.00	8,081.38	
YEAR 2010	# Of Accts: 291		45,133.46	-173.80	3,080.18	41,879.48	44,168.17	240.00	18.00	0.00	86,305.65	
TOT REAL	# Of Accts: 14		7,436.16	749.32	383.98	7,801.50	5,991.69	312.00	0.00	0.00	14,105.19	
TOT PERS	# Of Accts: 32		15,397.92	5.22	3,098.09	12,305.05	10,513.29	0.00	38.00	0.00	22,856.34	
TOT MV	# Of Accts: 206		31,193.60	-315.64	432.24	30,445.72	27,942.82	0.00	20.00	0.00	58,408.54	

Delinquent Report

OFFICE OF THE TAX COLLECTOR As Of Date 08/31/2017 Cash Type : TOWN

Date: 09/05/2017 Page: 3

Conditions :	Year 2001 To 2016 Dist To	Order By	Bill Number	Include	Susp :	No Recap by Bank :	No Recap by	District No	Tax/Def All			
Bill #	S-D Name		TOT Tax	TOT Adj	TOT Paid	Tax Due	INT Due	Lien Due	Fee Due	Bint Due	Total Due	
TOT MVS	# Of Accts: 52		9,759.74	0.00	278.27	9,481.47	7,892.46	0.00	0.00	0.00	17,373.93	
YEAR 2011	# Of Accts: 304		63,787.42	438.90	4,192.58	60,033.74	52,340.26	312.00	58.00	0.00	112,744.00	
TOT REAL	# Of Accts: 14		9,844.05	0.00	1,012.87	8,831.18	6,188.44	336.00	0.00	0.00	15,355.62	
TOT PERS	# Of Accts: 35		19,781.15	0.00	1,153.22	18,627.93	12,686.44	0.00	24.00	0.00	31,338.37	
TOT MV	# Of Accts: 197		32,108.93	839.59	1,453.06	31,495.46	23,284.48	0.00	6.00	0.00	54,785.94	
TOT MVS	# Of Accts: 32		3,183.22	25.22	188.30	3,020.14	1,804.67	0.00	0.00	0.00	4,824.81	
YEAR 2012	# Of Accts: 278		64,917.35	864.81	3,807.45	61,974.71	43,964.03	336.00	30.00	0.00	106,304.74	
TOT REAL	# Of Accts: 21		31,600.30	0.00	9,401.53	22,198.77	9,571.85	432.00	0.00	0.00	32,202.62	
TOT PERS	# Of Accts: 41		18,555.99	1,503.74	3,002.64	17,057.09	8,929.26	0.00	42.00	0.00	26,028.35	
TOT MV	# Of Accts: 213		34,337.14	-306.33	658.16	33,372.65	18,910.94	0.00	6.00	0.00	52,289.59	
TOT MVS	# Of Accts: 66		8,669.99	-116.02	875.45	7,678.52	3,709.95	0.00	0.00	0.00	11,388.47	
YEAR 2013	# Of Accts: 341		93,163.42	1,081.39	13,937.78	80,307.03	41,122.00	432.00	48.00	0.00	121,909.03	
TOT REAL	# Of Accts: 39		82,598.43	276.84	29,632.90	53,242.37	13,548.23	936.00	0.00	0.00	67,726.60	
TOT PERS	# Of Accts: 33		15,657.78	1,803.45	873.43	16,587.80	6,183.19	0.00	36.00	0.00	22,806.99	
TOT MV	# Of Accts: 320		51,204.12	-365.41	1,340.27	49,498.44	19,149.08	0.00	12.00	0.00	68,659.52	
TOT MVS	# Of Accts: 91		10,207.78	10.61	737.49	9,480.90	2,769.30	0.00	0.00	0.00	12,250.20	
YEAR 2014	# Of Accts: 483		159,668.11	1,725.49	32,584.09	128,809.51	41,649.80	936.00	48.00	0.00	171,443.31	
TOT REAL	# Of Accts: 86		281,738.38	0.00	77,279.72	204,458.66	26,516.50	2,038.24	0.00	0.00	233,013.40	
TOT PERS	# Of Accts: 46		21,471.62	2,060.46	3,639.42	19,892.66	3,837.85	0.00	66.00	0.00	23,796.51	
TOT MV	# Of Accts: 587		97,903.63	7,311.74	6,981.92	98,233.45	20,200.99	0.00	24.00	0.00	118,458.44	
TOT MVS	# Of Accts: 277		40,924.71	2,861.46	1,036.77	42,749.40	4,991.31	0.00	20.00	0.00	47,760.71	
YEAR 2015	# Of Accts: 996		442,038.34	12,233.66	88,937.83	365,334.17	55,546.65	2,038.24	110.00	0.00	423,029.06	
TOT REAL	# Of Accts: 226		380,153.63	0.00	47,352.30	332,801.33	8,918.82	0.00	40.00	0.00	341,760.15	
TOT PERS	# Of Accts: 157		125,122.54	0.00	2,464.02	122,658.52	3,545.85	0.00	66.00	0.00	126,270.37	
YEAR 2016	# Of Accts: 383		505,276.17	0.00	49,816.32	455,459.85	12,464.67	0.00	106.00	0.00	468,030.52	
GRAND TOTAL	# Of Accts: 4340		1,650,192.34	16,218.47	213,898.11	1,452,512.70	744,060.54	6,142.24	712.00	0.00	2,203,427.48	

GRAND RATEBOOK BALANCE SHEET REPORT
OFFICE OF THE TAX COLLECTOR
GRAND LIST YEAR 2016

*Year: 2001 To 2016, Pay Date: 08/31/2017, Time: 09/05/2017 11:39:12 am All													Page: 6
Conditions: Recap By Year: Yes Recap By Dist: No Act/Susp: Active & Suspense (Separated), Cycle: 00 To 00, Type: TOWN, Bill Type: 00 - ALL BILLS													
YEAR/TYPE	ACTS	BEGINNING BALANCE	LAWFUL INC.	CORRECTIONS DEC.	TAXES COLLECTABLE	CURRENT SUSPENSE	TAXES/BINT PAID	INTEREST PAID	L+FEES PAID	TOTAL PAID	OVER PAID	UNCOLLECTED TAXES	
(A) PERS	55	12,549.10	0.00	0.00	12,549.10	0.00	244.05	218.37	0.00	462.42	0.00	12,305.05	
(S) PERS	4	3,347.27	0.00	0.00	3,347.27	0.00	0.00	0.00	0.00	0.00	0.00	3,347.27	
(A) MV	463	30,445.64	0.00	0.00	30,445.64	0.00	0.00	21.25	0.00	21.25	-0.08	30,445.64	
(S) MV	16	2,063.48	0.00	0.00	2,063.48	0.00	0.00	0.00	0.00	0.00	0.00	2,063.48	
(A) MVS	166	10,690.81	0.00	0.00	10,690.81	0.00	1,291.84	1,181.28	0.00	2,473.12	-82.50	9,398.97	
(S) MVS	19	20,453.08	0.00	0.00	20,453.08	0.00	0.00	0.00	0.00	0.00	0.00	20,453.08	
(A) YR: 2011	747	62,952.34	0.00	-86.40	62,865.94	0.00	2,914.78	1,820.05	0.00	4,734.83	-82.58	59,951.16	
(S) YR: 2011	41	26,840.15	0.00	0.00	26,840.15	0.00	0.00	0.00	0.00	0.00	0.00	26,840.15	
TOTAL 2011	788	89,792.49	0.00	-86.40	89,706.09	0.00	2,914.78	1,820.05	0.00	4,734.83	-82.58	86,791.31	
(A) REAL	142	12,541.32	0.00	-90.84	12,450.48	0.00	3,619.30	2,389.16	48.00	6,056.46	0.00	8,831.18	
(S) REAL	2	1,420.14	0.00	0.00	1,420.14	0.00	0.00	0.00	0.00	0.00	0.00	1,420.14	
(A) PERS	83	18,944.12	0.00	0.00	18,944.12	0.00	316.19	540.01	0.00	856.20	0.00	18,627.93	
(S) PERS	6	5,161.84	0.00	0.00	5,161.84	0.00	20.72	53.86	0.00	74.58	0.00	5,141.12	
(A) MV	850	32,865.37	0.00	0.00	32,865.37	0.00	1,547.87	1,122.59	0.00	2,670.46	-177.96	31,317.50	
(S) MV	21	6,822.63	0.00	0.00	6,822.63	0.00	0.00	0.00	0.00	0.00	0.00	6,822.63	
(A) MVS	181	3,310.86	0.00	0.00	3,310.86	0.00	2,052.36	191.88	0.00	2,244.24	-1,761.64	1,258.50	
(S) MVS	2	71.92	0.00	0.00	71.92	0.00	0.00	0.00	0.00	0.00	0.00	71.92	
(A) YR: 2012	1,256	67,661.67	0.00	-90.84	67,570.83	0.00	7,535.72	4,243.64	48.00	11,827.36	-1,939.60	60,035.11	
(S) YR: 2012	31	13,476.53	0.00	0.00	13,476.53	0.00	20.72	53.86	0.00	74.58	0.00	13,455.81	
TOTAL 2012	1,287	81,138.20	0.00	-90.84	81,047.36	0.00	7,556.44	4,297.50	48.00	11,901.94	-1,939.60	73,490.92	
(A) REAL	6,219	26,984.36	0.00	-61.14	26,923.22	0.00	9,360.18	1,315.77	72.00	10,747.95	-4,635.73	17,563.04	
(A) PERS	1,004	18,286.35	0.00	0.00	18,286.35	0.00	1,243.39	767.78	12.00	2,023.17	-14.13	17,042.96	

GRAND RATEBOOK BALANCE SHEET REPORT
OFFICE OF THE TAX COLLECTOR
GRAND LIST YEAR 2016

*Year: 2001 To 2016, Pay Date: 08/31/2017, Time: 09/05/2017 11:39:27 am All													Page: 7
Conditions: Recap By Year:Yes Recap By Dist:No Act/Susp: Active & Suspense (Separated), Cycle: 00 To 00, Type: TOWN, Bill Type: 00 - ALL BILLS													
YEAR/TYPE	ACTS	BEGINNING BALANCE	LAWFUL INC.	CORRECTIONS DEC.	TAXES COLLECTABLE	CURRENT SUSPENSE	TAXES/BINT PAID	INTEREST PAID	L+FEES PAID	TOTAL PAID	OVER PAID	UNCOLLECTED TAXES	
(S) PERS	3	2,990.05	0.00	0.00	2,990.05	0.00	0.00	0.00	0.00	0.00	0.00	2,990.05	
(A) MV	16,181	32,792.94	0.00	-102.10	32,690.84	0.00	1,714.07	287.55	0.00	2,001.62	-2,395.88	30,976.77	
(S) MV	21	6,312.42	0.00	0.00	6,312.42	0.00	0.00	0.00	0.00	0.00	0.00	6,312.42	
(A) MVS	2,780	8,737.38	0.00	0.00	8,737.38	0.00	1,325.83	647.47	0.00	1,973.30	-266.97	7,411.55	
(S) MVS	1	104.03	0.00	0.00	104.03	0.00	0.00	0.00	0.00	0.00	0.00	104.03	
(A) YR: 2013	26,184	86,801.03	0.00	-163.24	86,637.79	0.00	13,643.47	3,018.57	84.00	16,746.04	-7,312.71	72,994.32	
(S) YR: 2013	25	9,406.50	0.00	0.00	9,406.50	0.00	0.00	0.00	0.00	0.00	0.00	9,406.50	
TOTAL 2013	26,209	96,207.53	0.00	-163.24	96,044.29	0.00	13,643.47	3,018.57	84.00	16,746.04	-7,312.71	82,400.82	
(A) REAL	6,227	63,104.40	0.00	-92.28	63,012.12	0.00	16,574.43	3,654.19	150.38	20,379.00	-6,804.68	46,437.69	
(A) PERS	1,012	16,497.21	0.00	0.00	16,497.21	0.00	76.59	28.04	0.00	104.63	-167.18	16,420.62	
(A) MV	16,219	51,080.74	0.00	-92.03	50,988.71	0.00	4,438.25	1,069.56	-29.31	5,478.50	-2,947.98	46,550.46	
(S) MV	3	518.92	0.00	0.00	518.92	0.00	0.00	0.00	-29.31	0.00	0.00	518.92	
(A) MVS	2,751	11,558.26	0.00	-169.96	11,388.30	0.00	2,323.21	689.13	0.00	3,012.34	-415.81	9,065.09	
(S) MVS	3	216.67	0.00	0.00	216.67	0.00	0.00	0.00	0.00	0.00	0.00	216.67	
(A) YR: 2014	26,209	142,240.61	0.00	-354.27	141,886.34	0.00	23,412.48	5,440.92	121.07	28,974.47	-10,335.65	118,473.86	
(S) YR: 2014	6	735.59	0.00	0.00	735.59	0.00	0.00	0.00	-29.31	0.00	0.00	735.59	
TOTAL 2014	26,215	142,976.20	0.00	-354.27	142,621.93	0.00	23,412.48	5,440.92	121.07	28,974.47	-10,335.65	119,209.45	
(A) REAL	6,258	177,579.67	61.82	-2,608.24	175,033.25	0.00	33,289.65	5,812.20	432.00	39,533.85	-62,715.06	141,743.60	
(A) PERS	1,042	21,442.39	0.00	0.00	21,442.39	0.00	1,685.83	102.60	6.00	1,794.43	-136.10	19,756.56	
(A) MV	16,491	117,600.89	140.64	-420.87	117,320.66	0.00	20,985.48	4,245.45	0.00	25,230.93	-1,898.27	96,335.18	

GRAND RATEBOOK BALANCE SHEET REPORT
 OFFICE OF THE TAX COLLECTOR
 GRAND LIST YEAR 2016

*Year: 2001 To 2016, Pay Date: 08/31/2017, Time: 09/05/2017 11:41:29 am All													Page: 8
Conditions: Recap By Year: Yes Recap By Dist: No Act/Susp: Active & Suspense (Separated), Cycle: 00 To 00, Type: TOWN, Bill Type: 00 - ALL BILLS													
YEAR/TYPE	ACTS	BEGINNING BALANCE	LAWFUL INC.	CORRECTIONS DEC.	TAXES COLLECTABLE	CURRENT SUSPENSE	TAXES/BINT PAID	INTEREST PAID	L+FEES PAID	TOTAL PAID	OVER PAID	UNCOLLECTED TAXES	
					REFUND		-200.45	0.00	0.00				
(S) MV	4	675.60	0.00	0.00	675.60	0.00	0.00	0.00	0.00	0.00	0.00	675.60	
(A) MVS	3,148	52,646.08	275.72	-628.56	52,293.24	0.00	11,017.69	1,118.78	0.00	12,136.47	-1,473.85	41,275.55	
(S) MVS	1	132.82	0.00	0.00	132.82	0.00	0.00	0.00	0.00	0.00	0.00	132.82	
(A) YR: 2015	26,939	369,269.03	478.18	-3,657.67	366,089.54	0.00	66,978.65	11,279.03	438.00	78,695.68	-66,223.28	299,110.89	
					REFUND		-200.45	0.00	0.00				
(S) YR: 2015	5	808.42	0.00	0.00	808.42	0.00	0.00	0.00	0.00	0.00	0.00	808.42	
TOTAL 2015	26,944	370,077.45	478.18	-3,657.67	366,897.96	0.00	66,978.65	11,279.03	438.00	78,695.68	-66,223.28	299,919.31	
					REFUND		-200.45	0.00	0.00				
(A) Prior Total		1,031,017.21	478.18	-4,429.98	1,027,065.41	0.00	115,940.03	32,494.06	703.07	149,137.16	-85,927.47	911,125.38	
					REFUND		-200.45	0.00	-29.31				
(S) Prior Total		433,204.18	0.00	-376.34	432,827.84	0.00	5,111.93	12,943.19	6.00	18,061.12	0.00	427,715.91	
Prior Year	85,077	1,464,221.39	478.18	-4,806.32	1,459,893.25	0.00	121,051.96	45,437.25	709.07	167,198.28	-85,927.47	1,338,841.29	
					REFUND		-200.45	0.00	-29.31				
(A) REAL	6,263	33,323,473.41	9,024.40	-29,511.36	33,302,986.45	0.00	16,871,267.41	8,326.73	100.00	16,879,694.14	-1,585.99	16,431,719.04	
(A) PERS	1,024	1,483,524.46	2,319.31	-9,081.42	1,476,762.35	0.00	1,355,128.99	1,722.50	40.00	1,356,891.49	-1,025.16	121,633.36	
(A) YR: 2016	7,287	34,806,997.87	11,343.71	-38,592.78	34,779,748.80	0.00	18,226,396.40	10,049.23	140.00	18,236,585.63	-2,611.15	16,553,352.40	
(A) Grand Total	90,533	35,838,015.08	11,821.89	-43,022.76	35,806,814.21	0.00	18,342,336.43	42,543.29	843.07	18,385,722.79	-88,538.62	17,464,477.78	
					REFUND		-200.45	0.00	-29.31				
(S) Grand Total	1,831	433,204.18	0.00	-376.34	432,827.84	0.00	5,111.93	12,943.19	6.00	18,061.12	0.00	427,715.91	
Grand Total	92,364	36,271,219.26	11,821.89	-43,399.10	36,239,642.05	0.00	18,347,448.36	55,486.48	849.07	18,403,783.91	-88,538.62	17,892,193.69	
					REFUND		-200.45	0.00	-29.31				

GRAND RATEBOOK BALANCE SHEET REPORT
OFFICE OF THE TAX COLLECTOR
GRAND LIST YEAR 2016

*Year: 2001 To 2016, Pay Date: 09/30/2017, Time: 10/02/2017 09:41:59 am All												
Conditions: Recap By Year: Yes Recap By Dist: No Act/Susp: Active & Suspense (Separated), Cycle: 00 To 00, Type: TOWN, Bill Type: 00 - ALL BILLS												
YEAR/TYPE	ACTS	BEGINNING BALANCE	LAWFUL INC.	CORRECTIONS DEC.	TAXES COLLECTABLE	CURRENT SUSPENSE	TAXES/BINT PAID	INTEREST PAID	L+FEES PAID	TOTAL PAID	OVER PAID	UNCOLLECTED TAXES
(S)	REAL	3	1,121.71	0.00	0.00	1,121.71	0.00	0.00	0.00	0.00	0.00	1,121.71
(A)	PERS	38	13,044.88	0.00	0.00	13,044.88	0.00	758.79	1,788.13	6.00	2,552.92	12,286.09
(S)	PERS	43	25,527.11	0.00	0.00	25,527.11	0.00	0.00	0.00	0.00	0.00	25,527.11
(A)	MV	10	253.75	0.00	0.00	253.75	0.00	0.00	0.00	0.00	0.00	253.75
(S)	MV	234	29,247.62	0.00	0.00	29,247.62	0.00	1,782.42	4,225.76	0.00	6,008.18	27,465.20
(A)	MVS	4	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
(S)	MVS	49	3,306.83	0.00	0.00	3,306.83	0.00	118.38	269.91	0.00	388.29	3,188.45
(A)	YR: 2003	64	19,086.98	0.00	0.00	19,086.98	0.00	758.79	1,788.13	6.00	2,552.92	18,328.19
(S)	YR: 2003	329	59,203.27	0.00	0.00	59,203.27	0.00	1,900.80	4,495.67	0.00	6,396.47	57,302.47
TOTAL	2003	393	78,290.25	0.00	0.00	78,290.25	0.00	2,659.59	6,283.80	6.00	8,949.39	75,630.66
(A)	REAL	10	2,942.03	0.00	0.00	2,942.03	0.00	0.00	0.00	0.00	0.00	2,942.03
(S)	REAL	4	6,849.76	0.00	0.00	6,849.76	0.00	0.00	0.00	0.00	0.00	6,849.76
(A)	PERS	41	13,176.91	0.00	0.00	13,176.91	0.00	1,026.49	2,150.23	0.00	3,176.72	12,150.42
(S)	PERS	43	14,933.15	0.00	0.00	14,933.15	0.00	0.00	0.00	0.00	0.00	14,933.15
(A)	MV	23	1,933.90	0.00	0.00	1,933.90	0.00	0.00	0.00	0.00	0.00	1,933.90
(S)	MV	204	25,777.05	0.00	-56.83	25,720.22	0.00	954.32	3,196.90	0.00	4,151.22	24,765.90
(A)	MVS	3	1,097.07	0.00	0.00	1,097.07	0.00	0.00	0.00	0.00	0.00	1,097.07
(S)	MVS	38	5,434.34	0.00	0.00	5,434.34	0.00	117.67	903.62	0.00	1,021.29	5,316.67
(A)	YR: 2004	77	19,149.91	0.00	0.00	19,149.91	0.00	1,026.49	2,150.23	0.00	3,176.72	18,123.42
(S)	YR: 2004	289	52,994.30	0.00	-56.83	52,937.47	0.00	1,071.99	4,100.52	0.00	5,172.51	51,865.48
TOTAL	2004	366	72,144.21	0.00	-56.83	72,087.38	0.00	2,098.48	6,250.75	0.00	8,349.23	69,988.90
(A)	REAL	11	3,947.85	0.00	0.00	3,947.85	0.00	0.00	0.00	0.00	0.00	3,947.85

GRAND RATEBOOK BALANCE SHEET REPORT
OFFICE OF THE TAX COLLECTOR
GRAND LIST YEAR 2016

*Year: 2001 To 2016, Pay Date: 09/30/2017, Time: 10/02/2017 09:42:05 am All													Page: 6
Conditions: Recap By Year: Yes Recap By Dist: No Act/Susp: Active & Suspense (Separated), Cycle: 00 To 00, Type: TOWN, Bill Type: 00 - ALL BILLS													
YEAR/TYPE	ACTS	BEGINNING BALANCE	LAWFUL INC.	CORRECTIONS DEC.	TAXES COLLECTABLE	CURRENT SUSPENSE	TAXES/BINT PAID	INTEREST PAID	L+FEES PAID	TOTAL PAID	OVER PAID	UNCOLLECTED TAXES	
(A) PERS (S) PERS	55 4	12,549.10 3,347.27	0.00 0.00	-406.65 0.00	12,142.45 3,347.27	0.00 0.00	340.96 0.00	221.46 0.00	0.00 0.00	562.42 0.00	0.00 0.00	11,801.49 3,347.27	
(A) MV (S) MV	463 16	30,445.64 2,063.48	0.00 0.00	0.00 0.00	30,445.64 2,063.48	0.00 0.00	190.66 0.00	201.42 0.00	0.00 0.00	392.08 0.00	-0.08 0.00	30,254.98 2,063.48	
(A) MVS (S) MVS	166 19	10,690.81 20,453.08	0.00 0.00	0.00 0.00	10,690.81 20,453.08	0.00 0.00	1,291.84 0.00	1,181.28 0.00	0.00 0.00	2,473.12 0.00	-82.50 0.00	9,398.97 20,453.08	
(A) YR: 2011 (S) YR: 2011	747 41	62,952.34 26,840.15	0.00 0.00	-493.05 0.00	62,459.29 26,840.15	0.00 0.00	3,202.35 0.00	2,003.31 0.00	0.00 0.00	5,205.66 0.00	-82.58 0.00	59,256.94 26,840.15	
TOTAL	2011	788	89,792.49	0.00	-493.05	89,299.44	0.00	3,202.35	2,003.31	0.00	5,205.66	-82.58	86,097.09
(A) REAL (S) REAL	142 2	12,541.32 1,420.14	0.00 0.00	-90.84 0.00	12,450.48 1,420.14	0.00 0.00	3,619.30 0.00	2,389.16 0.00	48.00 0.00	6,056.46 0.00	0.00 0.00	8,831.18 1,420.14	
(A) PERS (S) PERS	93 6	18,944.12 5,161.84	0.00 0.00	-491.75 0.00	18,452.37 5,161.84	0.00 0.00	386.37 20.72	796.06 53.86	0.00 0.00	1,182.43 74.58	0.00 0.00	18,066.00 5,141.12	
(A) MV (S) MV	850 21	32,865.37 6,822.63	0.00 0.00	0.00 0.00	32,865.37 6,822.63	0.00 0.00	1,486.24 0.00	1,013.11 0.00	0.00 0.00	2,499.35 0.00	-116.33 0.00	31,379.13 6,822.63	
(A) MVS (S) MVS	181 2	3,310.86 71.92	0.00 0.00	0.00 0.00	3,310.86 71.92	0.00 0.00	2,052.36 0.00	191.88 0.00	0.00 0.00	2,244.24 0.00	-1,761.64 0.00	1,258.50 71.92	
(A) YR: 2012 (S) YR: 2012	1,256 31	67,661.67 13,476.53	0.00 0.00	-582.59 0.00	67,079.08 13,476.53	0.00 0.00	7,544.27 20.72	4,390.21 53.86	48.00 0.00	11,982.48 74.58	-1,877.97 0.00	59,534.81 13,455.81	
TOTAL	2012	1,287	81,138.20	0.00	-582.59	80,555.61	0.00	7,564.99	4,444.07	48.00	12,057.06	-1,877.97	72,990.62
(A) REAL	6,219	26,984.36	3.36	-61.14	26,926.58	0.00	9,828.45	1,458.25	72.00	11,358.70	-4,632.37	17,098.13	
(A) PERS	1,004	18,286.35	3.32	-617.82	17,671.85	0.00	1,665.63	940.51	12.00	2,618.14	-10.81	16,006.22	

GRAND RATEBOOK BALANCE SHEET REPORT
OFFICE OF THE TAX COLLECTOR
GRAND LIST YEAR 2016

*Year: 2001 To 2016, Pay Date: 09/30/2017, Time: 10/02/2017 09:42:22 am All

Conditions: Recap By Year: Yes Recap By Dist: No Act/Susp: Active & Suspense (Separated), Cycle: 00 To 00, Type: TOWN, Bill Type: 00 - ALL BILLS												
YEAR/TYPE	ACTS	BEGINNING BALANCE	LAWFUL INC.	CORRECTIONS DEC.	TAXES COLLECTABLE	CURRENT SUSPENSE	TAXES/BINT PAID	INTEREST PAID	L+FEES PAID	TOTAL PAID	OVER PAID	UNCOLLECTED TAXES
(S) PERS	3	2,990.05	0.00	0.00	2,990.05	0.00	0.00	0.00	0.00	0.00	0.00	2,990.05
(A) MV	16,181	32,792.94	54.42	-102.10	32,745.26	0.00	1,802.30	261.54	0.00	2,063.84	-2,341.46	30,942.96
(S) MV	21	6,312.42	0.00	0.00	6,312.42	0.00	0.00	0.00	0.00	0.00	0.00	6,312.42
(A) MVS	2,780	8,737.38	17.01	-0.20	8,754.19	0.00	1,235.84	600.91	0.00	1,836.75	-130.55	7,518.35
(S) MVS	1	104.03	0.00	0.00	104.03	0.00	0.00	0.00	0.00	0.00	0.00	104.03
(A) YR: 2013	26,184	86,801.03	78.11	-781.26	86,097.88	0.00	14,532.22	3,261.21	84.00	17,877.43	-7,115.19	71,565.66
(S) YR: 2013	25	9,406.50	0.00	0.00	9,406.50	0.00	0.00	0.00	0.00	0.00	0.00	9,406.50
TOTAL 2013	26,209	96,207.53	78.11	-781.26	95,504.38	0.00	14,532.22	3,261.21	84.00	17,877.43	-7,115.19	80,972.16
(A) REAL	6,227	63,104.40	4.57	-184.56	62,924.41	0.00	16,574.43	3,654.19	102.00	20,330.62	-6,892.39	46,349.98
					REFUND		0.00	0.00	-48.38			
(A) PERS	1,012	16,497.21	4,955.37	-70.44	21,382.14	0.00	436.49	172.73	6.00	615.22	-163.87	20,945.65
(A) MV	16,219	51,080.74	39.01	-92.29	51,027.46	0.00	5,163.53	1,458.84	-29.31	6,593.06	-2,908.97	45,863.93
(S) MV	3	518.92	0.00	0.00	518.92	0.00	0.00	0.00	-29.31	0.00	0.00	518.92
(A) MVS	2,751	11,558.26	13.59	-170.02	11,401.83	0.00	3,312.48	985.88	0.00	4,298.36	-402.32	8,089.35
(S) MVS	3	216.67	0.00	0.00	216.67	0.00	0.00	0.00	0.00	0.00	0.00	216.67
(A) YR: 2014	26,209	142,240.61	5,012.54	-517.31	146,735.84	0.00	25,486.93	6,271.64	78.69	31,837.26	-10,367.55	121,248.91
					REFUND		0.00	0.00	-77.69			
(S) YR: 2014	6	735.59	0.00	0.00	735.59	0.00	0.00	0.00	0.00	0.00	0.00	735.59
TOTAL 2014	26,215	142,976.20	5,012.54	-517.31	147,471.43	0.00	25,486.93	6,271.64	78.69	31,837.26	-10,367.55	121,984.50
					REFUND		0.00	0.00	-77.69			
(A) REAL	6,258	177,579.67	66.45	-2,700.98	174,945.14	0.00	36,085.73	6,169.01	480.00	42,734.74	-62,803.17	138,859.41
(A) PERS	1,042	21,442.39	0.19	-86.86	21,355.72	0.00	2,207.48	263.69	12.00	2,483.17	-95.77	19,148.24

GRAND RATEBOOK BALANCE SHEET REPORT
OFFICE OF THE TAX COLLECTOR
GRAND LIST YEAR 2016

*Year: 2001 To 2016, Pay Date: 09/30/2017, Time: 10/02/2017 09:44:33 am All													Page: 8
Conditions: Recap By Year:Yes Recap By Dist:No Act/Susp: Active & Suspense (Separated), Cycle: 00 To 00, Type: TOWN, Bill Type: 00 - ALL BILLS													
YEAR/TYPE	ACTS	BEGINNING BALANCE	LAWFUL INC.	CORRECTIONS DEC.	TAXES COLLECTABLE	CURRENT SUSPENSE	TAXES/BINT PAID	INTEREST PAID	L+FEES PAID	TOTAL PAID	OVER PAID	UNCOLLECTED TAXES	
(A) NV	16,491	117,600.89	175.77	-421.71	117,354.95	0.00	26,341.06	4,828.21	67.08	31,236.35	-2,218.34	91,013.89	
					REFUND		-200.45	0.00	0.00				
(S) MV	4	675.60	0.00	0.00	675.60	0.00	0.00	0.00	0.00	0.00	0.00	675.60	
(A) MVS	3,148	52,646.08	302.92	-753.03	52,195.97	0.00	14,731.05	1,547.13	0.00	16,278.18	-1,152.01	37,464.92	
					REFUND		-347.27	0.00	0.00				
(S) MVS	1	132.82	0.00	0.00	132.82	0.00	0.00	0.00	0.00	0.00	0.00	132.82	
(A) YR: 2015	26,939	369,269.03	545.33	-3,962.58	365,851.78	0.00	79,365.32	12,808.04	559.08	92,732.44	-66,269.29	286,486.46	
					REFUND		-547.72	0.00	0.00				
(S) YR: 2015	5	808.42	0.00	0.00	808.42	0.00	0.00	0.00	0.00	0.00	0.00	808.42	
TOTAL 2015	26,944	370,077.45	545.33	-3,962.58	366,660.20	0.00	79,365.32	12,808.04	559.08	92,732.44	-66,269.29	287,294.88	
					REFUND		-547.72	0.00	0.00				
(A) Prior Total		1,031,017.21	5,636.07	-6,499.17	1,030,154.11	0.00	137,503.83	47,907.04	787.77	186,198.64	-85,740.14	892,650.28	
					REFUND		-547.72	0.00	-77.69				
(S) Prior Total		433,204.18	0.00	-376.34	432,827.84	0.00	5,973.80	15,035.14	6.00	21,014.94	0.00	426,854.04	
Prior Year	85,077	1,464,221.39	5,636.07	-6,875.51	1,462,981.95	0.00	143,477.63	62,942.18	793.77	207,213.58	-85,740.14	1,319,504.32	
					REFUND		-547.72	0.00	-77.69				
(A) REAL	6,263	33,323,473.41	18,252.48	-31,029.30	33,310,696.59	0.00	16,965,412.03	12,178.82	120.00	16,977,710.85	-1,615.71	16,345,284.56	
					REFUND		-2,292.27	0.00	0.00				
(A) PERS	1,024	1,483,524.46	2,319.31	-9,170.48	1,476,673.29	0.00	1,371,458.16	2,483.46	40.00	1,373,981.62	-1,032.58	105,215.13	
(A) YR: 2016	7,287	34,806,997.87	20,571.79	-40,199.78	34,787,369.88	0.00	18,336,870.19	14,662.28	160.00	18,351,692.47	-2,648.29	16,450,499.69	
					REFUND		-2,292.27	0.00	0.00				
(A) Grand Total	90,533	35,838,015.08	26,207.86	-46,698.95	35,817,523.99	0.00	18,474,374.02	62,569.32	947.77	18,537,891.11	-88,388.43	17,343,149.97	
					REFUND		-2,839.99	0.00	-77.69				
(S) Grand Total	1,831	433,204.18	0.00	-376.34	432,827.84	0.00	5,973.80	15,035.14	6.00	21,014.94	0.00	426,854.04	
Grand Total	92,364	36,271,219.26	26,207.86	-47,075.29	36,250,351.83	0.00	18,480,347.82	77,604.46	953.77	18,558,906.05	-88,388.43	17,770,004.01	
					REFUND		-2,839.99	0.00	-77.69				

Delinquent Report

OFFICE OF THE TAX COLLECTOR As Of Date 09/30/2017 Cash Type : TOWN

Date: 10/02/2017 Page: 1

Conditions :	Year 2001 To 2016 Dist To	Order By	Bill Number	Include	Susp :	No Recap by Bank :	No Recap by	District No	Tax/Def All			
Bill #	S-D Name		TOT Tax	TOT Adj	TOT Paid	Tax Due	INT Due	Lien Due	Fee Due	Bint Due	Total Due	
TOT REAL	# Of Accts: 7		4,236.54	0.00	2,358.89	1,877.65	4,901.75	168.00	0.00	0.00	6,947.40	
TOT PERS	# Of Accts: 5		4,436.75	0.00	0.00	4,436.75	12,126.95	0.00	0.00	0.00	16,563.70	
TOT MV	# Of Accts: 3		221.38	0.00	0.00	221.38	607.69	0.00	0.00	0.00	829.07	
YEAR 2001	# Of Accts: 15		8,894.67	0.00	2,358.89	6,535.78	17,636.39	168.00	0.00	0.00	24,340.17	
TOT REAL	# Of Accts: 9		5,271.87	0.00	22.85	5,249.02	12,368.53	192.00	0.00	0.00	17,809.55	
TOT PERS	# Of Accts: 13		6,929.51	0.00	0.00	6,929.51	16,899.92	0.00	12.00	0.00	23,841.43	
TOT MVS	# Of Accts: 1		20.52	0.00	0.00	20.52	50.79	0.00	0.00	0.00	71.31	
YEAR 2002	# Of Accts: 23		12,221.90	0.00	22.85	12,199.05	29,319.24	192.00	12.00	0.00	41,722.29	
TOT REAL	# Of Accts: 10		5,788.35	0.00	0.00	5,788.35	13,548.50	240.00	0.00	0.00	19,576.85	
TOT PERS	# Of Accts: 28		12,286.09	0.00	0.00	12,286.09	28,614.21	24.00	42.00	0.00	40,966.30	
TOT MV	# Of Accts: 3		253.75	0.00	0.00	253.75	605.20	0.00	0.00	0.00	858.95	
YEAR 2003	# Of Accts: 41		18,328.19	0.00	0.00	18,328.19	42,767.91	264.00	42.00	0.00	61,402.10	
TOT REAL	# Of Accts: 9		3,927.55	0.00	985.52	2,942.03	6,356.92	216.00	0.00	0.00	9,514.95	
TOT PERS	# Of Accts: 31		12,150.42	0.00	0.00	12,150.42	26,763.40	24.00	36.00	0.00	38,973.82	
TOT MV	# Of Accts: 6		1,888.18	45.72	0.00	1,933.90	4,175.10	0.00	0.00	0.00	6,109.00	
TOT MVS	# Of Accts: 2		724.67	372.40	0.00	1,097.07	2,074.52	0.00	0.00	0.00	3,171.59	
YEAR 2004	# Of Accts: 48		18,690.82	418.12	985.52	18,123.42	39,369.94	240.00	36.00	0.00	57,769.36	
TOT REAL	# Of Accts: 9		4,812.09	0.00	864.24	3,947.85	7,522.96	216.00	0.00	0.00	11,686.81	
TOT PERS	# Of Accts: 10		8,697.42	0.00	0.00	8,697.42	14,623.03	0.00	0.00	0.00	23,320.45	
TOT MV	# Of Accts: 4		2,388.17	0.00	0.00	2,388.17	4,836.04	0.00	0.00	0.00	7,224.21	
TOT MVS	# Of Accts: 1		117.25	0.00	0.00	117.25	226.88	0.00	0.00	0.00	344.13	
YEAR 2005	# Of Accts: 24		16,014.93	0.00	864.24	15,150.69	27,208.91	216.00	0.00	0.00	42,575.60	
TOT REAL	# Of Accts: 8		3,720.30	-47.88	4.20	3,668.22	6,600.73	192.00	0.00	0.00	10,460.95	
TOT PERS	# Of Accts: 45		16,145.69	-207.82	19.27	15,918.60	29,348.27	0.00	42.00	0.00	45,308.87	
TOT MV	# Of Accts: 205		26,246.15	-330.66	476.51	25,438.98	46,696.17	0.00	6.00	0.00	72,141.15	

Delinquent Report

OFFICE OF THE TAX COLLECTOR As Of Date 09/30/2017 Cash Type : TOWN

Date: 10/02/2017 Page: 2

Conditions : Year 2001 To 2016 Dist To Order By Bill Number Include Susp : No Recap by Bank : No Recap by District No Tax/Def All	Bill #	S-D Name	TOT Tax	TOT Adj	TOT Paid	Tax Due	INT Due	Lien Due	Fee Due	Bin Due	Total Due
TOT MVS	# Of Accts: 45		5,222.56	0.00	207.15	5,015.41	8,793.62	0.00	0.00	0.00	13,809.03
YEAR 2006	# Of Accts: 303		51,334.70	-586.36	707.13	50,041.21	91,438.79	192.00	48.00	0.00	141,720.00
TOT REAL	# Of Accts: 8		2,945.30	0.00	0.00	2,945.30	4,772.01	192.00	0.00	0.00	7,909.31
TOT PERS	# Of Accts: 43		23,631.02	0.00	9,848.30	13,782.72	22,662.70	0.00	78.00	0.00	36,523.42
TOT MV	# Of Accts: 197		27,472.84	-171.89	175.41	27,125.54	44,982.19	0.00	0.00	0.00	72,107.73
TOT MVS	# Of Accts: 44		4,804.73	66.82	599.14	4,272.41	6,724.96	0.00	0.00	0.00	10,997.37
YEAR 2007	# Of Accts: 292		58,853.89	-105.07	10,622.85	48,125.97	79,141.86	192.00	78.00	0.00	127,537.83
TOT REAL	# Of Accts: 8		3,159.72	-104.06	104.06	2,951.60	4,236.55	192.00	0.00	0.00	7,380.15
TOT PERS	# Of Accts: 18		19,990.63	0.00	0.00	19,990.63	29,686.09	0.00	18.00	0.00	49,694.72
TOT MV	# Of Accts: 197		24,818.63	-86.08	616.03	24,116.52	35,358.45	0.00	18.00	0.00	59,492.97
TOT MVS	# Of Accts: 32		2,210.85	-7.90	10.37	2,192.58	3,054.75	0.00	0.00	0.00	5,247.33
YEAR 2008	# Of Accts: 255		50,179.83	-198.04	730.46	49,251.33	72,335.84	192.00	36.00	0.00	121,815.17
TOT REAL	# Of Accts: 8		3,133.78	0.00	0.00	3,133.78	3,949.24	192.00	0.00	0.00	7,275.02
TOT PERS	# Of Accts: 14		7,900.58	0.00	0.00	7,900.58	9,935.26	0.00	18.00	0.00	17,853.84
TOT MV	# Of Accts: 180		23,507.49	-12.04	1,143.59	22,351.86	29,070.73	0.00	30.00	0.00	51,452.59
TOT MVS	# Of Accts: 34		1,943.78	-165.51	0.00	1,778.27	2,160.60	0.00	0.00	0.00	3,938.87
YEAR 2009	# Of Accts: 236		36,485.63	-177.55	1,143.59	35,164.49	45,115.83	192.00	48.00	0.00	80,520.32
TOT REAL	# Of Accts: 12		6,405.73	0.00	1,454.94	4,950.79	4,020.71	240.00	0.00	0.00	9,211.50
TOT PERS	# Of Accts: 21		5,908.30	-106.50	1,106.02	4,695.78	4,926.07	0.00	6.00	0.00	9,627.85
TOT MV	# Of Accts: 213		28,587.04	-50.14	519.22	28,017.68	31,467.63	0.00	12.00	0.00	59,497.31
TOT MVS	# Of Accts: 42		4,017.84	-17.16	0.00	4,000.68	4,140.73	0.00	0.00	0.00	8,141.41
YEAR 2010	# Of Accts: 288		44,918.91	-173.80	3,080.18	41,664.93	44,555.14	240.00	18.00	0.00	86,478.07
TOT REAL	# Of Accts: 14		7,436.16	749.32	383.98	7,801.50	6,108.74	312.00	0.00	0.00	14,222.24
TOT PERS	# Of Accts: 30		14,991.27	5.22	3,195.00	11,801.49	10,310.49	0.00	38.00	0.00	22,149.98
TOT MV	# Of Accts: 204		31,002.94	-315.64	432.24	30,255.06	28,219.35	0.00	20.00	0.00	58,494.41

Delinquent Report

OFFICE OF THE TAX COLLECTOR As Of Date 09/30/2017

Cash Type : TOWN

Date: 10/02/2017 Page: 3

Conditions :	Year	2001 To 2016	Dist	To	Order By	Bill Number	Include	Susp	No Recap	by Bank	No Recap	by District	No Tax/Def	All	Fee Due	Bin Due	Total Due
Bill #	S-D	Name	TOT Tax	TOT Adj	TOT Paid	Tax Due	INT Due	Lien Due	Fee Due	Bin Due	Total Due						
TOT MVS	# Of Accts:	52	9,759.74	0.00	278.27	9,481.47	8,034.72	0.00	0.00	0.00	17,516.19						
YEAR 2011	# Of Accts:	300	63,190.11	438.90	4,289.49	59,339.52	52,673.30	312.00	58.00	0.00	112,382.82						
TOT REAL	# Of Accts:	14	9,844.05	0.00	1,012.87	8,831.18	6,320.90	336.00	0.00	0.00	15,488.08						
TOT PERS	# Of Accts:	32	19,062.00	0.00	996.00	18,066.00	12,333.60	0.00	24.00	0.00	30,423.60						
TOT MV	# Of Accts:	197	32,108.93	839.59	1,453.06	31,495.46	23,756.63	0.00	6.00	0.00	55,258.09						
TOT MVS	# Of Accts:	32	3,183.22	25.22	188.30	3,020.14	1,849.97	0.00	0.00	0.00	4,870.11						
YEAR 2012	# Of Accts:	275	64,198.20	864.81	3,650.23	61,412.78	44,261.10	336.00	30.00	0.00	106,039.88						
TOT REAL	# Of Accts:	20	27,531.42	0.00	5,800.92	21,730.50	9,745.99	432.00	0.00	0.00	31,908.49						
TOT PERS	# Of Accts:	38	17,651.12	1,503.74	3,137.83	16,017.03	8,640.13	0.00	42.00	0.00	24,699.16						
TOT MV	# Of Accts:	212	34,279.67	-306.33	688.92	33,284.42	19,359.87	0.00	6.00	0.00	52,650.29						
TOT MVS	# Of Accts:	65	8,474.43	-116.02	709.51	7,648.90	3,780.26	0.00	0.00	0.00	11,429.16						
YEAR 2013	# Of Accts:	335	87,936.64	1,081.39	10,337.18	78,680.85	41,526.25	432.00	48.00	0.00	120,687.10						
TOT REAL	# Of Accts:	39	82,598.43	276.84	29,632.90	53,242.37	14,306.00	936.00	0.00	0.00	68,484.37						
TOT PERS	# Of Accts:	31	15,255.12	6,755.51	901.11	21,109.52	8,114.77	0.00	30.00	0.00	29,254.29						
TOT MV	# Of Accts:	312	50,229.94	-380.79	1,076.25	48,772.90	19,507.36	0.00	18.00	0.00	68,298.26						
TOT MVS	# Of Accts:	83	9,186.34	10.61	705.28	8,491.67	2,599.81	0.00	0.00	0.00	11,091.48						
YEAR 2014	# Of Accts:	465	157,269.83	6,662.17	32,315.54	131,616.46	44,527.94	936.00	48.00	0.00	177,128.40						
TOT REAL	# Of Accts:	84	280,056.86	0.00	78,394.28	201,662.58	29,116.61	1,966.24	0.00	0.00	232,745.43						
TOT PERS	# Of Accts:	44	21,192.19	2,060.46	4,008.64	19,244.01	3,927.00	0.00	36.00	0.00	23,207.01						
TOT MV	# Of Accts:	548	88,788.90	7,267.23	2,823.90	93,232.23	20,637.19	0.00	30.00	0.00	113,899.42						
TOT MVS	# Of Accts:	255	36,976.43	2,861.46	1,220.96	38,616.93	5,095.86	0.00	20.00	0.00	43,732.79						
YEAR 2015	# Of Accts:	931	427,014.38	12,189.15	86,447.78	352,755.75	58,776.66	1,966.24	86.00	0.00	413,584.65						
TOT REAL	# Of Accts:	180	297,717.48	393.73	49,737.76	248,373.45	10,089.94	0.00	20.00	0.00	258,483.39						
TOT PERS	# Of Accts:	112	107,944.40	0.00	1,696.69	106,247.71	4,559.20	0.00	84.00	0.00	110,890.91						
YEAR 2016	# Of Accts:	292	405,661.88	393.73	51,434.45	354,621.16	14,649.14	0.00	104.00	0.00	369,374.30						
GRAND TOTAL	# Of Accts:	4123	1,521,194.51	20,807.45	208,990.38	1,333,011.58	745,304.24	6,070.24	692.00	0.00	2,085,078.06						

POSTED BATCH REPORT BY BILLING YEAR

OFFICE OF TAX COLLECTOR		OFFICE OF THE TAX COLLECTOR		TYPE: TOWN	CASH: TOWN	DATE: 10/02/2017	TIME: 09:18:45	PAGE: 1									
TOTAL ONLY : YES		BATCH# 0	TERM# 0	PAY DATE : 09/01/2017 TO 09/30/2017		CYCLE : 00	- ALL PAY	TYPE : ALL TAX/DEF	and Deferred	TYPE : 00	- ALL BILLS						
BILL #	S TAXPAYER	TYPE	TOWN	INTEREST	LIEN	FEES	B-INT	TOTAL	DATE-PAID	TP	OVR	TER#	BATCH#	SEQ# #	CLK	BK	AL
TOT REAL [1]			0.00	100.00	0.00	0.00	0.00	100.00		P	P	82	1351	1			
TOTAL:			0.00	100.00	0.00	0.00	0.00	100.00									
TOT PERS [3]			1,014.88	3,068.52	0.00	0.00	0.00	4,083.40		P		82	1360	10			
TOTAL:			1,014.88	3,068.52	0.00	0.00	0.00	4,083.40									
TOT MV [2]			292.23	311.51	0.00	0.00	0.00	603.74		P	D	81	1099	17			
TOTAL:			292.23	311.51	0.00	0.00	0.00	603.74									
TOT YR 2000 [6]			1,307.11	3,480.03	0.00	0.00	0.00	4,787.14		ADJ	=			0.00			
TOTAL:			1,307.11	3,480.03	0.00	0.00	0.00	4,787.14									
TOT PERS [2]			1,031.35	2,831.05	0.00	0.00	0.00	3,862.40		P		82	1360	11			
TOTAL:			1,031.35	2,831.05	0.00	0.00	0.00	3,862.40									
TOT YR 2001 [2]			1,031.35	2,831.05	0.00	0.00	0.00	3,862.40		ADJ	=			0.00			
TOTAL:			1,031.35	2,831.05	0.00	0.00	0.00	3,862.40									
TOT PERS [2]			708.37	1,816.97	0.00	0.00	0.00	2,525.34		P		82	1360	12			
TOTAL:			708.37	1,816.97	0.00	0.00	0.00	2,525.34									
TOT YR 2002 [2]			708.37	1,816.97	0.00	0.00	0.00	2,525.34		ADJ	=			0.00			
TOTAL:			708.37	1,816.97	0.00	0.00	0.00	2,525.34									
TOT PERS [2]			723.69	1,726.00	0.00	0.00	0.00	2,449.69		P		82	1360	13			
TOTAL:			723.69	1,726.00	0.00	0.00	0.00	2,449.69									
TOT MV [4]			278.25	660.87	0.00	0.00	0.00	939.12		P		4	721	2			
TOTAL:			278.25	660.87	0.00	0.00	0.00	939.12									
TOT YR 2003 [6]			1,001.94	2,386.87	0.00	0.00	0.00	3,388.81		ADJ	=			0.00			
TOTAL:			1,001.94	2,386.87	0.00	0.00	0.00	3,388.81									
TOT PERS [3]			1,026.49	2,150.23	0.00	0.00	0.00	3,176.72		P		82	1360	14			
TOTAL:			1,026.49	2,150.23	0.00	0.00	0.00	3,176.72									
TOT MV [3]			129.23	351.84	0.00	0.00	0.00	481.07		P	P	82	1357	12			
TOTAL:			129.23	351.84	0.00	0.00	0.00	481.07									
TOT YR 2004 [6]			1,155.72	2,502.07	0.00	0.00	0.00	3,657.79		ADJ	=			0.00			
TOTAL:			1,155.72	2,502.07	0.00	0.00	0.00	3,657.79									
TOT PERS [2]			131.18	310.88	0.00	0.00	0.00	442.06		P		82	1360	6			
TOTAL:			131.18	310.88	0.00	0.00	0.00	442.06									
TOT MVS [2]			454.39	1,079.24	0.00	0.00	0.00	1,533.63		P	D	82	1353	4			
TOTAL:			454.39	1,079.24	0.00	0.00	0.00	1,533.63									
TOT YR 2005 [4]			585.57	1,390.12	0.00	0.00	0.00	1,975.69		ADJ	=			0.00			
TOTAL:			585.57	1,390.12	0.00	0.00	0.00	1,975.69									
TOT PERS [3]			86.96	171.51	0.00	6.00	0.00	264.47		P		82	1360	7			
TOTAL:			86.96	171.51	0.00	6.00	0.00	264.47									
TOT MV [2]			572.95	895.59	0.00	0.00	0.00	1,468.54		P		82	1359	4			
TOTAL:			572.95	895.59	0.00	0.00	0.00	1,468.54									
TOT MVS [2]			87.21	153.06	0.00	0.00	0.00	240.27		P		4	722	8			
TOTAL:			87.21	153.06	0.00	0.00	0.00	240.27									
TOT YR 2006 [7]			747.12	1,220.16	0.00	6.00	0.00	1,973.28		ADJ	=			0.00			

POSTED BATCH REPORT BY BILLING YEAR

OFFICE OF TAX COLLECTOR OFFICE OF THE TAX COLLECTOR TYPE: TOWN CASH: TOWN DATE: 10/02/2017 TIME: 09:19:02 PAGE: 4
TOTAL ONLY : YES BATCH# 0 TERM# 0 PAY DATE : 09/01/2017 TO 09/30/2017 CYCLE : 00 - ALL PAY TYPE : ALL TAX/DEF : Tax and Deferred TYPE : 00 - ALL BILLS
BILL # S TAXPAYER TYPE TOWN INTEREST LIEN FEES B-INT TOTAL DATE-PAID TP OVR TER# BATCH# SEQ# # CLK BK AL

TOT CUR/YR [172]	TOWN		110,473.79	4,613.05	0.00	20.00	0.00	115,106.84		ADJ =		7,621.08					
TOT BACK/YR [1505]	TOWN		23,732.78	20,984.96	48.00	36.70	0.00	44,802.44		ADJ =		3,088.70					
TOT ACTIVE [1665]			133,052.47	23,094.55	48.00	56.70	0.00	156,251.72		ADJ =		10,709.78					
TOT SUSPENSE [12]			1,154.10	2,503.46	0.00	0.00	0.00	3,657.56		ADJ =		0.00					
TOT ADJUSTMENT [1351]		ASSM:	10,709.78	374207		EXEMP:	16027	10,709.78									
TOT REFUNDS [3]			-2,639.54	0.00	0.00	-48.38	0.00	-2,687.92									
TOT TRANSFERS [44]	386.67	-392.67	0.00	6.00	0.00			0.00									
GRAND TOTAL [1677]			134,206.57	25,598.01	48.00	56.70	0.00	159,909.28		ADJ =		10,709.78					
TYPE P			142,359.01	26,256.67	48.00	105.08	0.00	168,768.76									
TYPE V			-5,512.90	-658.66	0.00	0.00	0.00	-6,171.56									
TYPE R			-2,639.54	0.00	0.00	-48.38	0.00	-2,687.92									
TOWN	CURRENT:	115,106.84	BACK :	44,802.44													

RECEIPT TOTAL	159,909.28
CASH TOTAL	12,722.21
CHANGE TOTAL	148.02

CASH BALANCE	12,574.19
CHECK TOTAL	131,259.48
CREDIT TOTAL	16,075.61
DEPOSIT TOTAL	143,833.67 *** (EXCLUDE CREDIT CARD)

DEPOSIT TOTAL	<u>159,909.28</u>

BOF OCTOBER 18, 2017 REPORT

Delinquency & Interest Report

Last March I had a conversation at the Spring Tax Collector's Conference with our Collection agency representative regarding the delinquency bills. At this point all delinquency bills were being sent to this agency. I sent two more correspondences to her looking to see what the agency does to these files; do they send out monthly bills? Any communication to our residents? In May I had no plan in place from the collection agency so I made one:

Back in May the office began looking at the oldest bills on record to see what we would do. We found some good search engines and proceed to find people all over the country. In August the tax office took back 200 accounts and we sent out a special demand notice and we took back another 300 accounts from them this month. Here are the results:

Aug – Sept collections:

Delinquency totals: \$87,646.70

Due to come in this month:

Additional \$\$ by month end \$58,124.25

These figures do not contain the delinquency people who are on payment arrangement:

Monthly payments to date **\$3,975.33** Bills total **\$49,045.03**

These figures are back taxes and interest/fees and liens. Last year we budgeted that I would collect \$200,000 – as of yesterday 10/17/17 the office has collected \$116,591.78 – nearly 58% in 3 ½ months. At this rate I expect that we will exceed this estimated budgeted amount.

Personal Property

This year we billed out 1,002 account totaling \$1,484,136.34

In August 274 demand letters were sent if you had any outstanding accounts. In September the office sent delinquent statements to the remaining 136 accounts and we followed up that month with a call. As of Tuesday 10/17/17 we are at 102 outstanding accounts totaling \$108,206.43. We have notification that \$50,000 of this outstanding balance is coming in this month.



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	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11105 BOARDS & COMMISSIONS							
11105 40103 OVERTIME	5,188	0	5,188	466.93	.00	4,721.07	9.0%
11105 40105 CONTR TEMP OCCAS	2,160	0	2,160	120.00	.00	2,040.00	5.6%
11105 41230 FICA & RETIREMENT	398	0	398	34.83	.00	363.17	8.8%
11105 42301 OFFICE SUPPLIES	50	0	50	.00	.00	50.00	.0%
11105 43213 MILEAGE, TRAINING & ME	200	0	200	.00	.00	200.00	.0%
11105 44202 FINANCIAL & ACCOUNTING	12,035	0	12,035	725.00	11,310.00	.00	100.0%
11105 44208 PROFESSIONAL SERVICES	17,800	0	17,800	.00	.00	17,800.00	.0%
11105 44217 POSTAGE	75	0	75	3.22	.00	71.78	4.3%
11105 44230 LEGAL NOTICES	380	0	380	20.00	.00	360.00	5.3%
11105 44232 PRINTING & PUBLICATION	1,550	0	1,550	.00	.00	1,550.00	.0%
TOTAL BOARDS & COMMISSIONS	39,836	0	39,836	1,369.98	11,310.00	27,156.02	31.8%
TOTAL EXPENSES	39,836	0	39,836	1,369.98	11,310.00	27,156.02	
11110 CONTINGENCY							
11110 50900 CONTINGENCY	57,505	0	57,505	.00	.00	57,505.00	.0%
TOTAL CONTINGENCY	57,505	0	57,505	.00	.00	57,505.00	.0%
TOTAL EXPENSES	57,505	0	57,505	.00	.00	57,505.00	
11201 FIRST SELECTMEN							
11201 40101 REGULAR PAYROLL	151,570	0	151,570	17,800.26	133,768.83	.91	100.0%
11201 40105 CONTR TEMP OCCAS	2,000	0	2,000	175.09	.00	1,824.91	8.8%
11201 41210 EMPLOYEE RELATED INS.	505	0	505	125.82	.00	379.18	24.9%
11201 41230 FICA & RETIREMENT	19,922	0	19,922	2,286.11	.00	17,635.89	11.5%
11201 42233 COPIER	4,681	0	4,681	553.98	2,893.00	1,234.02	73.6%
11201 42301 OFFICE SUPPLIES	1,900	0	1,900	.00	.00	1,900.00	.0%
11201 43213 MILEAGE, TRAINING & ME	500	0	500	.00	.00	500.00	.0%
11201 43258 PROFESSIONAL MEMBERSHI	18,605	0	18,605	18,515.00	.00	90.00	99.5%
11201 44203 LEGAL	45,000	0	45,000	668.73	.00	44,331.27	1.5%
11201 44208 PROFESSIONAL SERVICES	1,275	0	1,275	.00	.00	1,275.00	.0%
11201 44217 POSTAGE	4,333	0	4,333	786.42	.00	3,546.58	18.1%
11201 44232 PRINTING & PUBLICATION	280	0	280	.00	.00	280.00	.0%
11201 45250 PROPERTY TAX	2,500	0	2,500	165.02	.00	2,334.98	6.6%

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11201	FIRST SELECTMEN	ORIGINAL APPROP	TRANFRS/ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11201	46224 EQUIPMENT REPAIRS	150	0	150	.00	.00	150.00	.0%
11201	47242 PARADES & CELEBRATIONS	2,410	0	2,410	137.12	.00	2,272.88	5.7%
	TOTAL FIRST SELECTMEN	255,631	0	255,631	41,213.55	136,661.83	77,755.62	69.6%
	TOTAL EXPENSES	255,631	0	255,631	41,213.55	136,661.83	77,755.62	
11205 HUMAN RESOURCES								
11205	42340 OPERATING SUPPLIES	100	0	100	.00	.00	100.00	.0%
11205	43213 MILEAGE, TRAINING & ME	500	0	500	119.00	.00	381.00	23.8%
11205	44203 LEGAL	25,000	0	25,000	3,150.00	.00	21,850.00	12.6%
11205	44208 PROFESSIONAL SERVICES	3,600	0	3,600	2,460.00	750.00	390.00	89.2%
11205	44231 ADVERTISING	2,500	0	2,500	119.00	.00	2,381.00	4.8%
11205	44232 PRINTING & PUBLICATION	80	0	80	.00	.00	80.00	.0%
	TOTAL HUMAN RESOURCES	31,780	0	31,780	5,848.00	750.00	25,182.00	20.8%
	TOTAL EXPENSES	31,780	0	31,780	5,848.00	750.00	25,182.00	
11301 ACCOUNTING								
11301	40101 REGULAR PAYROLL	214,356	0	214,356	24,496.86	175,599.54	14,259.60	93.3%
11301	40105 CONTR TEMP OCCAS	4,943	0	4,943	570.33	4,372.63	.04	100.0%
11301	41210 EMPLOYEE RELATED INS.	845	0	845	207.04	.00	637.96	24.5%
11301	41230 FICA & RETIREMENT	30,147	0	30,147	3,140.17	.00	27,006.83	10.4%
11301	42233 COPIER	2,001	0	2,001	470.09	1,109.76	421.15	79.0%
11301	42301 OFFICE SUPPLIES	1,000	0	1,000	.00	.00	1,000.00	.0%
11301	42343 TECHNICAL REFERENCE MA	100	0	100	.00	.00	100.00	.0%
11301	43213 MILEAGE, TRAINING & ME	1,850	0	1,850	199.00	.00	1,651.00	10.8%
11301	43258 PROFESSIONAL MEMBERSHI	575	0	575	387.50	.00	187.50	67.4%
11301	44205 DATA PROCESSING	25,945	0	25,945	24,595.00	956.18	393.82	98.5%
11301	44208 PROFESSIONAL SERVICES	17,000	0	17,000	.00	.00	17,000.00	.0%
11301	44217 POSTAGE	2,200	0	2,200	204.93	.00	1,995.07	9.3%
	TOTAL ACCOUNTING	300,962	0	300,962	54,270.92	182,038.11	64,652.97	78.5%
	TOTAL EXPENSES	300,962	0	300,962	54,270.92	182,038.11	64,652.97	
11303 TAX COLLECTOR								
11303	40101 REGULAR PAYROLL	106,582	0	106,582	8,953.66	57,656.46	39,971.88	62.5%

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11303	TAX COLLECTOR	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11303	40105 CONTR TEMP OCCAS	3,000	0	3,000	1,371.50	.00	1,628.50	45.7%
11303	41210 EMPLOYEE RELATED INS.	505	0	505	73.71	.00	431.29	14.6%
11303	41230 FICA & RETIREMENT	15,399	0	15,399	1,186.95	.00	14,212.05	7.7%
11303	42301 OFFICE SUPPLIES	2,500	0	2,500	219.50	.00	2,280.50	8.8%
11303	43213 MILEAGE, TRAINING & ME	2,000	0	2,000	.00	.00	2,000.00	.0%
11303	43258 PROFESSIONAL MEMBERSHI	175	0	175	.00	.00	175.00	.0%
11303	44205 DATA PROCESSING	14,500	0	14,500	9,736.58	.00	4,763.42	67.1%
11303	44217 POSTAGE	12,000	0	12,000	434.64	.00	11,565.36	3.6%
11303	44223 SERVICE CONTRACTS	500	0	500	.00	.00	500.00	.0%
11303	44230 LEGAL NOTICES	660	0	660	240.00	.00	420.00	36.4%
	TOTAL TAX COLLECTOR	157,821	0	157,821	22,216.54	57,656.46	77,948.00	50.6%
	TOTAL EXPENSES	157,821	0	157,821	22,216.54	57,656.46	77,948.00	
11304 ASSESSOR								
11304	40101 REGULAR PAYROLL	222,991	0	222,991	26,393.17	196,597.48	.35	100.0%
11304	40103 OVERTIME	1,750	0	1,750	243.90	.00	1,506.10	13.9%
11304	41210 EMPLOYEE RELATED INS.	843	0	843	210.33	.00	632.67	25.0%
11304	41230 FICA & RETIREMENT	34,329	0	34,329	3,776.11	.00	30,552.89	11.0%
11304	42233 COPIER	2,390	0	2,390	452.60	1,385.00	552.40	76.9%
11304	42301 OFFICE SUPPLIES	2,200	0	2,200	60.66	.00	2,139.34	2.8%
11304	42340 OTHER PURCHASED SUPPLI	50	0	50	.00	.00	50.00	.0%
11304	42343 TECHNICAL REFERENCE MA	500	0	500	.00	.00	500.00	.0%
11304	43213 MILEAGE, TRAINING & ME	6,717	0	6,717	30.00	.00	6,687.00	.4%
11304	43258 PROFESSIONAL MEMBERSHI	490	0	490	25.00	.00	465.00	5.1%
11304	44205 DATA PROCESSING	15,619	0	15,619	8,850.00	.00	6,769.00	56.7%
11304	44208 PROFESSIONAL SERVICES	2,000	0	2,000	.00	.00	2,000.00	.0%
11304	44217 POSTAGE	1,950	0	1,950	11.85	.00	1,938.15	.6%
	TOTAL ASSESSOR	291,829	0	291,829	40,053.62	197,982.48	53,792.90	81.6%
	TOTAL EXPENSES	291,829	0	291,829	40,053.62	197,982.48	53,792.90	
11411 PLANNING CODE ADMINISTRA								
11411	40101 REGULAR PAYROLL	348,125	0	348,125	39,954.78	292,519.46	15,650.76	95.5%
11411	40103 OVERTIME	2,958	0	2,958	155.64	.00	2,802.36	5.3%
11411	40105 CONTR TEMP OCCAS	2,000	0	2,000	1,167.10	.00	832.90	58.4%
11411	41210 EMPLOYEE RELATED INS.	1,519	0	1,519	369.18	.00	1,149.82	24.3%
11411	41230 FICA & RETIREMENT	51,606	0	51,606	5,734.59	.00	45,871.41	11.1%

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11411	PLANNING CODE ADMINISTRA	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11411 42233	COPIER	4,544	0	4,544	813.61	2,288.49	1,441.90	68.3%
11411 42301	OFFICE SUPPLIES	2,500	0	2,500	15.95	.00	2,484.05	.6%
11411 42323	PROT CLOTHING& SAFETY	600	0	600	.00	.00	600.00	.0%
11411 42340	OTHER PURCHASED SUPPLI	50	0	50	.00	.00	50.00	.0%
11411 42343	TECHNICAL REFERENCE MA	1,215	0	1,215	.00	.00	1,215.00	.0%
11411 43213	MILEAGE, TRAINING & ME	2,850	0	2,850	.00	.00	2,850.00	.0%
11411 43258	PROFESSIONAL MEMBERSHI	5,520	0	5,520	.00	.00	5,520.00	.0%
11411 44203	LEGAL	45,000	0	45,000	6,559.17	.00	38,440.83	14.6%
11411 44208	PROFESSIONAL SERVICES	10,000	0	10,000	.00	.00	10,000.00	.0%
11411 44217	POSTAGE	1,500	0	1,500	82.15	.00	1,417.85	5.5%
11411 44230	LEGAL NOTICES	3,500	0	3,500	190.00	.00	3,310.00	5.4%
11411 44232	PRINTING & PUBLICATION	1,250	0	1,250	.00	.00	1,250.00	.0%
11411 45216	TELEPHONE	516	0	516	.00	.00	516.00	.0%
11411 46224	EQUIPMENT REPAIRS	150	0	150	.00	.00	150.00	.0%
11411 46390	VEHICLE MAINTENANCE &	4,250	0	4,250	1,745.87	.00	2,504.13	41.1%
	TOTAL PLANNING CODE ADMINISTRA	489,653	0	489,653	56,788.04	294,807.95	138,057.01	71.8%
	TOTAL EXPENSES	489,653	0	489,653	56,788.04	294,807.95	138,057.01	
11501 TOWN CLERK								
11501 40101	REGULAR PAYROLL	112,229	0	112,229	12,949.47	99,279.27	.26	100.0%
11501 40105	CONTR TEMP OCCAS	1,500	0	1,500	50.00	.00	1,450.00	3.3%
11501 41210	EMPLOYEE RELATED INS.	505	0	505	125.82	.00	379.18	24.9%
11501 41230	FICA & RETIREMENT	16,143	0	16,143	1,835.53	.00	14,307.47	11.4%
11501 42233	COPIER	3,400	0	3,400	347.71	1,955.03	1,097.26	67.7%
11501 42301	OFFICE SUPPLIES	1,700	0	1,700	27.79	.00	1,672.21	1.6%
11501 42343	TECHNICAL REFERENCE MA	1,195	0	1,195	.00	.00	1,195.00	.0%
11501 43213	MILEAGE, TRAINING & ME	1,000	0	1,000	290.00	.00	710.00	29.0%
11501 43258	PROFESSIONAL MEMBERSHI	345	0	345	75.00	.00	270.00	21.7%
11501 44207	INDEXING & RECORDING	22,500	0	22,500	3,364.01	17,694.65	1,441.34	93.6%
11501 44208	PROFESSIONAL SERVICES	200	0	200	200.00	.00	.00	100.0%
11501 44217	POSTAGE	2,000	0	2,000	137.63	.00	1,862.37	6.9%
11501 44230	LEGAL NOTICES	3,000	0	3,000	515.51	.00	2,484.49	17.2%
11501 44232	PRINTING & PUBLICATION	3,900	0	3,900	480.16	.00	3,419.84	12.3%
11501 44271	MICRO FILM REPAIRS	750	0	750	.00	.00	750.00	.0%
11501 46224	EQUIPMENT REPAIRS	300	0	300	.00	.00	300.00	.0%
	TOTAL TOWN CLERK	170,667	0	170,667	20,398.63	118,928.95	31,339.42	81.6%
	TOTAL EXPENSES	170,667	0	170,667	20,398.63	118,928.95	31,339.42	
11601 ELECTIONS								
11601 40101	REGULAR PAYROLL	27,188	0	27,188	3,136.98	24,050.38	.64	100.0%

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11601	ELECTIONS	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11601	40105 CONTR TEMP OCCAS	20,150	0	20,150	.00	.00	20,150.00	.0%
11601	41230 FICA	2,310	0	2,310	240.00	.00	2,070.00	10.4%
11601	42301 OFFICE SUPPLIES	600	0	600	43.90	.00	556.10	7.3%
11601	42340 OTHER PURCHASED SUPPLI	2,000	0	2,000	.00	.00	2,000.00	.0%
11601	43213 MILEAGE, TRAINING & ME	2,600	0	2,600	652.57	.00	1,947.43	25.1%
11601	43258 PROFESSIONAL MEMBERSHI	200	0	200	130.00	.00	70.00	65.0%
11601	44208 PROFESSIONAL SERVICES	3,500	0	3,500	.00	.00	3,500.00	.0%
11601	44217 POSTAGE	1,500	0	1,500	50.60	.00	1,449.40	3.4%
11601	44223 SERVICE CONTRACTS	3,280	0	3,280	3,280.00	.00	.00	100.0%
11601	44232 PRINTING & PUBLICATION	5,500	0	5,500	.00	.00	5,500.00	.0%
	TOTAL ELECTIONS	68,828	0	68,828	7,534.05	24,050.38	37,243.57	45.9%
	TOTAL EXPENSES	68,828	0	68,828	7,534.05	24,050.38	37,243.57	
11701	LEGAL & INSURANCES							
11701	41211 HEALTH INSURANCE	860,562	0	860,562	215,103.12	643,036.50	2,422.38	99.7%
11701	41260 WORKERS' COMP INSURANC	487,446	0	487,446	120,582.75	361,748.25	5,115.00	99.0%
11701	44206 MUNICIPAL INSURANCE	228,817	0	228,817	70,898.94	142,982.82	14,935.24	93.5%
11701	44243 UNEMPLOYMENT COMPENSAT	2,500	0	2,500	250.00	750.00	1,500.00	40.0%
	TOTAL LEGAL & INSURANCES	1,579,325	0	1,579,325	406,834.81	1,148,517.57	23,972.62	98.5%
	TOTAL EXPENSES	1,579,325	0	1,579,325	406,834.81	1,148,517.57	23,972.62	
11702	PROBATE							
11702	47250 WINDHAM-COLCHESTER PRO	5,365	0	5,365	5,365.00	.00	.00	100.0%
	TOTAL PROBATE	5,365	0	5,365	5,365.00	.00	.00	100.0%
	TOTAL EXPENSES	5,365	0	5,365	5,365.00	.00	.00	
11801	INFORMATION TECHNOLOGY							
11801	40101 REGULAR PAYROLL	48,714	0	48,714	5,620.80	43,092.80	.40	100.0%
11801	41210 EMPLOYEE RELATED INS.	253	0	253	62.91	.00	190.09	24.9%
11801	41230 FICA & RETIREMENT	6,650	0	6,650	767.25	.00	5,882.75	11.5%
11801	42315 OTHER SUPPLIES	5,000	0	5,000	.00	.00	5,000.00	.0%
11801	44208 PROFESSIONAL SERVICES	63,415	0	63,415	10,150.00	.00	53,265.00	16.0%

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11801	INFORMATION TECHNOLOGY	ORIGINAL APPROP	TRANFRS/ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
	TOTAL INFORMATION TECHNOLOGY	124,032	0	124,032	16,600.96	43,092.80	64,338.24	48.1%
	TOTAL EXPENSES	124,032	0	124,032	16,600.96	43,092.80	64,338.24	
12101 POLICE								
12101	40101 REGULAR PAYROLL	838,883	0	838,883	101,304.75	730,976.80	6,601.45	99.2%
12101	40103 OVERTIME	121,168	0	121,168	10,697.11	.00	110,470.89	8.8%
12101	41210 EMPLOYEE RELATED INS.	5,235	0	5,235	1,271.55	.00	3,963.45	24.3%
12101	41230 FICA & RETIREMENT	239,258	0	239,258	27,195.48	.00	212,062.52	11.4%
12101	42233 COPIER	2,624	0	2,624	258.70	1,397.00	968.30	63.1%
12101	42301 OFFICE SUPPLIES	3,000	0	3,000	48.05	.00	2,951.95	1.6%
12101	42324 UNIFORM PURCHASES	9,658	0	9,658	.00	.00	9,658.00	.0%
12101	42338 POLICE EQUIPMENT & SUP	8,500	0	8,500	1,261.19	.00	7,238.81	14.8%
12101	43213 MILEAGE, TRAINING & ME	16,350	0	16,350	.00	.00	16,350.00	.0%
12101	43258 PROFESSIONAL MEMBERSHI	3,477	0	3,477	3,477.00	.00	.00	100.0%
12101	44200 RESIDENT TROOPER	225,307	0	225,307	.00	.00	225,307.00	.0%
12101	44204 RESIDENT TROOPER OT	15,000	0	15,000	.00	.00	15,000.00	.0%
12101	44208 PROFESSIONAL SERVICES	12,650	0	12,650	1,715.00	.00	10,935.00	13.6%
12101	44217 POSTAGE	300	0	300	31.62	.00	268.38	10.5%
12101	44232 PRINTING & PUBLICATION	600	0	600	266.10	.00	333.90	44.4%
12101	45216 TELEPHONE	5,160	0	5,160	429.50	.00	4,730.50	8.3%
12101	46224 EQUIPMENT REPAIRS	3,060	0	3,060	.00	.00	3,060.00	.0%
12101	46390 VEHICLE MAINTENANCE &	34,200	0	34,200	4,151.88	.00	30,048.12	12.1%
	TOTAL POLICE	1,544,430	0	1,544,430	152,107.93	732,373.80	659,948.27	57.3%
	TOTAL EXPENSES	1,544,430	0	1,544,430	152,107.93	732,373.80	659,948.27	
12202 FIRE								
12202	40101 REGULAR PAYROLL	526,140	0	526,140	62,645.71	458,433.77	5,060.52	99.0%
12202	40103 OVERTIME	30,000	0	30,000	3,166.16	.00	26,833.84	10.6%
12202	40105 CONTR TEMP OCCAS	128,303	0	128,303	12,636.45	.00	115,666.55	9.8%
12202	41210 EMPLOYEE RELATED INS.	2,871	0	2,871	717.39	.00	2,153.61	25.0%
12202	41230 FICA & RETIREMENT	89,008	0	89,008	9,063.82	.00	79,944.18	10.2%
12202	42233 COPIER	2,580	0	2,580	115.00	1,572.30	892.70	65.4%
12202	42301 OFFICE SUPPLIES	3,000	0	3,000	216.04	.00	2,783.96	7.2%
12202	42323 PROT CLOTHING& SAFETY	44,875	0	44,875	725.36	.00	44,149.64	1.6%
12202	42331 CUSTODIAL/MAINTENANCE	4,500	0	4,500	91.30	.00	4,408.70	2.0%
12202	42340 OTHER PURCHASED SUPPLI	500	0	500	.00	.00	500.00	.0%

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12202	FIRE	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED	
12202	42343	TECHNICAL REFERENCE MA	400	0	400	19.99	.00	380.01	5.0%
12202	42345	EMERGENCY MEDICAL SUPP	24,400	0	24,400	2,170.54	.00	22,229.46	8.9%
12202	42346	FIRE EQUIP SUPPLIES	34,880	0	34,880	484.63	.00	34,395.37	1.4%
12202	42347	FIRE FIGHTING FOAM	2,200	0	2,200	.00	.00	2,200.00	.0%
12202	43213	MILEAGE, TRAINING & ME	33,570	0	33,570	1,607.65	.00	31,962.35	4.8%
12202	43258	PROFESSIONAL MEMBERSHI	2,330	0	2,330	405.00	.00	1,925.00	17.4%
12202	44208	PROFESSIONAL SERVICES	37,500	0	37,500	4,871.60	.00	32,628.40	13.0%
12202	44217	POSTAGE	400	0	400	36.93	.00	363.07	9.2%
12202	44223	SERVICE CONTRACTS	91,085	0	91,085	26,437.29	22,384.75	42,262.96	53.6%
12202	44231	ADVERTISING	250	0	250	.00	.00	250.00	.0%
12202	44243	COMPENSATION	52,500	0	52,500	.00	.00	52,500.00	.0%
12202	44286	PHYSICALS & TESTING	7,500	0	7,500	215.50	.00	7,284.50	2.9%
12202	45216	TELEPHONE	12,800	0	12,800	1,080.70	.00	11,719.30	8.4%
12202	45221	FUEL/HEATING	12,109	0	12,109	79.83	.00	12,029.17	.7%
12202	45350	WATER	1,000	0	1,000	.00	.00	1,000.00	.0%
12202	45622	ELECTRIC	22,600	0	22,600	3,939.43	.00	18,660.57	17.4%
12202	46224	EQUIPMENT REPAIRS	5,500	0	5,500	332.99	.00	5,167.01	6.1%
12202	46226	BUILDING REPAIRS	8,500	0	8,500	486.00	.00	8,014.00	5.7%
12202	46327	OTHER EQUIPMENT REPAIR	9,560	0	9,560	.00	.00	9,560.00	.0%
12202	46390	VEHICLE MAINTENANCE &	98,905	0	98,905	7,887.56	.00	91,017.44	8.0%
12202	48404	MACHINERY & EQUIPMENT	5,000	0	5,000	.00	.00	5,000.00	.0%
12202	48417	BLDG & GROUNDS IMPROVE	2,500	0	2,500	.00	.00	2,500.00	.0%
TOTAL FIRE		1,297,266	0	1,297,266	139,432.87	482,390.82	675,442.31	47.9%	
TOTAL EXPENSES		1,297,266	0	1,297,266	139,432.87	482,390.82	675,442.31		
12301 CIVIL PREPAREDNESS									
12301	40101	REGULAR PAYROLL	2,560	0	2,560	639.83	1,919.49	.68	100.0%
12301	41230	FICA	196	0	196	48.95	.00	147.05	25.0%
12301	42301	OFFICE SUPPLIES	200	0	200	.00	.00	200.00	.0%
12301	42340	OTHER PURCHASED SUPPLI	3,500	0	3,500	370.90	.00	3,129.10	10.6%
12301	42345	EMERGENCY MEDICAL SUPP	250	0	250	.00	.00	250.00	.0%
12301	43213	MILEAGE, TRAINING & ME	250	0	250	.00	.00	250.00	.0%
12301	44217	POSTAGE	25	0	25	.00	.00	25.00	.0%
12301	44223	SERVICE CONTRACTS	1,500	0	1,500	.00	.00	1,500.00	.0%
12301	44232	PRINTING & PUBLICATION	250	0	250	.00	.00	250.00	.0%
12301	45216	TELEPHONE	5,760	0	5,760	867.10	.00	4,892.90	15.1%
12301	46224	EQUIPMENT REPAIRS	3,000	0	3,000	148.75	.00	2,851.25	5.0%
TOTAL CIVIL PREPAREDNESS		17,491	0	17,491	2,075.53	1,919.49	13,495.98	22.8%	
TOTAL EXPENSES		17,491	0	17,491	2,075.53	1,919.49	13,495.98		
13200 PUBLIC WORKS ADMINISTRATION									

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13200	PUBLIC WORKS ADMINISTRATION	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
13200 40101	REGULAR PAYROLL	144,720	0	144,720	17,061.04	127,504.77	154.19	99.9%
13200 41210	EMPLOYEE RELATED INS.	652	0	652	141.12	.00	510.88	21.6%
13200 41230	FICA & RETIREMENT	21,591	0	21,591	2,447.83	.00	19,143.17	11.3%
13200 42233	COPIER	440	0	440	18.72	182.16	239.12	45.7%
13200 42301	OFFICE SUPPLIES	300	0	300	69.49	.00	230.51	23.2%
13200 42323	PROT CLOTHING& SAFETY	605	0	605	.00	.00	605.00	.0%
13200 43258	PROFESSIONAL MEMBERSHI	400	0	400	.00	.00	400.00	.0%
13200 44217	POSTAGE	100	0	100	.00	.00	100.00	.0%
13200 44231	ADVERTISING	300	0	300	.00	.00	300.00	.0%
13200 45216	TELEPHONE	1,500	0	1,500	80.09	.00	1,419.91	5.3%
	TOTAL PUBLIC WORKS ADMINISTRATION	170,608	0	170,608	19,818.29	127,686.93	23,102.78	86.5%
	TOTAL EXPENSES	170,608	0	170,608	19,818.29	127,686.93	23,102.78	
13201 HIGHWAY								
13201 40101	REGULAR PAYROLL	435,116	0	435,116	40,004.90	336,705.10	58,406.00	86.6%
13201 40103	OVERTIME	12,500	0	12,500	1,634.05	.00	10,865.95	13.1%
13201 40105	CONTR TEMP OCCAS	500	0	500	100.00	.00	400.00	20.0%
13201 41210	EMPLOYEE RELATED INS.	1,841	0	1,841	364.49	.00	1,476.51	19.8%
13201 41230	FICA & RETIREMENT	60,064	0	60,064	5,371.91	.00	54,692.09	8.9%
13201 42233	COPIER	240	0	240	.00	.00	240.00	.0%
13201 42323	PROT CLOTHING& SAFETY	4,176	0	4,176	236.46	.00	3,939.54	5.7%
13201 42340	OTHER PURCHASED SUPPLI	149,476	0	149,476	8,455.38	.00	141,020.62	5.7%
13201 43213	MILEAGE, TRAINING & ME	2,800	0	2,800	.00	.00	2,800.00	.0%
13201 44208	PROFESSIONAL SERVICES	35,500	0	35,500	3,406.00	.00	32,094.00	9.6%
13201 44237	EQUIPMENT RENTAL	10,350	0	10,350	4,400.00	.00	5,950.00	42.5%
13201 44238	UNIFORM RENTALS	4,600	0	4,600	205.22	.00	4,394.78	4.5%
13201 45389	TRAFFIC CONTROL LIGHTS	70,000	0	70,000	12,518.86	.00	57,481.14	17.9%
13201 46224	EQUIPMENT REPAIRS	200	0	200	210.00	.00	-10.00	105.0%
13201 46390	VEHICLE MAINTENANCE &	141,550	0	141,550	18,273.83	.00	123,276.17	12.9%
13201 48439	ROAD IMPROVEMENT	550,000	0	550,000	.00	.00	550,000.00	.0%
	TOTAL HIGHWAY	1,478,913	0	1,478,913	95,181.10	336,705.10	1,047,026.80	29.2%
	TOTAL EXPENSES	1,478,913	0	1,478,913	95,181.10	336,705.10	1,047,026.80	
13202 FLEET MAINTENANCE								
13202 40101	REGULAR PAYROLL	246,653	0	246,653	28,703.72	216,211.14	1,738.14	99.3%

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13202	FLEET MAINTENANCE	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
13202	40103 OVERTIME	4,000	0	4,000	259.84	.00	3,740.16	6.5%
13202	40105 CONTR TEMP OCCAS	1,800	0	1,800	300.00	.00	1,500.00	16.7%
13202	41210 EMPLOYEE RELATED INS.	1,029	0	1,029	239.04	.00	789.96	23.2%
13202	41230 FICA & RETIREMENT	35,623	0	35,623	3,593.53	.00	32,029.47	10.1%
13202	42301 OFFICE SUPPLIES	930	0	930	43.90	.00	886.10	4.7%
13202	42323 PROT CLOTHING& SAFETY	1,400	0	1,400	173.92	.00	1,226.08	12.4%
13202	42331 CUSTODIAL/MAINTENANCE	1,300	0	1,300	.00	.00	1,300.00	.0%
13202	42341 FLEET REPAIR & MAINT S	25,000	0	25,000	3,424.70	.00	21,575.30	13.7%
13202	43213 MILEAGE, TRAINING & ME	450	0	450	.00	.00	450.00	.0%
13202	43258 PROFESSIONAL MEMBERSHI	200	0	200	200.00	.00	.00	100.0%
13202	44208 PROFESSIONAL SERVICES	455	0	455	.00	.00	455.00	.0%
13202	44223 SERVICE CONTRACTS	18,906	0	18,906	2,448.84	.00	16,457.16	13.0%
13202	44238 UNIFORM RENTALS	3,600	0	3,600	71.46	.00	3,528.54	2.0%
13202	45221 FUEL/HEATING	4,538	0	4,538	.00	.00	4,538.00	.0%
13202	45622 ELECTRIC	11,000	0	11,000	3,222.25	.00	7,777.75	29.3%
13202	46224 EQUIPMENT REPAIRS	2,800	0	2,800	497.08	.00	2,302.92	17.8%
13202	46226 BUILDING REPAIRS	8,000	0	8,000	3,078.48	.00	4,921.52	38.5%
13202	46390 VEHICLE MAINTENANCE &	8,460	0	8,460	585.27	.00	7,874.73	6.9%
13202	48404 MACHINERY & EQUIPMENT	7,500	0	7,500	.00	.00	7,500.00	.0%
	TOTAL FLEET MAINTENANCE	383,644	0	383,644	46,842.03	216,211.14	120,590.83	68.6%
	TOTAL EXPENSES	383,644	0	383,644	46,842.03	216,211.14	120,590.83	
13203	GROUNDS MAINTENANCE							
13203	40101 REGULAR PAYROLL	273,673	0	273,673	21,420.09	165,218.31	87,034.60	68.2%
13203	40103 OVERTIME	8,600	0	8,600	1,729.48	.00	6,870.52	20.1%
13203	41210 EMPLOYEE RELATED INS.	1,368	0	1,368	214.62	.00	1,153.38	15.7%
13203	41230 FICA & RETIREMENT	37,913	0	37,913	2,973.72	.00	34,939.28	7.8%
13203	42323 PROT CLOTHING& SAFETY	2,200	0	2,200	520.33	.00	1,679.67	23.7%
13203	42331 CUSTODIAL/MAINTENANCE	3,000	0	3,000	.00	.00	3,000.00	.0%
13203	42334 GROUNDS MAINTENANCE SU	28,000	0	28,000	2,956.06	.00	25,043.94	10.6%
13203	42340 OPERATING SUPPLIES	5,000	0	5,000	1,134.61	.00	3,865.39	22.7%
13203	43213 MILEAGE, TRAINING & ME	450	0	450	.00	.00	450.00	.0%
13203	44208 PROFESSIONAL SERVICES	5,400	0	5,400	977.75	.00	4,422.25	18.1%
13203	44223 SERVICE CONTRACTS	5,790	0	5,790	950.00	.00	4,840.00	16.4%
13203	44231 ADVERTISING	200	0	200	.00	.00	200.00	.0%
13203	44237 EQUIPMENT RENTAL	500	0	500	330.58	.00	169.42	66.1%
13203	44238 UNIFORM RENTALS	2,800	0	2,800	109.94	.00	2,690.06	3.9%
13203	45216 TELEPHONE	660	0	660	25.91	.00	634.09	3.9%
13203	45221 FUEL/HEATING	1,858	0	1,858	.00	.00	1,858.00	.0%
13203	45622 ELECTRICITY-NOT HEAT	27,000	0	27,000	4,543.49	.00	22,456.51	16.8%

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13203	13204	13205	13301	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
13203 GROUNDS MAINTENANCE										
13203	46224	EQUIPMENT REPAIRS		1,000	0	1,000	.00	.00	1,000.00	.0%
13203	46226	BUILDING REPAIRS		1,800	0	1,800	.00	.00	1,800.00	.0%
13203	46229	OTHER REPAIR SERVICES		2,000	0	2,000	.00	.00	2,000.00	.0%
13203	46390	VEHICLE MAINTENANCE &		36,590	0	36,590	5,920.91	.00	30,669.09	16.2%
TOTAL GROUNDS MAINTENANCE				445,802	0	445,802	43,807.49	165,218.31	236,776.20	46.9%
TOTAL EXPENSES				445,802	0	445,802	43,807.49	165,218.31	236,776.20	
13204 SNOW REMOVAL										
13204	40103	OVERTIME		110,000	0	110,000	.00	.00	110,000.00	.0%
13204	41230	FICA		8,415	0	8,415	.00	.00	8,415.00	.0%
13204	42333	SAND SALT GRAVEL		166,800	0	166,800	.00	.00	166,800.00	.0%
13204	42340	OTHER PURCHASED SUPPLI		25,050	0	25,050	.00	.00	25,050.00	.0%
13204	44208	PROFESSIONAL SERVICES		178,900	0	178,900	.00	.00	178,900.00	.0%
TOTAL SNOW REMOVAL				489,165	0	489,165	.00	.00	489,165.00	.0%
TOTAL EXPENSES				489,165	0	489,165	.00	.00	489,165.00	
13205 PUBLIC WORKS FACILITIES										
13205	40101	REGULAR PAYROLL		15,847	0	15,847	1,121.10	.00	14,725.90	7.1%
13205	41230	FICA & RETIREMENT		1,212	0	1,212	.00	.00	1,212.00	.0%
13205	42323	PROT CLOTHING & SAFETY		100	0	100	.00	.00	100.00	.0%
13205	42331	CUSTODIAL/MAINTENANCE		5,300	0	5,300	1,423.54	702.78	3,173.68	40.1%
13205	42332	PAINT & PAINT SUPPLIES		1,000	0	1,000	.00	.00	1,000.00	.0%
13205	44223	SERVICE CONTRACTS		16,829	0	16,829	3,528.00	.00	13,301.00	21.0%
13205	44231	ADVERTISING		200	0	200	.00	.00	200.00	.0%
13205	45216	TELEPHONE		11,131	0	11,131	1,909.12	.00	9,221.88	17.2%
13205	45221	FUEL/HEATING		7,800	0	7,800	.00	.00	7,800.00	.0%
13205	45622	ELECTRICITY-NOT HEAT		45,000	0	45,000	7,783.47	.00	37,216.53	17.3%
13205	46226	BUILDING REPAIRS		40,000	0	40,000	100.00	.00	39,900.00	.3%
TOTAL PUBLIC WORKS FACILITIES				144,419	0	144,419	15,865.23	702.78	127,850.99	11.5%
TOTAL EXPENSES				144,419	0	144,419	15,865.23	702.78	127,850.99	
13301 ENGINEERING										
13301	40101	REGULAR PAYROLL		96,048	0	96,048	11,745.81	84,301.30	.89	100.0%

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13301	ENGINEERING	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
13301 41210	EMPLOYEE RELATED INS.	339	0	339	74.34	.00	264.66	21.9%
13301 41230	FICA & RETIREMENT	14,971	0	14,971	1,644.15	.00	13,326.85	11.0%
13301 42233	COPIER	792	0	792	66.00	464.83	261.17	67.0%
13301 42301	OFFICE SUPPLIES	445	0	445	.00	.00	445.00	.0%
13301 43213	MILEAGE, TRAINING & ME	500	0	500	75.00	.00	425.00	15.0%
13301 43258	PROFESSIONAL MEMBERSHI	650	0	650	50.00	.00	600.00	7.7%
	TOTAL ENGINEERING	113,745	0	113,745	13,655.30	84,766.13	15,323.57	86.5%
	TOTAL EXPENSES	113,745	0	113,745	13,655.30	84,766.13	15,323.57	
13601	TRANSFER STATION							
13601 40101	REGULAR PAYROLL	94,762	0	94,762	10,864.80	83,310.40	586.80	99.4%
13601 40103	OVERTIME	6,000	0	6,000	480.00	.00	5,520.00	8.0%
13601 41210	EMPLOYEE RELATED INS.	461	0	461	115.02	.00	345.98	25.0%
13601 41230	FICA & RETIREMENT	13,348	0	13,348	1,444.98	.00	11,903.02	10.8%
13601 42301	OFFICE SUPPLIES	250	0	250	.00	.00	250.00	.0%
13601 42323	PROT CLOTHING & SAFETY	600	0	600	52.28	.00	547.72	8.7%
13601 42340	OTHER PURCHASED SUPPLI	1,196	0	1,196	.00	.00	1,196.00	.0%
13601 43212	TRANSPORTATION	120,000	0	120,000	16,878.02	.00	103,121.98	14.1%
13601 43213	MILEAGE, TRAINING & ME	690	0	690	29.70	.00	660.30	4.3%
13601 44208	PROFESSIONAL SERVICES	29,065	0	29,065	3,204.60	.00	25,860.40	11.0%
13601 44223	SERVICE CONTRACTS	786	0	786	93.28	.00	692.72	11.9%
13601 44238	UNIFORM RENTALS	884	0	884	47.72	.00	836.28	5.4%
13601 44259	LANDFILL OPERATION	1,000	0	1,000	.00	.00	1,000.00	.0%
13601 45216	TELEPHONE	480	0	480	73.05	.00	406.95	15.2%
13601 45622	ELECTRIC	1,800	0	1,800	132.27	.00	1,667.73	7.3%
13601 46226	BUILDING REPAIRS	1,000	0	1,000	.00	.00	1,000.00	.0%
13601 46228	HOUSEHOLD HAZARD DISPO	15,000	0	15,000	.00	.00	15,000.00	.0%
13601 46390	VEHICLE MAINTENANCE &	5,170	0	5,170	932.01	.00	4,237.99	18.0%
	TOTAL TRANSFER STATION	292,492	0	292,492	34,347.73	83,310.40	174,833.87	40.2%
	TOTAL EXPENSES	292,492	0	292,492	34,347.73	83,310.40	174,833.87	
14102	YOUTH & SOCIAL SERVICES							
14102 40101	REGULAR PAYROLL	259,471	0	259,471	29,907.57	227,391.15	2,172.28	99.2%
14102 40105	CONTR TEMP OCCAS	12,164	0	12,164	1,182.50	.00	10,981.50	9.7%
14102 41210	EMPLOYEE RELATED INS.	1,094	0	1,094	273.24	.00	820.76	25.0%
14102 41230	FICA & RETIREMENT	37,861	0	37,861	4,159.33	.00	33,701.67	11.0%

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14102	YOUTH & SOCIAL SERVICES	ORIGINAL APPROP	TRANFRS/ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
14102 42233	COPIER	1,920	0	1,920	190.00	950.00	780.00	59.4%
14102 42301	OFFICE SUPPLIES	1,800	0	1,800	131.70	.00	1,668.30	7.3%
14102 42331	CUSTODIAL/MAINTENANCE	750	0	750	.00	351.39	398.61	46.9%
14102 43213	MILEAGE, TRAINING & ME	2,000	0	2,000	.00	.00	2,000.00	.0%
14102 43258	PROFESSIONAL MEMBERSHI	625	0	625	574.75	.00	50.25	92.0%
14102 44208	PROFESSIONAL SERVICES	20,460	0	20,460	.00	.00	20,460.00	.0%
14102 44217	POSTAGE	800	0	800	16.83	.00	783.17	2.1%
14102 44223	SERVICE CONTRACTS	1,321	0	1,321	253.50	.00	1,067.50	19.2%
14102 44232	PRINTING & PUBLICATION	400	0	400	.00	.00	400.00	.0%
14102 45216	TELEPHONE	2,040	0	2,040	351.01	.00	1,688.99	17.2%
14102 45221	FUEL/HEATING	2,535	0	2,535	.00	.00	2,535.00	.0%
14102 45622	ELECTRIC	2,400	0	2,400	261.45	.00	2,138.55	10.9%
14102 46226	BUILDING REPAIRS	2,000	0	2,000	.00	.00	2,000.00	.0%
14102 46390	VEHICLE MAINTENANCE &	3,850	0	3,850	641.76	.00	3,208.24	16.7%
14102 47282	PROGRAMS	14,000	0	14,000	643.15	.00	13,356.85	4.6%
	TOTAL YOUTH & SOCIAL SERVICES	367,491	0	367,491	38,586.79	228,692.54	100,211.67	72.7%
	TOTAL EXPENSES	367,491	0	367,491	38,586.79	228,692.54	100,211.67	
14201 HEALTH								
14201 47260	CHATHAM HEALTH DISTRIC	173,721	0	173,721	43,430.03	130,290.07	.90	100.0%
	TOTAL HEALTH	173,721	0	173,721	43,430.03	130,290.07	.90	100.0%
	TOTAL EXPENSES	173,721	0	173,721	43,430.03	130,290.07	.90	
14301 COMMUNITY AGENCIES								
14301 47270	COLCHESTER C3	25,000	0	25,000	.00	.00	25,000.00	.0%
	TOTAL COMMUNITY AGENCIES	25,000	0	25,000	.00	.00	25,000.00	.0%
	TOTAL EXPENSES	25,000	0	25,000	.00	.00	25,000.00	
15101 CRAGIN LIBRARY								
15101 40101	REGULAR PAYROLL	368,840	0	368,840	43,316.96	273,724.19	51,798.85	86.0%
15101 41210	EMPLOYEE RELATED INS.	1,458	0	1,458	362.70	.00	1,095.30	24.9%
15101 41230	FICA & RETIREMENT	48,534	0	48,534	5,492.28	.00	43,041.72	11.3%

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15101	CRAGIN LIBRARY	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
15101 42233	COPIER	3,038	0	3,038	354.66	.00	2,683.34	11.7%
15101 42301	OFFICE SUPPLIES	3,900	0	3,900	175.60	.00	3,724.40	4.5%
15101 42331	CUSTODIAL/MAINTENANCE	4,000	0	4,000	63.83	.00	3,936.17	1.6%
15101 42342	BOOKS,MAGAZINES & PERI	52,500	0	52,500	3,693.56	.00	48,806.44	7.0%
15101 42344	LIBRARY MEDIA SUPPLIES	4,000	0	4,000	.00	.00	4,000.00	.0%
15101 43213	MILEAGE, TRAINING & ME	1,000	0	1,000	.00	.00	1,000.00	.0%
15101 43258	PROFESSIONAL MEMBERSHI	1,515	0	1,515	195.00	.00	1,320.00	12.9%
15101 44205	DATA PROCESSING	32,056	0	32,056	32,056.00	.00	.00	100.0%
15101 44217	POSTAGE	250	0	250	.00	.00	250.00	.0%
15101 44223	SERVICE CONTRACTS	8,515	0	8,515	558.08	.00	7,956.92	6.6%
15101 44232	PRINTING & PUBLICATION	1,000	0	1,000	.00	.00	1,000.00	.0%
15101 45216	TELEPHONE	3,600	0	3,600	597.29	.00	3,002.71	16.6%
15101 45221	FUEL/HEATING	7,800	0	7,800	.00	.00	7,800.00	.0%
15101 45222	WATER & SEWER	3,010	0	3,010	.00	.00	3,010.00	.0%
15101 45622	ELECTRIC	28,600	0	28,600	7,120.17	.00	21,479.83	24.9%
15101 46224	EQUIPMENT REPAIRS	600	0	600	.00	.00	600.00	.0%
15101 46226	BUILDING REPAIRS	1,800	0	1,800	90.10	.00	1,709.90	5.0%
15101 47282	PROGRAMS	750	0	750	.00	.00	750.00	.0%
	TOTAL CRAGIN LIBRARY	576,766	0	576,766	94,076.23	273,724.19	208,965.58	63.8%
	TOTAL EXPENSES	576,766	0	576,766	94,076.23	273,724.19	208,965.58	
15201 PARKS & RECREATION								
15201 40101	REGULAR PAYROLL	140,499	0	140,499	35,090.86	72,466.50	32,941.64	76.6%
15201 40103	OVERTIME	1,401	0	1,401	155.64	.00	1,245.36	11.1%
15201 41210	EMPLOYEE RELATED INS.	505	0	505	94.68	.00	410.32	18.7%
15201 41230	FICA & RETIREMENT	19,200	0	19,200	4,926.16	.00	14,273.84	25.7%
15201 42233	COPIER	2,730	0	2,730	412.35	1,325.28	992.37	63.6%
15201 42301	OFFICE SUPPLIES	1,900	0	1,900	.00	.00	1,900.00	.0%
15201 43213	MILEAGE, TRAINING & ME	4,500	0	4,500	139.86	.00	4,360.14	3.1%
15201 43258	PROFESSIONAL MEMBERSHI	1,190	0	1,190	260.00	.00	930.00	21.8%
15201 44208	PROFESSIONAL SERVICES	350	0	350	.00	.00	350.00	.0%
15201 44217	POSTAGE	1,400	0	1,400	21.39	.00	1,378.61	1.5%
15201 45216	TELEPHONE	2,280	0	2,280	329.41	.00	1,950.59	14.4%
	TOTAL PARKS & RECREATION	175,955	0	175,955	41,430.35	73,791.78	60,732.87	65.5%
	TOTAL EXPENSES	175,955	0	175,955	41,430.35	73,791.78	60,732.87	
15401 SENIOR SERVICES								
15401 40101	REGULAR PAYROLL	194,051	0	194,051	22,720.39	154,335.79	16,994.82	91.2%

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Colchester Board of Education and Town
TOWN OF COLCHESTER
FY 2017-2018 EXPENDITURES THRU 8/31/17

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15401	SENIOR SERVICES	ORIGINAL APPROP	TRANFRS/ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
15401 40105	CONTR TEMP OCCAS	4,500	0	4,500	3,243.75	.00	1,256.25	72.1%
15401 41210	EMPLOYEE RELATED INS.	1,060	0	1,060	264.36	.00	795.64	24.9%
15401 41230	FICA & RETIREMENT	27,484	0	27,484	3,340.95	.00	24,143.05	12.2%
15401 42233	COPIER	2,788	0	2,788	577.25	1,240.00	970.75	65.2%
15401 42301	OFFICE SUPPLIES	1,000	0	1,000	.00	.00	1,000.00	.0%
15401 42331	CUSTODIAL/MAINTENANCE	1,500	0	1,500	.00	351.39	1,148.61	23.4%
15401 43213	MILEAGE, TRAINING & ME	250	0	250	.00	.00	250.00	.0%
15401 43258	PROFESSIONAL MEMBERSHI	295	0	295	100.00	.00	195.00	33.9%
15401 44208	PROFESSIONAL SERVICES	18,440	0	18,440	.00	.00	18,440.00	.0%
15401 44217	POSTAGE	450	0	450	.00	.00	450.00	.0%
15401 44223	SERVICE CONTRACTS	3,297	0	3,297	1,350.00	.00	1,947.00	40.9%
15401 44232	PRINTING & PUBLICATION	800	0	800	.00	.00	800.00	.0%
15401 45216	TELEPHONE	3,840	0	3,840	543.20	.00	3,296.80	14.1%
15401 45221	FUEL/HEATING	6,825	0	6,825	.00	.00	6,825.00	.0%
15401 45622	ELECTRIC	6,500	0	6,500	1,356.46	.00	5,143.54	20.9%
15401 46224	EQUIPMENT REPAIRS	500	0	500	.00	.00	500.00	.0%
15401 46226	BUILDING REPAIRS	1,500	0	1,500	.00	.00	1,500.00	.0%
15401 46390	VEHICLE MAINTENANCE &	13,325	0	13,325	1,084.49	.00	12,240.51	8.1%
	TOTAL SENIOR SERVICES	288,405	0	288,405	34,580.85	155,927.18	97,896.97	66.1%
	TOTAL EXPENSES	288,405	0	288,405	34,580.85	155,927.18	97,896.97	
18101	DEBT SERVICE							
18101 49245	BOND PRINCIPAL	1,525,000	0	1,525,000	.00	.00	1,525,000.00	.0%
18101 49246	BOND INTEREST	266,666	0	266,666	.00	.00	266,666.00	.0%
	TOTAL DEBT SERVICE	1,791,666	0	1,791,666	.00	.00	1,791,666.00	.0%
	TOTAL EXPENSES	1,791,666	0	1,791,666	.00	.00	1,791,666.00	
18501	TRANSFERS							
18501 50474	TRANSFER TO CAPITAL RE	366,100	0	366,100	.00	.00	366,100.00	.0%
18501 50496	ACO - TOWN FUNDING	30,223	0	30,223	30,223.00	.00	.00	100.0%
18501 50500	TRANSFER TO CAPITAL	599,317	0	599,317	25,000.00	.00	574,317.00	4.2%
18501 50700	TRANSFER TO DEBT SERVI	362,230	0	362,230	134,310.00	.00	227,920.00	37.1%
	TOTAL TRANSFERS	1,357,870	0	1,357,870	189,533.00	.00	1,168,337.00	14.0%
	TOTAL EXPENSES	1,357,870	0	1,357,870	189,533.00	.00	1,168,337.00	
	GRAND TOTAL	14,708,083	0	14,708,083	1,683,264.85	5,309,507.19	7,715,310.96	47.5%

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| TOWN OF COLCHESTER
FY 2017-2018 REVENUES THRU 8/31/17

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FOR 2018 02

	ORIGINAL ESTIM REV	ESTIM REV ADJSTMTS	REVISED EST REV	ACTUAL YTD REVENUE	REMAINING REVENUE	PCT COLL
<u>30 PROPERTY TAXES</u>						
11303 30111 CURRENT TAXES	38,843,561	0	38,843,561	18,223,992.92	20,619,568.08	46.9%
11303 30112 DELINQUENT TAXES	425,000	0	425,000	123,655.89	301,344.11	29.1%
11303 30113 INTEREST & PENALTIES	200,000	0	200,000	56,614.86	143,385.14	28.3%
TOTAL PROPERTY TAXES	39,468,561	0	39,468,561	18,404,263.67	21,064,297.33	46.6%
TOTAL REVENUES	39,468,561	0	39,468,561	18,404,263.67	21,064,297.33	
<u>31 INTERGOVERNMENTAL</u>						
11301 31423 51-56A DISTR. TO TOWNS	7,000	0	7,000	.00	7,000.00	.0%
11304 31415 DISABILITY EXEMPTIONS	1,546	0	1,546	.00	1,546.00	.0%
11304 31416 ELDERLY HOMEOWNERS	45,062	0	45,062	.00	45,062.00	.0%
11304 31420 ADDITIONAL VETS EXEMPT	6,553	0	6,553	.00	6,553.00	.0%
13201 31424 LOCAL CAPITAL IMPROVEM	97,760	0	97,760	.00	97,760.00	.0%
14102 31402 ST/CT YOUTH SERVICES G	17,256	0	17,256	.00	17,256.00	.0%
TOTAL INTERGOVERNMENTAL	175,177	0	175,177	.00	175,177.00	.0%
TOTAL REVENUES	175,177	0	175,177	.00	175,177.00	
<u>32 INTERGOVT-EDUCATION</u>						
19001 32302 EDUC. COST SHARING (EC	13,503,310	0	13,503,310	.00	13,503,310.00	.0%
19001 32307 SPECIAL EDUCATION	450,000	0	450,000	.00	450,000.00	.0%
TOTAL INTERGOVT-EDUCATION	13,953,310	0	13,953,310	.00	13,953,310.00	.0%
TOTAL REVENUES	13,953,310	0	13,953,310	.00	13,953,310.00	
<u>33 CHARGES FOR SERVICES</u>						
12202 33704 AMBULANCE FEES	500,000	0	500,000	110,314.53	389,685.47	22.1%
15201 33701 RECREATION FEES	12,750	0	12,750	.00	12,750.00	.0%
TOTAL CHARGES FOR SERVICES	512,750	0	512,750	110,314.53	402,435.47	21.5%
TOTAL REVENUES	512,750	0	512,750	110,314.53	402,435.47	
<u>34 LICENSES/PERMITS/FEE</u>						

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| Colchester Board of Education and Town
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FY 2017-2018 REVENUES THRU 8/31/17

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FOR 2018 02

	ORIGINAL ESTIM REV	ESTIM REV ADJSTMTS	REVISED EST REV	ACTUAL YTD REVENUE	REMAINING REVENUE	PCT COLL
11201 34613 VENDOR PERMITS	600	0	600	210.00	390.00	35.0%
11303 34621 COPIER FEES	200	0	200	41.00	159.00	20.5%
11304 34621 COPIER FEES	750	0	750	.00	750.00	.0%
11402 34641 ZONING BOARD OF APPEAL	700	0	700	.00	700.00	.0%
11403 34642 CONSERVATION COMMISSIO	5,500	0	5,500	450.00	5,050.00	8.2%
11411 34621 COPIER FEES	300	0	300	33.00	267.00	11.0%
11411 34640 ZONING & PLANNING FEES	12,000	0	12,000	1,750.00	10,250.00	14.6%
11411 34660 BUILDING FEES	250,000	0	250,000	43,940.00	206,060.00	17.6%
11411 34661 FIRE MARSHAL INSPEC. F	240	0	240	120.00	120.00	50.0%
11501 34019 LAND RECORDS-TOWN	2,300	0	2,300	359.00	1,941.00	15.6%
11501 34620 CONVEYANCE TAX	197,000	0	197,000	43,244.24	153,755.76	22.0%
11501 34621 COPIER FEES	15,500	0	15,500	3,096.00	12,404.00	20.0%
11501 34622 TOWN CLERK FEES	118,500	0	118,500	17,201.00	101,299.00	14.5%
11501 34623 SPORTS LICENSES	300	0	300	41.00	259.00	13.7%
12101 34613 PISTOL PERMITS	7,000	0	7,000	2,730.00	4,270.00	39.0%
13301 34614 ROAD INSPECTION FEES	4,600	0	4,600	1,274.00	3,326.00	27.7%
13601 34624 TRANSFER STATION FEES	120,000	0	120,000	23,834.08	96,165.92	19.9%
15101 34705 LIBRARY FINES & FEES	9,000	0	9,000	1,788.90	7,211.10	19.9%
15401 34625 DIAL-A-RIDE	3,000	0	3,000	187.00	2,813.00	6.2%
TOTAL LICENSES/PERMITS/FEE	747,490	0	747,490	140,299.22	607,190.78	18.8%
TOTAL REVENUES	747,490	0	747,490	140,299.22	607,190.78	
35 OTHER REVENUES						
11301 35422 TELECOMMUNICATION PROP	38,000	0	38,000	.00	38,000.00	.0%
11301 35611 INVESTMENT INTEREST EA	60,000	0	60,000	34,191.80	25,808.20	57.0%
11301 35616 ELDERLY HOUSING / DUBL	14,500	0	14,500	1,167.18	13,332.82	8.0%
11301 35617 INSURANCE REIMBURSEMEN	0	0	0	2,836.76	-2,836.76	100.0%
11301 35618 MISCELLANEOUS	6,000	0	6,000	1,836.48	4,163.52	30.6%
11411 35644 STATE FUND FOR BLDG IN	800	0	800	2,733.52	-1,933.52	341.7%
11701 35605 CIRMA MEMBER EQUITY	0	0	0	44,723.00	-44,723.00	100.0%
19001 35652 TUITION	367,900	0	367,900	.00	367,900.00	.0%
TOTAL OTHER REVENUES	487,200	0	487,200	87,488.74	399,711.26	18.0%
TOTAL REVENUES	487,200	0	487,200	87,488.74	399,711.26	
GRAND TOTAL	55,344,488	0	55,344,488	18,742,366.16	36,602,121.84	33.9%

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Town of Colchester				
General Fund Revenue Comparison - FY 17-18 to FY 16-17				
	FY 17-18	FY 16-17	Increase	
	July-Aug	July-Aug	(Decrease)	Notes
REVENUES:				
Property Taxes:				
Current taxes	18,223,993	20,655,050	(2,431,057)	Decrease in Current list tax collection rate from 55.05% in FY 17-18 to 52.41% in FY 17-18. Motor vehicle tax bills have not been issued pending resolution of mill rate cap on motor vehicles. Final tax collection rate for FY 16-17 was 99.03%. Budget for FY 17-18 assumed a 98.6% collection rate.
Delinquent taxes	123,656	85,903	37,753	Budget in FY 17-18 decreased by \$25,000 from budget in FY 16-17.
Interest & lien fees	56,615	37,981	18,634	Budget in FY 17-18 decreased by \$50,000 from budget in FY 16-17.
Total property taxes	18,404,264	20,778,934	(2,374,670)	
Intergovernmental:				
Municipal Revenue Sharing Account	0	330,363	(330,363)	New revenue in State of CT budget in FY 16-17. Funds not included in FY 17-18 budget - State budget not yet adopted
Mashantucket Pequot/Mohegan Fund	0	0	0	Funds not included in FY 17-18 budget - State budget not yet adopted
Distribution to Towns	0	0	0	
Disability Exemptions	0	0	0	
Elderly Homeowners	0	0	0	
Additional Veterans Exemptions	0	0	0	
Local Capital Improvement	0	0	0	
Youth Services Grant	0	0	0	
Emergency Management Grant	0	0	0	
Total	0	330,363	(330,363)	

Town of Colchester				
General Fund Revenue Comparison - FY 17-18 to FY 16-17				
	FY 17-18	FY 16-17	Increase	
	July-Aug	July-Aug	(Decrease)	Notes
Intergovernmental - Education:				
ECS	0	0	0	
Special Education	0	0	0	Same amount budgeted in FY 17-18 and FY 16-17
Total	0	0	0	
Total intergovernmental	0	330,363	(330,363)	
Charges for Services:				
Ambulance Fees	110,315	84,831	25,484	Budget in FY 17-18 increased by \$10,000 from budget in FY 16-17
Recreation Fees	0	3,338	(3,338)	
Total charges for services	110,315	88,169	22,146	
Revenues from use of money:				
Investment interest earnings	34,192	10,020	24,172	Budget in FY 17-18 increased by \$5,000 from budget in FY 16-17. Additional interest earnings from BAN proceeds

Town of Colchester				
General Fund Revenue Comparison - FY 17-18 to FY 16-17				
	FY 17-18	FY 16-17	Increase	
	July-Aug	July-Aug	(Decrease)	Notes
Licenses/permits/fees:				
Vendor permits	210	200	10	
Copier fees	3,170	2,511	659	
ZBA fees	0	0	0	
Conservation Commission fees	450	100	350	
Zoning and Planning fees	1,750	2,550	(800)	
Building fees	43,940	85,160	(41,220)	Budget in FY 17-18 increased by \$40,000 from budget in FY 16-17. Actual revenues in FY 16-17 (unaudited) exceeded budget by \$113,010
Fire marshal inspection fees	120	0	120	
Conveyance tax	43,244	35,474	7,770	Budget in FY 17-18 increased by \$3,000 from budget in FY 16-17.
Town Clerk fees	17,201	19,151	(1,950)	Budget in FY 17-18 increased by \$13,200 from budget in FY 16-17.
Sports licenses	41	20	21	
Land Records - Town	359	391	(32)	
Pistol permits	2,730	910	1,820	
Road inspection fees	1,274	1,210	64	
Transfer Station fees	23,834	21,797	2,037	Budget in FY 17-18 increased by \$12,000 from budget in FY 16-17.
Library fines & fees	1,789	1,375	414	
Dial-A-Ride	187	668	(481)	
Total licenses/permits/fees	140,299	171,517	(31,218)	

Town of Colchester				
General Fund Revenue Comparison - FY 17-18 to FY 16-17				
	FY 17-18	FY 16-17	Increase	
	July-Aug	July-Aug	(Decrease)	Notes
Other revenues:				
Telecommunication property tax	0	0	0	
Elderly Housing/Dublin Village	1,167	1,124	43	
Insurance reimbursement	2,837	0	2,837	
Miscellaneous	1,836	375	1,461	
State Fund for Building Inspection fees	2,733	3,529	(796)	
CIRMA Member Equity Distribution	44,723	28,226	16,497	Funds not included in budgets - CIRMA announced equity distribution on 7/1/16 and 6/13/17, respectively
Tuition - Reg. From other Towns	0	0	0	
Total other revenues	53,296	33,254	20,042	
Other financing sources:				
Use of fund balance	0	0	0	
Total other financing sources	0	0	0	
Total revenues	18,742,366	21,412,257	(2,669,891)	

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Colchester Board of Education and Town
TOWN OF COLCHESTER
FY 2017-2018 REVENUES THRU 9/30/17

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	ORIGINAL ESTIM REV	ESTIM REV ADJSTMTS	REVISED EST REV	ACTUAL YTD REVENUE	REMAINING REVENUE	PCT COLL
<u>30 PROPERTY TAXES</u>						
11303 30111 CURRENT TAXES	38,843,561	0	38,843,561	18,334,466.71	20,509,094.29	47.2%
11303 30112 DELINQUENT TAXES	425,000	0	425,000	147,388.67	277,611.33	34.7%
11303 30113 INTEREST & PENALTIES	200,000	0	200,000	82,317.57	117,682.43	41.2%
TOTAL PROPERTY TAXES	39,468,561	0	39,468,561	18,564,172.95	20,904,388.05	47.0%
TOTAL REVENUES	39,468,561	0	39,468,561	18,564,172.95	20,904,388.05	
<u>31 INTERGOVERNMENTAL</u>						
11301 31423 51-56A DISTR. TO TOWNS	7,000	0	7,000	.00	7,000.00	.0%
11304 31415 DISABILITY EXEMPTIONS	1,546	0	1,546	.00	1,546.00	.0%
11304 31416 ELDERLY HOMEOWNERS	45,062	0	45,062	.00	45,062.00	.0%
11304 31420 ADDITIONAL VETS EXEMPT	6,553	0	6,553	.00	6,553.00	.0%
13201 31424 LOCAL CAPITAL IMPROVEM	97,760	0	97,760	.00	97,760.00	.0%
14102 31402 ST/CT YOUTH SERVICES G	17,256	0	17,256	.00	17,256.00	.0%
TOTAL INTERGOVERNMENTAL	175,177	0	175,177	.00	175,177.00	.0%
TOTAL REVENUES	175,177	0	175,177	.00	175,177.00	
<u>32 INTERGOVT-EDUCATION</u>						
19001 32302 EDUC. COST SHARING (EC	13,503,310	0	13,503,310	.00	13,503,310.00	.0%
19001 32307 SPECIAL EDUCATION	450,000	0	450,000	.00	450,000.00	.0%
TOTAL INTERGOVT-EDUCATION	13,953,310	0	13,953,310	.00	13,953,310.00	.0%
TOTAL REVENUES	13,953,310	0	13,953,310	.00	13,953,310.00	
<u>33 CHARGES FOR SERVICES</u>						
12202 33704 AMBULANCE FEES	500,000	0	500,000	146,305.28	353,694.72	29.3%
15201 33701 RECREATION FEES	12,750	0	12,750	.00	12,750.00	.0%
TOTAL CHARGES FOR SERVICES	512,750	0	512,750	146,305.28	366,444.72	28.5%
TOTAL REVENUES	512,750	0	512,750	146,305.28	366,444.72	
<u>34 LICENSES/PERMITS/FEE</u>						

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	ORIGINAL ESTIM REV	ESTIM REV ADJSTMTS	REVISED EST REV	ACTUAL YTD REVENUE	REMAINING REVENUE	PCT COLL
11201 34613 VENDOR PERMITS	600	0	600	210.00	390.00	35.0%
11303 34621 COPIER FEES	200	0	200	41.00	159.00	20.5%
11304 34621 COPIER FEES	750	0	750	.00	750.00	.0%
11402 34641 ZONING BOARD OF APPEAL	700	0	700	.00	700.00	.0%
11403 34642 CONSERVATION COMMISSIO	5,500	0	5,500	1,379.00	4,121.00	25.1%
11411 34621 COPIER FEES	300	0	300	57.50	242.50	19.2%
11411 34640 ZONING & PLANNING FEES	12,000	0	12,000	2,600.00	9,400.00	21.7%
11411 34660 BUILDING FEES	250,000	0	250,000	65,140.00	184,860.00	26.1%
11411 34661 FIRE MARSHAL INSPEC. F	240	0	240	180.00	60.00	75.0%
11501 34019 LAND RECORDS-TOWN	2,300	0	2,300	496.00	1,804.00	21.6%
11501 34620 CONVEYANCE TAX	197,000	0	197,000	57,896.99	139,103.01	29.4%
11501 34621 COPIER FEES	15,500	0	15,500	4,458.25	11,041.75	28.8%
11501 34622 TOWN CLERK FEES	118,500	0	118,500	23,571.00	94,929.00	19.9%
11501 34623 SPORTS LICENSES	300	0	300	88.00	212.00	29.3%
12101 34613 PISTOL PERMITS	7,000	0	7,000	3,080.00	3,920.00	44.0%
13301 34614 ROAD INSPECTION FEES	4,600	0	4,600	3,047.44	1,552.56	66.2%
13601 34624 TRANSFER STATION FEES	120,000	0	120,000	37,051.97	82,948.03	30.9%
15101 34705 LIBRARY FINES & FEES	9,000	0	9,000	2,872.90	6,127.10	31.9%
15401 34625 DIAL-A-RIDE	3,000	0	3,000	898.11	2,101.89	29.9%
TOTAL LICENSES/PERMITS/FEE	747,490	0	747,490	203,068.16	544,421.84	27.2%
TOTAL REVENUES	747,490	0	747,490	203,068.16	544,421.84	
35 OTHER REVENUES						
11301 35422 TELECOMMUNICATION PROP	38,000	0	38,000	.00	38,000.00	.0%
11301 35611 INVESTMENT INTEREST EA	60,000	0	60,000	53,891.86	6,108.14	89.8%
11301 35616 ELDERLY HOUSING / DUBL	14,500	0	14,500	2,425.02	12,074.98	16.7%
11301 35617 INSURANCE REIMBURSEMEN	0	0	0	2,836.76	-2,836.76	100.0%
11301 35618 MISCELLANEOUS	6,000	0	6,000	6,647.82	-647.82	110.8%
11411 35644 STATE FUND FOR BLDG IN	800	0	800	4,062.52	-3,262.52	507.8%
11701 35605 CIRMA MEMBER EQUITY	0	0	0	44,723.00	-44,723.00	100.0%
19001 35652 TUITION	367,900	0	367,900	88,468.98	279,431.02	24.0%
TOTAL OTHER REVENUES	487,200	0	487,200	203,055.96	284,144.04	41.7%
TOTAL REVENUES	487,200	0	487,200	203,055.96	284,144.04	
GRAND TOTAL	55,344,488	0	55,344,488	19,116,602.35	36,227,885.65	34.5%

** END OF REPORT - Generated by Maggie Cosgrove **

Town of Colchester				
General Fund Revenue Comparison - FY 17-18 to FY 16-17				
	FY 17-18	FY 16-17	Increase	
	July-Sept	July-Sept	(Decrease)	Notes
REVENUES:				
Property Taxes:				
Current taxes	18,334,467	20,994,824	(2,660,357)	Decrease in Current list tax collection rate from 55.96% in FY 17-18 to 52.71% in FY 17-18. Motor vehicle tax bills have not been issued pending resolution of mill rate cap on motor vehicles. Final tax collection rate for FY 16-17 was 99.03%. Budget for FY 17-18 assumed a 98.6% collection rate.
Delinquent taxes	147,389	142,448	4,941	Budget in FY 17-18 decreased by \$25,000 from budget in FY 16-17.
Interest & lien fees	82,317	67,761	14,556	Budget in FY 17-18 decreased by \$50,000 from budget in FY 16-17.
Total property taxes	18,564,173	21,205,033	(2,640,860)	
Intergovernmental:				
Municipal Revenue Sharing Account	0	330,363	(330,363)	New revenue in State of CT budget in FY 16-17. Funds not included in FY 17-18 budget - State budget not yet adopted
Mashantucket Pequot/Mohegan Fund	0	0	0	Funds not included in FY 17-18 budget - State budget not yet adopted
Distribution to Towns	0	0	0	
Disability Exemptions	0	0	0	
Elderly Homeowners	0	0	0	
Additional Veterans Exemptions	0	0	0	
Local Capital Improvement	0	0	0	
Youth Services Grant	0	4,402	(4,402)	FY 16/17 - First quarter payment received in September
Emergency Management Grant	0	0	0	
Total	0	334,765	(334,765)	

Town of Colchester				
General Fund Revenue Comparison - FY 17-18 to FY 16-17				
	FY 17-18	FY 16-17	Increase	
	July-Sept	July-Sept	(Decrease)	Notes
Intergovernmental - Education:				
ECS	0	0	0	
Special Education	0	0	0	Same amount budgeted in FY 17-18 and FY 16-17
Total	0	0	0	
Total intergovernmental	0	334,765	(334,765)	
Charges for Services:				
Ambulance Fees	146,305	141,849	4,456	Budget in FY 17-18 increased by \$10,000 from budget in FY 16-17
Recreation Fees	0	3,408	(3,408)	
Total charges for services	146,305	145,257	1,048	
Revenues from use of money:				
Investment interest earnings	53,892	15,854	38,038	Budget in FY 17-18 increased by \$5,000 from budget in FY 16-17. Additional interest earnings from BAN proceeds

Town of Colchester				
General Fund Revenue Comparison - FY 17-18 to FY 16-17				
	FY 17-18	FY 16-17	Increase	
	July-Sept	July-Sept	(Decrease)	Notes
Licenses/permits/fees:				
Vendor permits	210	200	10	
Copier fees	4,557	4,047	510	
ZBA fees	0	350	(350)	
Conservation Commission fees	1,379	200	1,179	
Zoning and Planning fees	2,600	3,750	(1,150)	
Building fees	65,140	115,540	(50,400)	Budget in FY 17-18 increased by \$40,000 from budget in FY 16-17. Actual revenues in FY 16-17 (unaudited) exceeded budget by \$113,010
Fire marshal inspection fees	180	0	180	
Conveyance tax	57,897	46,761	11,136	Budget in FY 17-18 increased by \$3,000 from budget in FY 16-17.
Town Clerk fees	23,571	30,314	(6,743)	Budget in FY 17-18 increased by \$13,200 from budget in FY 16-17.
Sports licenses	88	36	52	
Land Records - Town	496	556	(60)	
Pistol permits	3,080	1,190	1,890	
Road inspection fees	3,047	1,548	1,499	
Transfer Station fees	37,052	31,343	5,709	Budget in FY 17-18 increased by \$12,000 from budget in FY 16-17.
Library fines & fees	2,873	2,646	227	
Dial-A-Ride	898	850	48	
Total licenses/permits/fees	203,068	239,331	(36,263)	

Town of Colchester				
General Fund Revenue Comparison - FY 17-18 to FY 16-17				
	FY 17-18	FY 16-17	Increase	
	July-Sept	July-Sept	(Decrease)	Notes
Other revenues:				
Telecommunication property tax	0	0	0	
Elderly Housing/Dublin Village	2,425	2,346	79	
Insurance reimbursement	2,837	0	2,837	
Miscellaneous	6,648	22,224	(15,576)	
State Fund for Building Inspection fees	4,062	5,417	(1,355)	
CIRMA Member Equity Distribution	44,723	28,226	16,497	Funds not included in budgets - CIRMA announced equity distribution on 7/1/16 and 6/13/17, respectively
Tuition - Reg. From other Towns	88,469	0	88,469	Tuition from Norwich students - first quarter billing
Total other revenues	149,164	58,213	90,951	
Other financing sources:				
Use of fund balance	0	283,240	(283,240)	FY 16-17 - Appropriation of funds for purchase of Senior Center.
Total other financing sources	0	283,240	(283,240)	
Total revenues	19,116,602	22,281,693	(3,165,091)	

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	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11105 BOARDS & COMMISSIONS							
11105 40103 OVERTIME	5,188	0	5,188	1,046.74	.00	4,141.26	20.2%
11105 40105 CONTR TEMP OCCAS	2,160	0	2,160	180.00	.00	1,980.00	8.3%
11105 41230 FICA & RETIREMENT	398	0	398	77.60	.00	320.40	19.5%
11105 42301 OFFICE SUPPLIES	50	0	50	.00	.00	50.00	.0%
11105 43213 MILEAGE, TRAINING & ME	200	0	200	.00	.00	200.00	.0%
11105 44202 FINANCIAL & ACCOUNTING	12,035	0	12,035	725.00	11,310.00	.00	100.0%
11105 44208 PROFESSIONAL SERVICES	17,800	0	17,800	.00	.00	17,800.00	.0%
11105 44217 POSTAGE	75	0	75	3.22	.00	71.78	4.3%
11105 44230 LEGAL NOTICES	380	0	380	20.00	.00	360.00	5.3%
11105 44232 PRINTING & PUBLICATION	1,550	0	1,550	.00	.00	1,550.00	.0%
TOTAL BOARDS & COMMISSIONS	39,836	0	39,836	2,052.56	11,310.00	26,473.44	33.5%
TOTAL EXPENSES	39,836	0	39,836	2,052.56	11,310.00	26,473.44	
11110 CONTINGENCY							
11110 50900 CONTINGENCY	57,505	0	57,505	.00	.00	57,505.00	.0%
TOTAL CONTINGENCY	57,505	0	57,505	.00	.00	57,505.00	.0%
TOTAL EXPENSES	57,505	0	57,505	.00	.00	57,505.00	
11201 FIRST SELECTMEN							
11201 40101 REGULAR PAYROLL	151,570	0	151,570	35,109.00	116,460.09	.91	100.0%
11201 40105 CONTR TEMP OCCAS	2,000	0	2,000	175.09	.00	1,824.91	8.8%
11201 41210 EMPLOYEE RELATED INS.	505	0	505	125.82	.00	379.18	24.9%
11201 41230 FICA & RETIREMENT	19,922	0	19,922	4,532.20	.00	15,389.80	22.7%
11201 42233 COPIER	4,681	0	4,681	1,225.70	2,367.00	1,088.30	76.8%
11201 42301 OFFICE SUPPLIES	1,900	0	1,900	.00	.00	1,900.00	.0%
11201 43213 MILEAGE, TRAINING & ME	500	0	500	458.27	.00	41.73	91.7%
11201 43258 PROFESSIONAL MEMBERSHI	18,605	0	18,605	18,515.00	.00	90.00	99.5%
11201 44203 LEGAL	45,000	0	45,000	6,581.38	.00	38,418.62	14.6%
11201 44208 PROFESSIONAL SERVICES	1,275	0	1,275	.00	.00	1,275.00	.0%
11201 44217 POSTAGE	4,333	0	4,333	786.42	.00	3,546.58	18.1%
11201 44232 PRINTING & PUBLICATION	280	0	280	78.18	.00	201.82	27.9%
11201 45250 PROPERTY TAX	2,500	0	2,500	165.02	.00	2,334.98	6.6%

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11201	FIRST SELECTMEN	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11201 46224	EQUIPMENT REPAIRS	150	0	150	.00	.00	150.00	.0%
11201 47242	PARADES & CELEBRATIONS	2,410	0	2,410	137.12	.00	2,272.88	5.7%
	TOTAL FIRST SELECTMEN	255,631	0	255,631	67,889.20	118,827.09	68,914.71	73.0%
	TOTAL EXPENSES	255,631	0	255,631	67,889.20	118,827.09	68,914.71	
11205 HUMAN RESOURCES								
11205 42340	OPERATING SUPPLIES	100	0	100	.00	.00	100.00	.0%
11205 43213	MILEAGE, TRAINING & ME	500	0	500	399.00	.00	101.00	79.8%
11205 44203	LEGAL	25,000	0	25,000	7,121.80	.00	17,878.20	28.5%
11205 44208	PROFESSIONAL SERVICES	3,600	0	3,600	2,535.00	675.00	390.00	89.2%
11205 44231	ADVERTISING	2,500	0	2,500	119.00	.00	2,381.00	4.8%
11205 44232	PRINTING & PUBLICATION	80	0	80	.00	.00	80.00	.0%
	TOTAL HUMAN RESOURCES	31,780	0	31,780	10,174.80	675.00	20,930.20	34.1%
	TOTAL EXPENSES	31,780	0	31,780	10,174.80	675.00	20,930.20	
11301 ACCOUNTING								
11301 40101	REGULAR PAYROLL	214,356	0	214,356	47,102.45	152,993.99	14,259.56	93.3%
11301 40105	CONTR TEMP OCCAS	4,943	0	4,943	1,140.66	3,802.30	.04	100.0%
11301 41210	EMPLOYEE RELATED INS.	845	0	845	207.04	.00	637.96	24.5%
11301 41230	FICA & RETIREMENT	30,147	0	30,147	6,378.25	.00	23,768.75	21.2%
11301 42233	COPIER	2,001	0	2,001	699.04	997.54	304.42	84.8%
11301 42301	OFFICE SUPPLIES	1,000	0	1,000	.00	.00	1,000.00	.0%
11301 42343	TECHNICAL REFERENCE MA	100	0	100	.00	.00	100.00	.0%
11301 43213	MILEAGE, TRAINING & ME	1,850	0	1,850	199.00	.00	1,651.00	10.8%
11301 43258	PROFESSIONAL MEMBERSHI	575	0	575	387.50	.00	187.50	67.4%
11301 44205	DATA PROCESSING	25,945	0	25,945	25,464.73	86.45	393.82	98.5%
11301 44208	PROFESSIONAL SERVICES	17,000	0	17,000	.00	.00	17,000.00	.0%
11301 44217	POSTAGE	2,200	0	2,200	204.93	.00	1,995.07	9.3%
	TOTAL ACCOUNTING	300,962	0	300,962	81,783.60	157,880.28	61,298.12	79.6%
	TOTAL EXPENSES	300,962	0	300,962	81,783.60	157,880.28	61,298.12	
11303 TAX COLLECTOR								
11303 40101	REGULAR PAYROLL	106,582	0	106,582	18,066.56	81,986.06	6,529.38	93.9%

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11303	TAX COLLECTOR	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED	
11303	40105	CONTR TEMP OCCAS	3,000	0	3,000	1,371.50	.00	1,628.50	45.7%
11303	41210	EMPLOYEE RELATED INS.	505	0	505	73.71	.00	431.29	14.6%
11303	41230	FICA & RETIREMENT	15,399	0	15,399	2,299.22	.00	13,099.78	14.9%
11303	42301	OFFICE SUPPLIES	2,500	0	2,500	781.06	.00	1,718.94	31.2%
11303	43213	MILEAGE, TRAINING & ME	2,000	0	2,000	.00	.00	2,000.00	.0%
11303	43258	PROFESSIONAL MEMBERSHI	175	0	175	.00	.00	175.00	.0%
11303	44205	DATA PROCESSING	14,500	0	14,500	9,736.58	.00	4,763.42	67.1%
11303	44217	POSTAGE	12,000	0	12,000	434.64	.00	11,565.36	3.6%
11303	44223	SERVICE CONTRACTS	500	0	500	.00	.00	500.00	.0%
11303	44230	LEGAL NOTICES	660	0	660	240.00	.00	420.00	36.4%
	TOTAL TAX COLLECTOR	157,821	0	157,821	33,003.27	81,986.06	42,831.67	72.9%	
	TOTAL EXPENSES	157,821	0	157,821	33,003.27	81,986.06	42,831.67		
11304	ASSESSOR								
11304	40101	REGULAR PAYROLL	222,991	0	222,991	52,036.37	170,954.28	.35	100.0%
11304	40103	OVERTIME	1,750	0	1,750	569.10	.00	1,180.90	32.5%
11304	41210	EMPLOYEE RELATED INS.	843	0	843	210.33	.00	632.67	25.0%
11304	41230	FICA & RETIREMENT	34,329	0	34,329	7,611.62	.00	26,717.38	22.2%
11304	42233	COPIER	2,390	0	2,390	591.10	1,246.50	552.40	76.9%
11304	42301	OFFICE SUPPLIES	2,200	0	2,200	60.66	.00	2,139.34	2.8%
11304	42340	OTHER PURCHASED SUPPLI	50	0	50	.00	.00	50.00	.0%
11304	42343	TECHNICAL REFERENCE MA	500	0	500	.00	.00	500.00	.0%
11304	43213	MILEAGE, TRAINING & ME	6,717	0	6,717	77.00	.00	6,640.00	1.1%
11304	43258	PROFESSIONAL MEMBERSHI	490	0	490	25.00	.00	465.00	5.1%
11304	44205	DATA PROCESSING	15,619	0	15,619	8,850.00	.00	6,769.00	56.7%
11304	44208	PROFESSIONAL SERVICES	2,000	0	2,000	.00	.00	2,000.00	.0%
11304	44217	POSTAGE	1,950	0	1,950	11.85	.00	1,938.15	.6%
	TOTAL ASSESSOR	291,829	0	291,829	70,043.03	172,200.78	49,585.19	83.0%	
	TOTAL EXPENSES	291,829	0	291,829	70,043.03	172,200.78	49,585.19		
11411	PLANNING CODE ADMINISTRA								
11411	40101	REGULAR PAYROLL	348,125	0	348,125	80,599.78	297,528.86	-30,003.64	108.6%
11411	40103	OVERTIME	2,958	0	2,958	466.92	.00	2,491.08	15.8%
11411	40105	CONTR TEMP OCCAS	2,000	0	2,000	1,409.50	.00	590.50	70.5%
11411	41210	EMPLOYEE RELATED INS.	1,519	0	1,519	369.18	.00	1,149.82	24.3%
11411	41230	FICA & RETIREMENT	51,606	0	51,606	11,546.95	.00	40,059.05	22.4%



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11411	PLANNING CODE ADMINISTRA	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11411 42233	COPIER	4,544	0	4,544	1,354.43	2,071.49	1,118.08	75.4%
11411 42301	OFFICE SUPPLIES	2,500	0	2,500	15.95	.00	2,484.05	.6%
11411 42323	PROT CLOTHING& SAFETY	600	0	600	.00	.00	600.00	.0%
11411 42340	OTHER PURCHASED SUPPLI	50	0	50	.00	.00	50.00	.0%
11411 42343	TECHNICAL REFERENCE MA	1,215	0	1,215	.00	.00	1,215.00	.0%
11411 43213	MILEAGE, TRAINING & ME	2,850	0	2,850	65.00	.00	2,785.00	2.3%
11411 43258	PROFESSIONAL MEMBERSHI	5,520	0	5,520	.00	.00	5,520.00	.0%
11411 44203	LEGAL	45,000	0	45,000	6,559.17	.00	38,440.83	14.6%
11411 44208	PROFESSIONAL SERVICES	10,000	0	10,000	.00	.00	10,000.00	.0%
11411 44217	POSTAGE	1,500	0	1,500	82.15	.00	1,417.85	5.5%
11411 44230	LEGAL NOTICES	3,500	0	3,500	350.00	.00	3,150.00	10.0%
11411 44232	PRINTING & PUBLICATION	1,250	0	1,250	122.00	.00	1,128.00	9.8%
11411 45216	TELEPHONE	516	0	516	94.15	.00	421.85	18.2%
11411 46224	EQUIPMENT REPAIRS	150	0	150	.00	.00	150.00	.0%
11411 46390	VEHICLE MAINTENANCE &	4,250	0	4,250	2,030.60	.00	2,219.40	47.8%
	TOTAL PLANNING CODE ADMINISTRA	489,653	0	489,653	105,065.78	299,600.35	84,986.87	82.6%
	TOTAL EXPENSES	489,653	0	489,653	105,065.78	299,600.35	84,986.87	
11501 TOWN CLERK								
11501 40101	REGULAR PAYROLL	112,229	0	112,229	25,898.94	86,329.80	.26	100.0%
11501 40105	CONTR TEMP OCCAS	1,500	0	1,500	50.00	.00	1,450.00	3.3%
11501 41210	EMPLOYEE RELATED INS.	505	0	505	125.82	.00	379.18	24.9%
11501 41230	FICA & RETIREMENT	16,143	0	16,143	3,673.43	.00	12,469.57	22.8%
11501 42233	COPIER	3,400	0	3,400	703.17	1,599.57	1,097.26	67.7%
11501 42301	OFFICE SUPPLIES	1,700	0	1,700	27.79	.00	1,672.21	1.6%
11501 42343	TECHNICAL REFERENCE MA	1,195	0	1,195	.00	.00	1,195.00	.0%
11501 43213	MILEAGE, TRAINING & ME	1,000	0	1,000	313.54	.00	686.46	31.4%
11501 43258	PROFESSIONAL MEMBERSHI	345	0	345	75.00	.00	270.00	21.7%
11501 44207	INDEXING & RECORDING	22,500	0	22,500	5,233.11	15,825.55	1,441.34	93.6%
11501 44208	PROFESSIONAL SERVICES	200	0	200	200.00	.00	.00	100.0%
11501 44217	POSTAGE	2,000	0	2,000	137.63	.00	1,862.37	6.9%
11501 44230	LEGAL NOTICES	3,000	0	3,000	515.51	.00	2,484.49	17.2%
11501 44232	PRINTING & PUBLICATION	3,900	0	3,900	480.16	.00	3,419.84	12.3%
11501 44271	MICRO FILM REPAIRS	750	0	750	.00	.00	750.00	.0%
11501 46224	EQUIPMENT REPAIRS	300	0	300	.00	.00	300.00	.0%
	TOTAL TOWN CLERK	170,667	0	170,667	37,434.10	103,754.92	29,477.98	82.7%
	TOTAL EXPENSES	170,667	0	170,667	37,434.10	103,754.92	29,477.98	
11601 ELECTIONS								
11601 40101	REGULAR PAYROLL	27,188	0	27,188	6,273.96	20,913.40	.64	100.0%



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11601	ELECTIONS	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
11601	40105 CONTR TEMP OCCAS	20,150	0	20,150	.00	.00	20,150.00	.0%
11601	41230 FICA	2,310	0	2,310	480.00	.00	1,830.00	20.8%
11601	42301 OFFICE SUPPLIES	600	0	600	81.74	.00	518.26	13.6%
11601	42340 OTHER PURCHASED SUPPLI	2,000	0	2,000	.00	.00	2,000.00	.0%
11601	43213 MILEAGE, TRAINING & ME	2,600	0	2,600	832.57	.00	1,767.43	32.0%
11601	43258 PROFESSIONAL MEMBERSHI	200	0	200	130.00	.00	70.00	65.0%
11601	44208 PROFESSIONAL SERVICES	3,500	0	3,500	.00	.00	3,500.00	.0%
11601	44217 POSTAGE	1,500	0	1,500	50.60	.00	1,449.40	3.4%
11601	44223 SERVICE CONTRACTS	3,280	0	3,280	3,280.00	.00	.00	100.0%
11601	44232 PRINTING & PUBLICATION	5,500	0	5,500	.00	.00	5,500.00	.0%
	TOTAL ELECTIONS	68,828	0	68,828	11,128.87	20,913.40	36,785.73	46.6%
	TOTAL EXPENSES	68,828	0	68,828	11,128.87	20,913.40	36,785.73	
11701	LEGAL & INSURANCES							
11701	41211 HEALTH INSURANCE	860,562	0	860,562	215,103.12	643,036.50	2,422.38	99.7%
11701	41260 WORKERS' COMP INSURANC	487,446	0	487,446	241,164.83	241,166.17	5,115.00	99.0%
11701	44206 MUNICIPAL INSURANCE	228,817	0	228,817	118,559.29	95,322.47	14,935.24	93.5%
11701	44243 UNEMPLOYMENT COMPENSAT	2,500	0	2,500	250.00	750.00	1,500.00	40.0%
	TOTAL LEGAL & INSURANCES	1,579,325	0	1,579,325	575,077.24	980,275.14	23,972.62	98.5%
	TOTAL EXPENSES	1,579,325	0	1,579,325	575,077.24	980,275.14	23,972.62	
11702	PROBATE							
11702	47250 WINDHAM-COLCHESTER PRO	5,365	0	5,365	5,365.00	.00	.00	100.0%
	TOTAL PROBATE	5,365	0	5,365	5,365.00	.00	.00	100.0%
	TOTAL EXPENSES	5,365	0	5,365	5,365.00	.00	.00	
11801	INFORMATION TECHNOLOGY							
11801	40101 REGULAR PAYROLL	48,714	0	48,714	11,241.60	37,472.00	.40	100.0%
11801	41210 EMPLOYEE RELATED INS.	253	0	253	62.91	.00	190.09	24.9%
11801	41230 FICA & RETIREMENT	6,650	0	6,650	1,534.50	.00	5,115.50	23.1%
11801	42315 OTHER SUPPLIES	5,000	0	5,000	.00	.00	5,000.00	.0%
11801	44208 PROFESSIONAL SERVICES	63,415	0	63,415	10,150.00	12,000.00	41,265.00	34.9%



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11801	INFORMATION TECHNOLOGY	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
	TOTAL INFORMATION TECHNOLOGY	124,032	0	124,032	22,989.01	49,472.00	51,570.99	58.4%
	TOTAL EXPENSES	124,032	0	124,032	22,989.01	49,472.00	51,570.99	
12101 POLICE								
12101	40101 REGULAR PAYROLL	838,883	0	838,883	197,694.55	635,632.00	5,556.45	99.3%
12101	40103 OVERTIME	121,168	0	121,168	24,999.06	.00	96,168.94	20.6%
12101	41210 EMPLOYEE RELATED INS.	5,235	0	5,235	1,271.55	.00	3,963.45	24.3%
12101	41230 FICA & RETIREMENT	239,258	0	239,258	54,427.08	.00	184,830.92	22.7%
12101	42233 COPIER	2,624	0	2,624	673.91	1,143.00	807.09	69.2%
12101	42301 OFFICE SUPPLIES	3,000	0	3,000	162.85	.00	2,837.15	5.4%
12101	42324 UNIFORM PURCHASES	9,658	0	9,658	.00	.00	9,658.00	.0%
12101	42338 POLICE EQUIPMENT & SUP	8,500	0	8,500	1,332.09	.00	7,167.91	15.7%
12101	43213 MILEAGE, TRAINING & ME	16,350	0	16,350	108.07	.00	16,241.93	.7%
12101	43258 PROFESSIONAL MEMBERSHI	3,477	0	3,477	3,477.00	.00	.00	100.0%
12101	44200 RESIDENT TROOPER	225,307	0	225,307	.00	.00	225,307.00	.0%
12101	44204 RESIDENT TROOPER OT	15,000	0	15,000	.00	.00	15,000.00	.0%
12101	44208 PROFESSIONAL SERVICES	12,650	0	12,650	2,180.00	.00	10,470.00	17.2%
12101	44217 POSTAGE	300	0	300	65.92	.00	234.08	22.0%
12101	44232 PRINTING & PUBLICATION	600	0	600	266.10	.00	333.90	44.4%
12101	45216 TELEPHONE	5,160	0	5,160	857.80	.00	4,302.20	16.6%
12101	46224 EQUIPMENT REPAIRS	3,060	0	3,060	.00	.00	3,060.00	.0%
12101	46390 VEHICLE MAINTENANCE &	34,200	0	34,200	6,078.50	.00	28,121.50	17.8%
	TOTAL POLICE	1,544,430	0	1,544,430	293,594.48	636,775.00	614,060.52	60.2%
	TOTAL EXPENSES	1,544,430	0	1,544,430	293,594.48	636,775.00	614,060.52	
12202 FIRE								
12202	40101 REGULAR PAYROLL	526,140	0	526,140	123,771.75	398,638.07	3,730.18	99.3%
12202	40103 OVERTIME	30,000	0	30,000	3,778.71	.00	26,221.29	12.6%
12202	40105 CONTR TEMP OCCAS	128,303	0	128,303	26,677.70	.00	101,625.30	20.8%
12202	41210 EMPLOYEE RELATED INS.	2,871	0	2,871	717.39	.00	2,153.61	25.0%
12202	41230 FICA & RETIREMENT	89,008	0	89,008	18,224.35	.00	70,783.65	20.5%
12202	42233 COPIER	2,580	0	2,580	677.32	1,035.00	867.68	66.4%
12202	42301 OFFICE SUPPLIES	3,000	0	3,000	216.04	.00	2,783.96	7.2%
12202	42323 PROT CLOTHING& SAFETY	44,875	0	44,875	725.36	.00	44,149.64	1.6%
12202	42331 CUSTODIAL/MAINTENANCE	4,500	0	4,500	236.02	.00	4,263.98	5.2%
12202	42340 OTHER PURCHASED SUPPLI	500	0	500	.00	.00	500.00	.0%

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12202	FIRE	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED	
12202	42343	TECHNICAL REFERENCE MA	400	0	400	19.99	.00	380.01	5.0%
12202	42345	EMERGENCY MEDICAL SUPP	24,400	0	24,400	2,331.04	.00	22,068.96	9.6%
12202	42346	FIRE EQUIP SUPPLIES	34,880	0	34,880	484.63	.00	34,395.37	1.4%
12202	42347	FIRE FIGHTING FOAM	2,200	0	2,200	.00	.00	2,200.00	.0%
12202	43213	MILEAGE, TRAINING & ME	33,570	0	33,570	4,137.65	.00	29,432.35	12.3%
12202	43258	PROFESSIONAL MEMBERSHI	2,330	0	2,330	405.00	.00	1,925.00	17.4%
12202	44208	PROFESSIONAL SERVICES	37,500	0	37,500	8,248.26	.00	29,251.74	22.0%
12202	44217	POSTAGE	400	0	400	44.43	.00	355.57	11.1%
12202	44223	SERVICE CONTRACTS	91,085	0	91,085	26,600.29	22,384.75	42,099.96	53.8%
12202	44231	ADVERTISING	250	0	250	.00	.00	250.00	.0%
12202	44243	COMPENSATION	52,500	0	52,500	.00	.00	52,500.00	.0%
12202	44286	PHYSICALS & TESTING	7,500	0	7,500	1,956.90	.00	5,543.10	26.1%
12202	45216	TELEPHONE	12,800	0	12,800	1,675.85	.00	11,124.15	13.1%
12202	45221	FUEL/HEATING	12,109	0	12,109	79.83	.00	12,029.17	.7%
12202	45350	WATER	1,000	0	1,000	.00	.00	1,000.00	.0%
12202	45622	ELECTRIC	22,600	0	22,600	3,939.43	.00	18,660.57	17.4%
12202	46224	EQUIPMENT REPAIRS	5,500	0	5,500	757.94	.00	4,742.06	13.8%
12202	46226	BUILDING REPAIRS	8,500	0	8,500	3,505.00	.00	4,995.00	41.2%
12202	46327	OTHER EQUIPMENT REPAIR	9,560	0	9,560	1,235.04	.00	8,324.96	12.9%
12202	46399	VEHICLE MAINTENANCE &	98,905	0	98,905	11,412.43	.00	87,492.57	11.5%
12202	48404	MACHINERY & EQUIPMENT	5,000	0	5,000	.00	.00	5,000.00	.0%
12202	48417	BLDG & GROUNDS IMPROVE	2,500	0	2,500	.00	.00	2,500.00	.0%
TOTAL FIRE		1,297,266	0	1,297,266	241,858.35	422,057.82	633,349.83	51.2%	
TOTAL EXPENSES		1,297,266	0	1,297,266	241,858.35	422,057.82	633,349.83		
12301 CIVIL PREPAREDNESS									
12301	40101	REGULAR PAYROLL	2,560	0	2,560	639.83	1,919.49	.68	100.0%
12301	41230	FICA	196	0	196	48.95	.00	147.05	25.0%
12301	42301	OFFICE SUPPLIES	200	0	200	.00	.00	200.00	.0%
12301	42340	OTHER PURCHASED SUPPLI	3,500	0	3,500	370.90	.00	3,129.10	10.6%
12301	42345	EMERGENCY MEDICAL SUPP	250	0	250	.00	.00	250.00	.0%
12301	43213	MILEAGE, TRAINING & ME	250	0	250	.00	.00	250.00	.0%
12301	44217	POSTAGE	25	0	25	.00	.00	25.00	.0%
12301	44223	SERVICE CONTRACTS	1,500	0	1,500	.00	.00	1,500.00	.0%
12301	44232	PRINTING & PUBLICATION	250	0	250	.00	.00	250.00	.0%
12301	45216	TELEPHONE	5,760	0	5,760	1,112.44	.00	4,647.56	19.3%
12301	46224	EQUIPMENT REPAIRS	3,000	0	3,000	148.75	.00	2,851.25	5.0%
TOTAL CIVIL PREPAREDNESS		17,491	0	17,491	2,320.87	1,919.49	13,250.64	24.2%	
TOTAL EXPENSES		17,491	0	17,491	2,320.87	1,919.49	13,250.64		
13200 PUBLIC WORKS ADMINISTRATION									

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13200	PUBLIC WORKS ADMINISTRATION	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
13200 40101	REGULAR PAYROLL	144,720	0	144,720	33,692.05	110,873.70	154.25	99.9%
13200 41210	EMPLOYEE RELATED INS.	652	0	652	141.12	.00	510.88	21.6%
13200 41230	FICA & RETIREMENT	21,591	0	21,591	4,887.09	.00	16,703.91	22.6%
13200 42233	COPIER	440	0	440	51.84	149.04	239.12	45.7%
13200 42301	OFFICE SUPPLIES	300	0	300	69.49	.00	230.51	23.2%
13200 42323	PROT CLOTHING& SAFETY	605	0	605	.00	.00	605.00	.0%
13200 43258	PROFESSIONAL MEMBERSHI	400	0	400	.00	.00	400.00	.0%
13200 44217	POSTAGE	100	0	100	.00	.00	100.00	.0%
13200 44231	ADVERTISING	300	0	300	.00	.00	300.00	.0%
13200 45216	TELEPHONE	1,500	0	1,500	237.29	.00	1,262.71	15.8%
	TOTAL PUBLIC WORKS ADMINISTRATION	170,608	0	170,608	39,078.88	111,022.74	20,506.38	88.0%
	TOTAL EXPENSES	170,608	0	170,608	39,078.88	111,022.74	20,506.38	
13201 HIGHWAY								
13201 40101	REGULAR PAYROLL	435,116	0	435,116	77,222.82	254,953.51	102,939.67	76.3%
13201 40103	OVERTIME	12,500	0	12,500	6,154.44	.00	6,345.56	49.2%
13201 40105	CONTR TEMP OCCAS	500	0	500	100.00	.00	400.00	20.0%
13201 41210	EMPLOYEE RELATED INS.	1,841	0	1,841	364.49	.00	1,476.51	19.8%
13201 41230	FICA & RETIREMENT	60,064	0	60,064	10,520.65	.00	49,543.35	17.5%
13201 42233	COPIER	240	0	240	.00	.00	240.00	.0%
13201 42323	PROT CLOTHING& SAFETY	4,176	0	4,176	236.46	.00	3,939.54	5.7%
13201 42340	OTHER PURCHASED SUPPLI	149,476	0	149,476	9,261.25	.00	140,214.75	6.2%
13201 43213	MILEAGE, TRAINING & ME	2,800	0	2,800	.00	.00	2,800.00	.0%
13201 44208	PROFESSIONAL SERVICES	35,500	0	35,500	3,686.75	.00	31,813.25	10.4%
13201 44237	EQUIPMENT RENTAL	10,350	0	10,350	8,800.00	.00	1,550.00	85.0%
13201 44238	UNIFORM RENTALS	4,600	0	4,600	205.22	.00	4,394.78	4.5%
13201 45389	TRAFFIC CONTROL LIGHTS	70,000	0	70,000	17,227.60	.00	52,772.40	24.6%
13201 46224	EQUIPMENT REPAIRS	200	0	200	210.00	.00	-10.00	105.0%
13201 46390	VEHICLE MAINTENANCE &	141,550	0	141,550	20,766.84	.00	120,783.16	14.7%
13201 48439	ROAD IMPROVEMENT	550,000	0	550,000	.00	.00	550,000.00	.0%
	TOTAL HIGHWAY	1,478,913	0	1,478,913	154,756.52	254,953.51	1,069,202.97	27.7%
	TOTAL EXPENSES	1,478,913	0	1,478,913	154,756.52	254,953.51	1,069,202.97	
13202 FLEET MAINTENANCE								
13202 40101	REGULAR PAYROLL	246,653	0	246,653	56,085.35	188,009.67	2,557.98	99.0%

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13202	FLEET MAINTENANCE	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
13202 40103	OVERTIME	4,000	0	4,000	366.44	.00	3,633.56	9.2%
13202 40105	CONTR TEMP OCCAS	1,800	0	1,800	450.00	.00	1,350.00	25.0%
13202 41210	EMPLOYEE RELATED INS.	1,029	0	1,029	239.04	.00	789.96	23.2%
13202 41230	FICA & RETIREMENT	35,623	0	35,623	7,127.98	.00	28,495.02	20.0%
13202 42301	OFFICE SUPPLIES	930	0	930	43.90	.00	886.10	4.7%
13202 42323	PROT CLOTHING& SAFETY	1,400	0	1,400	173.92	.00	1,226.08	12.4%
13202 42331	CUSTODIAL/MAINTENANCE	1,300	0	1,300	.00	.00	1,300.00	.0%
13202 42341	FLEET REPAIR & MAINT S	25,000	0	25,000	4,338.17	.00	20,661.83	17.4%
13202 43213	MILEAGE, TRAINING & ME	450	0	450	.00	.00	450.00	.0%
13202 43258	PROFESSIONAL MEMBERSHI	200	0	200	200.00	.00	.00	100.0%
13202 44208	PROFESSIONAL SERVICES	455	0	455	.00	.00	455.00	.0%
13202 44223	SERVICE CONTRACTS	18,906	0	18,906	2,828.34	.00	16,077.66	15.0%
13202 44238	UNIFORM RENTALS	3,600	0	3,600	71.46	.00	3,528.54	2.0%
13202 45221	FUEL/HEATING	4,538	0	4,538	.00	.00	4,538.00	.0%
13202 45622	ELECTRIC	11,000	0	11,000	3,253.52	.00	7,746.48	29.6%
13202 46224	EQUIPMENT REPAIRS	2,800	0	2,800	497.08	.00	2,302.92	17.8%
13202 46226	BUILDING REPAIRS	8,000	0	8,000	3,165.38	.00	4,834.62	39.6%
13202 46390	VEHICLE MAINTENANCE &	8,460	0	8,460	805.94	.00	7,654.06	9.5%
13202 48404	MACHINERY & EQUIPMENT	7,500	0	7,500	.00	.00	7,500.00	.0%
	TOTAL FLEET MAINTENANCE	383,644	0	383,644	79,646.52	188,009.67	115,987.81	69.8%
	TOTAL EXPENSES	383,644	0	383,644	79,646.52	188,009.67	115,987.81	
13203	GROUNDS MAINTENANCE							
13203 40101	REGULAR PAYROLL	273,673	0	273,673	44,197.16	144,091.24	85,384.60	68.8%
13203 40103	OVERTIME	8,600	0	8,600	5,381.62	.00	3,218.38	62.6%
13203 41210	EMPLOYEE RELATED INS.	1,368	0	1,368	214.62	.00	1,153.38	15.7%
13203 41230	FICA & RETIREMENT	37,913	0	37,913	6,196.87	.00	31,716.13	16.3%
13203 42323	PROT CLOTHING& SAFETY	2,200	0	2,200	520.33	.00	1,679.67	23.7%
13203 42331	CUSTODIAL/MAINTENANCE	3,000	0	3,000	549.50	.00	2,450.50	18.3%
13203 42334	GROUNDS MAINTENANCE SU	28,000	0	28,000	3,477.30	.00	24,522.70	12.4%
13203 42340	OPERATING SUPPLIES	5,000	0	5,000	1,142.43	.00	3,857.57	22.8%
13203 43213	MILEAGE, TRAINING & ME	450	0	450	.00	.00	450.00	.0%
13203 44208	PROFESSIONAL SERVICES	5,400	0	5,400	977.75	.00	4,422.25	18.1%
13203 44223	SERVICE CONTRACTS	5,790	0	5,790	950.00	.00	4,840.00	16.4%
13203 44231	ADVERTISING	200	0	200	.00	.00	200.00	.0%
13203 44237	EQUIPMENT RENTAL	500	0	500	330.58	.00	169.42	66.1%
13203 44238	UNIFORM RENTALS	2,800	0	2,800	109.94	.00	2,690.06	3.9%
13203 45216	TELEPHONE	660	0	660	76.27	.00	583.73	11.6%
13203 45221	FUEL/HEATING	1,858	0	1,858	.00	.00	1,858.00	.0%
13203 45622	ELECTRICITY-NOT HEAT	27,000	0	27,000	6,527.12	.00	20,472.88	24.2%

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13203	13204	13205	13301	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
13203 GROUNDS MAINTENANCE										
13203	46224	EQUIPMENT REPAIRS		1,000	0	1,000	.00	.00	1,000.00	.0%
13203	46226	BUILDING REPAIRS		1,800	0	1,800	145.00	.00	1,655.00	8.1%
13203	46229	OTHER REPAIR SERVICES		2,000	0	2,000	.00	.00	2,000.00	.0%
13203	46390	VEHICLE MAINTENANCE &		36,590	0	36,590	7,069.36	.00	29,520.64	19.3%
TOTAL GROUNDS MAINTENANCE				445,802	0	445,802	77,865.85	144,091.24	223,844.91	49.8%
TOTAL EXPENSES				445,802	0	445,802	77,865.85	144,091.24	223,844.91	
13204 SNOW REMOVAL										
13204	40103	OVERTIME		110,000	0	110,000	.00	.00	110,000.00	.0%
13204	41230	FICA		8,415	0	8,415	.00	.00	8,415.00	.0%
13204	42333	SAND SALT GRAVEL		166,800	0	166,800	.00	.00	166,800.00	.0%
13204	42340	OTHER PURCHASED SUPPLI		25,050	0	25,050	.00	.00	25,050.00	.0%
13204	44208	PROFESSIONAL SERVICES		178,900	0	178,900	.00	.00	178,900.00	.0%
TOTAL SNOW REMOVAL				489,165	0	489,165	.00	.00	489,165.00	.0%
TOTAL EXPENSES				489,165	0	489,165	.00	.00	489,165.00	
13205 PUBLIC WORKS FACILITIES										
13205	40101	REGULAR PAYROLL		15,847	0	15,847	2,388.65	.00	13,458.35	15.1%
13205	41230	FICA & RETIREMENT		1,212	0	1,212	.00	.00	1,212.00	.0%
13205	42323	PROT CLOTHING & SAFETY		100	0	100	.00	.00	100.00	.0%
13205	42331	CUSTODIAL/MAINTENANCE		5,300	0	5,300	1,423.54	702.78	3,173.68	40.1%
13205	42332	PAINT & PAINT SUPPLIES		1,000	0	1,000	.00	.00	1,000.00	.0%
13205	44223	SERVICE CONTRACTS		16,829	0	16,829	4,912.75	.00	11,916.25	29.2%
13205	44231	ADVERTISING		200	0	200	.00	.00	200.00	.0%
13205	45216	TELEPHONE		11,131	0	11,131	2,305.42	.00	8,825.58	20.7%
13205	45221	FUEL/HEATING		7,800	0	7,800	.00	.00	7,800.00	.0%
13205	45622	ELECTRICITY-NOT HEAT		45,000	0	45,000	9,459.51	.00	35,540.49	21.0%
13205	46226	BUILDING REPAIRS		40,000	0	40,000	100.00	.00	39,900.00	.3%
TOTAL PUBLIC WORKS FACILITIES				144,419	0	144,419	20,589.87	702.78	123,126.35	14.7%
TOTAL EXPENSES				144,419	0	144,419	20,589.87	702.78	123,126.35	
13301 ENGINEERING										
13301	40101	REGULAR PAYROLL		96,048	0	96,048	22,741.63	73,305.48	.89	100.0%

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13301	ENGINEERING	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
13301 41210	EMPLOYEE RELATED INS.	339	0	339	74.34	.00	264.66	21.9%
13301 41230	FICA & RETIREMENT	14,971	0	14,971	3,313.87	.00	11,657.13	22.1%
13301 42233	COPIER	792	0	792	153.82	377.01	261.17	67.0%
13301 42301	OFFICE SUPPLIES	445	0	445	.00	.00	445.00	.0%
13301 43213	MILEAGE, TRAINING & ME	500	0	500	75.00	.00	425.00	15.0%
13301 43258	PROFESSIONAL MEMBERSHI	650	0	650	325.00	.00	325.00	50.0%
	TOTAL ENGINEERING	113,745	0	113,745	26,683.66	73,682.49	13,378.85	88.2%
	TOTAL EXPENSES	113,745	0	113,745	26,683.66	73,682.49	13,378.85	
13601 TRANSFER STATION								
13601 40101	REGULAR PAYROLL	94,762	0	94,762	21,729.61	72,445.59	586.80	99.4%
13601 40103	OVERTIME	6,000	0	6,000	1,807.65	.00	4,192.35	30.1%
13601 41210	EMPLOYEE RELATED INS.	461	0	461	115.02	.00	345.98	25.0%
13601 41230	FICA & RETIREMENT	13,348	0	13,348	2,977.14	.00	10,370.86	22.3%
13601 42301	OFFICE SUPPLIES	250	0	250	.00	.00	250.00	.0%
13601 42323	PROT CLOTHING& SAFETY	600	0	600	52.28	.00	547.72	8.7%
13601 42340	OTHER PURCHASED SUPPLI	1,196	0	1,196	5.19	.00	1,190.81	.4%
13601 43212	TRANSPORTATION	120,000	0	120,000	25,861.27	.00	94,138.73	21.6%
13601 43213	MILEAGE, TRAINING & ME	690	0	690	29.70	.00	660.30	4.3%
13601 44208	PROFESSIONAL SERVICES	29,065	0	29,065	3,235.43	.00	25,829.57	11.1%
13601 44223	SERVICE CONTRACTS	786	0	786	319.92	.00	466.08	40.7%
13601 44238	UNIFORM RENTALS	884	0	884	47.72	.00	836.28	5.4%
13601 44259	LANDFILL OPERATION	1,000	0	1,000	.00	.00	1,000.00	.0%
13601 45216	TELEPHONE	480	0	480	73.05	.00	406.95	15.2%
13601 45622	ELECTRIC	1,800	0	1,800	132.27	.00	1,667.73	7.3%
13601 46226	BUILDING REPAIRS	1,000	0	1,000	.00	.00	1,000.00	.0%
13601 46228	HOUSEHOLD HAZARD DISPO	15,000	0	15,000	.00	.00	15,000.00	.0%
13601 46390	VEHICLE MAINTENANCE &	5,170	0	5,170	1,039.26	.00	4,130.74	20.1%
	TOTAL TRANSFER STATION	292,492	0	292,492	57,425.51	72,445.59	162,620.90	44.4%
	TOTAL EXPENSES	292,492	0	292,492	57,425.51	72,445.59	162,620.90	
14102 YOUTH & SOCIAL SERVICES								
14102 40101	REGULAR PAYROLL	259,471	0	259,471	59,340.35	198,268.61	1,862.04	99.3%
14102 40105	CONTR TEMP OCCAS	12,164	0	12,164	1,924.69	.00	10,239.31	15.8%
14102 41210	EMPLOYEE RELATED INS.	1,094	0	1,094	273.24	.00	820.76	25.0%
14102 41230	FICA & RETIREMENT	37,861	0	37,861	8,340.75	.00	29,520.25	22.0%

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14102	YOUTH & SOCIAL SERVICES	ORIGINAL APPROP	TRANFRS/ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
14102 42233	COPIER	1,920	0	1,920	285.00	855.00	780.00	59.4%
14102 42301	OFFICE SUPPLIES	1,800	0	1,800	131.70	.00	1,668.30	7.3%
14102 42331	CUSTODIAL/MAINTENANCE	750	0	750	.00	351.39	398.61	46.9%
14102 43213	MILEPAGE, TRAINING & ME	2,000	0	2,000	.00	.00	2,000.00	.0%
14102 43258	PROFESSIONAL MEMBERSHI	625	0	625	574.75	.00	50.25	92.0%
14102 44208	PROFESSIONAL SERVICES	20,460	0	20,460	.00	.00	20,460.00	.0%
14102 44217	POSTAGE	800	0	800	16.83	.00	783.17	2.1%
14102 44223	SERVICE CONTRACTS	1,321	0	1,321	415.00	.00	906.00	31.4%
14102 44232	PRINTING & PUBLICATION	400	0	400	.00	.00	400.00	.0%
14102 45216	TELEPHONE	2,040	0	2,040	351.01	.00	1,688.99	17.2%
14102 45221	FUEL/HEATING	2,535	0	2,535	.00	.00	2,535.00	.0%
14102 45622	ELECTRIC	2,400	0	2,400	261.45	.00	2,138.55	10.9%
14102 46226	BUILDING REPAIRS	2,000	0	2,000	.00	.00	2,000.00	.0%
14102 46390	VEHICLE MAINTENANCE &	3,850	0	3,850	671.47	.00	3,178.53	17.4%
14102 47282	PROGRAMS	14,000	0	14,000	967.65	.00	13,032.35	6.9%
	TOTAL YOUTH & SOCIAL SERVICES	367,491	0	367,491	73,553.89	199,475.00	94,462.11	74.3%
	TOTAL EXPENSES	367,491	0	367,491	73,553.89	199,475.00	94,462.11	
14201 HEALTH								
14201 47260	CHATHAM HEALTH DISTRIC	173,721	0	173,721	43,430.03	130,290.07	.90	100.0%
	TOTAL HEALTH	173,721	0	173,721	43,430.03	130,290.07	.90	100.0%
	TOTAL EXPENSES	173,721	0	173,721	43,430.03	130,290.07	.90	
14301 COMMUNITY AGENCIES								
14301 47270	COLCHESTER_C3	25,000	0	25,000	.00	.00	25,000.00	.0%
	TOTAL COMMUNITY AGENCIES	25,000	0	25,000	.00	.00	25,000.00	.0%
	TOTAL EXPENSES	25,000	0	25,000	.00	.00	25,000.00	
15101 CRAGIN LIBRARY								
15101 40101	REGULAR PAYROLL	368,840	0	368,840	84,673.13	238,021.98	46,144.89	87.5%
15101 41210	EMPLOYEE RELATED INS.	1,458	0	1,458	362.70	.00	1,095.30	24.9%
15101 41230	FICA & RETIREMENT	48,534	0	48,534	10,912.91	.00	37,621.09	22.5%



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15101	CRAGIN LIBRARY	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
15101	42233 COPIER	3,038	0	3,038	531.99	.00	2,506.01	17.5%
15101	42301 OFFICE SUPPLIES	3,900	0	3,900	175.60	.00	3,724.40	4.5%
15101	42331 CUSTODIAL/MAINTENANCE	4,000	0	4,000	178.03	1,384.22	2,437.75	39.1%
15101	42342 BOOKS,MAGAZINES & PERI	52,500	0	52,500	3,693.56	.00	48,806.44	7.0%
15101	42344 LIBRARY MEDIA SUPPLIES	4,000	0	4,000	.00	.00	4,000.00	.0%
15101	43213 MILEAGE, TRAINING & ME	1,000	0	1,000	.00	.00	1,000.00	.0%
15101	43258 PROFESSIONAL MEMBERSHI	1,515	0	1,515	210.00	.00	1,305.00	13.9%
15101	44205 DATA PROCESSING	32,056	0	32,056	32,056.00	.00	.00	100.0%
15101	44217 POSTAGE	250	0	250	.00	.00	250.00	.0%
15101	44223 SERVICE CONTRACTS	8,515	0	8,515	837.58	.00	7,677.42	9.8%
15101	44232 PRINTING & PUBLICATION	1,000	0	1,000	234.36	.00	765.64	23.4%
15101	45216 TELEPHONE	3,600	0	3,600	597.29	.00	3,002.71	16.6%
15101	45221 FUEL/HEATING	7,800	0	7,800	.00	.00	7,800.00	.0%
15101	45222 WATER & SEWER	3,010	0	3,010	.00	.00	3,010.00	.0%
15101	45622 ELECTRIC	28,600	0	28,600	7,120.17	.00	21,479.83	24.9%
15101	46224 EQUIPMENT REPAIRS	600	0	600	.00	.00	600.00	.0%
15101	46226 BUILDING REPAIRS	1,800	0	1,800	109.83	.00	1,690.17	6.1%
15101	47282 PROGRAMS	750	0	750	.00	.00	750.00	.0%
	TOTAL CRAGIN LIBRARY	576,766	0	576,766	141,693.15	239,406.20	195,666.65	66.1%
	TOTAL EXPENSES	576,766	0	576,766	141,693.15	239,406.20	195,666.65	
15201 PARKS & RECREATION								
15201	40101 REGULAR PAYROLL	140,499	0	140,499	45,220.48	62,336.88	32,941.64	76.6%
15201	40103 OVERTIME	1,401	0	1,401	272.37	.00	1,128.63	19.4%
15201	41210 EMPLOYEE RELATED INS.	505	0	505	94.68	.00	410.32	18.7%
15201	41230 FICA & RETIREMENT	19,200	0	19,200	6,178.16	.00	13,021.84	32.2%
15201	42233 COPIER	2,730	0	2,730	797.22	1,084.32	848.46	68.9%
15201	42301 OFFICE SUPPLIES	1,900	0	1,900	.00	.00	1,900.00	.0%
15201	43213 MILEAGE, TRAINING & ME	4,500	0	4,500	139.86	.00	4,360.14	3.1%
15201	43258 PROFESSIONAL MEMBERSHI	1,190	0	1,190	260.00	.00	930.00	21.8%
15201	44208 PROFESSIONAL SERVICES	350	0	350	.00	.00	350.00	.0%
15201	44217 POSTAGE	1,400	0	1,400	21.39	.00	1,378.61	1.5%
15201	45216 TELEPHONE	2,280	0	2,280	479.41	.00	1,800.59	21.0%
	TOTAL PARKS & RECREATION	175,955	0	175,955	53,463.57	63,421.20	59,070.23	66.4%
	TOTAL EXPENSES	175,955	0	175,955	53,463.57	63,421.20	59,070.23	
15401 SENIOR SERVICES								
15401	40101 REGULAR PAYROLL	194,051	0	194,051	44,917.36	134,205.03	14,928.61	92.3%

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15401	SENIOR SERVICES	ORIGINAL APPROP	TRANFRS/ ADJSTMTS	REVISED BUDGET	YTD EXPENDED	ENCUMBRANCES	AVAILABLE BUDGET	PCT USED
15401 40105	CONTR TEMP OCCAS	4,500	0	4,500	5,111.25	.00	-611.25	113.6%
15401 41210	EMPLOYEE RELATED INS.	1,060	0	1,060	264.36	.00	795.64	24.9%
15401 41230	FICA & RETIREMENT	27,484	0	27,484	6,549.99	.00	20,934.01	23.8%
15401 42233	COPIER	2,788	0	2,788	1,125.17	1,116.00	546.83	80.4%
15401 42301	OFFICE SUPPLIES	1,000	0	1,000	.00	.00	1,000.00	.0%
15401 42331	CUSTODIAL/MAINTENANCE	1,500	0	1,500	.00	351.39	1,148.61	23.4%
15401 43213	MILEAGE, TRAINING & ME	250	0	250	.00	.00	250.00	.0%
15401 43258	PROFESSIONAL MEMBERSHI	295	0	295	150.00	.00	145.00	50.8%
15401 44208	PROFESSIONAL SERVICES	18,440	0	18,440	.00	.00	18,440.00	.0%
15401 44217	POSTAGE	450	0	450	.00	.00	450.00	.0%
15401 44223	SERVICE CONTRACTS	3,297	0	3,297	1,575.00	.00	1,722.00	47.8%
15401 44232	PRINTING & PUBLICATION	800	0	800	195.30	.00	604.70	24.4%
15401 45216	TELEPHONE	3,840	0	3,840	660.62	.00	3,179.38	17.2%
15401 45221	FUEL/HEATING	6,825	0	6,825	.00	.00	6,825.00	.0%
15401 45622	ELECTRIC	6,500	0	6,500	1,356.46	.00	5,143.54	20.9%
15401 46224	EQUIPMENT REPAIRS	500	0	500	.00	.00	500.00	.0%
15401 46226	BUILDING REPAIRS	1,500	0	1,500	22.00	.00	1,478.00	1.5%
15401 46390	VEHICLE MAINTENANCE &	13,325	0	13,325	1,636.44	.00	11,688.56	12.3%
	TOTAL SENIOR SERVICES	288,405	0	288,405	63,563.95	135,672.42	89,168.63	69.1%
	TOTAL EXPENSES	288,405	0	288,405	63,563.95	135,672.42	89,168.63	
18101	DEBT SERVICE							
18101 49245	BOND PRINCIPAL	1,525,000	0	1,525,000	.00	.00	1,525,000.00	.0%
18101 49246	BOND INTEREST	266,666	0	266,666	.00	.00	266,666.00	.0%
	TOTAL DEBT SERVICE	1,791,666	0	1,791,666	.00	.00	1,791,666.00	.0%
	TOTAL EXPENSES	1,791,666	0	1,791,666	.00	.00	1,791,666.00	
18501	TRANSFERS							
18501 50474	TRANSFER TO CAPITAL RE	366,100	0	366,100	.00	.00	366,100.00	.0%
18501 50496	ACO - TOWN FUNDING	30,223	0	30,223	30,223.00	.00	.00	100.0%
18501 50500	TRANSFER TO CAPITAL	599,317	0	599,317	25,000.00	.00	574,317.00	4.2%
18501 50700	TRANSFER TO DEBT SERVI	362,230	0	362,230	134,310.00	.00	227,920.00	37.1%
	TOTAL TRANSFERS	1,357,870	0	1,357,870	189,533.00	.00	1,168,337.00	14.0%
	TOTAL EXPENSES	1,357,870	0	1,357,870	189,533.00	.00	1,168,337.00	
	GRAND TOTAL	14,708,083	0	14,708,083	2,581,064.56	4,670,820.24	7,456,198.20	49.3%

** END OF REPORT - Generated by Maggie Cosgrove **

Colchester Public Schools
Budgetary Decision-making Framework
Revised 10-10-17

Overall Strategy: School and district leaders will determine resource allocations in accordance with the following principles:

- Health and safety needs must be addressed
- Mandated services and programs must be provided
- The goals of the Colchester Public School's adopted Strategic Plan will drive decision making as prioritized below:
 - a. **Student learning** is supported by relevant curriculum
 - b. Students use academic, technical, social, and creative skills to **innovate and problem solve**
 - c. **Innovative instruction** is enhanced with 21st century learning environment
 - d. **Facilities and technologies to support innovative teaching and learning** are enhanced
 - e. **Partnerships** with parents, caregivers, and community members are embraced
 - f. **Educators are known as leaders** for distinguished practice
- Through the work of the Board's Ad-hoc Consolidation Committee, the district will investigate ways to partner with other districts to best serve student needs and/or reduce operational costs.
- School leaders will individually and collaboratively use the responses to the following guiding questions as the basis of their decisions:

For Educational Programs:

1. Is the program/practice central and essential to our mission?
2. Is the program/practice providing measurable result(s)?
3. Is the program/practice supported by research/evidence?
4. Is there a more cost-effective way to obtain similar or better results?
5. Can we offer the service/program to other districts to generate revenue?
6. Does the decision support equitable educational opportunities?

For Operations:

1. Is the program/practice essential to the operation of our schools and district?
2. Is the program/practice providing measurable results?
3. Is there a more cost-effective way to obtain similar or better results?
4. Can we offer the service/program to other districts to generate revenue?

Considerations for programs/practices the district can no longer support financially:

- Does the decision result in other costs (retraining, management, etc.)?
- For those programs/practices we can no longer sustain, can other partners or entities support the program/practice?

8B Amended Agenda

BACKGROUND INFO FOR AGENDA ITEM ~~8a~~ - BOF Meeting 10/18/2017

From: Robert Tarlov
Sent: Friday, October 6, 2017 5:10:38 AM
To: Art Shilosky
Cc: Michele Wyatt
Subject: Motor Vehicle

Art,

As we discussed last night, when BOF set the mill rate at a 6/13 Special Meeting, it was not specific to any type of property:

A Bisbikos motioned to set the mil rate at 32.37. Second by A Migliaccio. Motion passed 5-0

At the 6/21 Regular Meeting, I reported to the Board that MV bills were being held up from going out at this time.

The subsequent decision to hold off sending out the Motor Vehicle bills was an operational decision, therefore, I believe the decision to do so now is also operational and I do not believe BOF action is required.

If you agree, I think that an e-mail to our board that it is going to be done will give us advance notice and would be sufficient.

Rob Tarlov, Chairman, Board of Finance
860-608-4293

From: Michele Wyatt
Sent: Friday, October 6, 2017 11:15 AM
To: Robert Tarlov
Subject: Re: Motor Vehicle

Hi Rob,

I wanted to give you something in writing. This is the first year that Colchester is over the Mill Rate Cap therefore we need to follow Statute. John C and I worked to get you all the following information. At your next BOF meeting I will have the rate bill and warrant ready to be signed once you have set the Mill rate for Motor Vehicles. I have already talked with John C and our Data Company - we can have the bills out for November 1 pay date and will be mailed as soon as possible.

Thanks

The town has indicate that they wish to send out MV bills on the 2016 Grand List that would become due and payable as of November 1, 2017 at a mill rate of 32.37.

Pursuant to CGS 12-71e, beginning with the 2016 Grand List, no municipality may have a mill rate for motor vehicles that exceeds 32 mills.

Additionally, according to the Rate Bill that was executed on June 13, 2017 (see attached) it states that the mill rate for Real Estate and Personal Property shall be 32.37 mills and the section regarding Motor Vehicles has been left blank and crossed out.

The Tax Collector does not have the responsibility or authority to set a mill rate.

Therefore, prior to my office sending out any Motor Vehicle tax bills with a mill rate that exceeds the statutory maximum, I would need to have a rate bill issued by the Board of Finance.

Without having received either a signed rate bill or a letter from our corporation council stating that the Tax Collector has the authority to set a mill rate in excess of the cap in CGS 12-71e, I cannot issue the bills.

Sec. 12-71e. Motor vehicle mill rate. Notwithstanding the provisions of any special act, municipal charter or home rule ordinance, for the assessment year commencing October 1, 2015, and each assessment year thereafter, each municipality and district shall tax motor vehicles in accordance with this section. Notwithstanding any mill rate for motor vehicles set by a municipality before June 2, 2016, for the assessment year commencing October 1, 2015, the mill rate for motor vehicles shall not exceed 37 mills, except in the case of a municipality that set a mill rate before June 2, 2016, for motor vehicles of 32 mills for the assessment year commencing October 1, 2015, the mill rate for motor vehicles shall be the lesser of 37 mills, the mill rate set before June 2, 2016, for real property and personal property other than motor vehicles for such municipality for the assessment year commencing October 1, 2015, or a mill rate for motor vehicles set by a municipality after June 2, 2016, that is less than 37 mills. For the assessment year commencing October 1, 2016, and each assessment year thereafter, the mill rate for motor vehicles shall not exceed 32 mills. Any municipality or district may establish a mill rate for motor vehicles that is different from its mill rate for real property and personal property other than motor vehicles to comply with the provisions of this section. No district or borough may set a motor vehicle mill rate that if combined with the motor vehicle mill rate of the town, city, consolidated town and city or consolidated town and borough in which such district or borough is located would result in a combined motor vehicle mill rate (1) above 37 mills for the assessment year commencing October 1, 2015, provided in the case of a district or borough that set a mill rate before June 2, 2016, for motor vehicles that if combined with the motor vehicle mill rate of the municipality in which such district or borough is located resulted in a combined motor vehicle mill rate of 32 mills for the assessment year commencing October 1, 2015, the mill rate on motor vehicles for any such district or borough for such assessment year shall be the lesser of (A) a mill rate for motor vehicles that if combined with the motor vehicle mill rate of the municipality in which such district or borough is located would result in a combined motor vehicle mill rate of 37, (B) the mill rate set before June 2, 2016, for the assessment year commencing October 1, 2015, on real property and personal property other than motor vehicles for such borough or district, or (C) a mill rate for motor vehicles set by a borough or district after June 2, 2016, that is less than 37 mills when combined with the motor vehicle mill rate of the municipality in which such district or borough is located, or (2) above 32 mills for the assessment year commencing October 1, 2016, and each assessment year thereafter. For the purposes of this section, "municipality" means any town, city, borough, consolidated town and city, consolidated town and borough and "district" means any district, as defined in section 7-324.

Sincerely,

Michele Wyatt, CCMC

Tax Collector

127 Norwich Avenue

Colchester, Ct 06415

Phone: 860-537-7210

Fax: 860-537-1147

Email: taxcollector@colchesterct.gov

From: Robert Tarlov
Sent: Sunday, October 08, 2017 6:12 AM
To: Michele Wyatt <taxcollector@colchesterct.gov>
Cc: Art Shilosky <aShilosky@colchesterct.gov>; John Chaponis <assessor@colchesterct.gov>; Maggie Cosgrove <mcosgrove@colchesterct.gov>
Subject: Re: Motor Vehicle

Just so I understand the new information.

Looks like we still cannot set the mil rate above 32 for motor vehicles?

If so, for the 10/18 meeting:

- What will this difference be in revenue?
- Although I think we discussed it would not be cost effective to supplement bill which was why even before we considered the 32 ceiling we were going to hold up on billing but:
 - If we supplemental billed on MV what would be the cost?
 - If we supplemental bill on real estate:
 - What would new mil rate on Real Property have to be
 - What would be the cost of supplemental billing?
- What is the drop dead date to send out the MV bills to avoid a cash flow crisis?

Rob Tarlov, Chairman, Board of Finance
860-608-4293

From: Michele Wyatt
Sent: Friday, October 6, 2017 11:15 AM
To: Robert Tarlov
Subject: Re: Motor Vehicle

Hi Rob,

I wanted to give you something in writing. This is the first year that Colchester is over the Mill Rate Cap therefore we need to follow Statute. John C and I worked to get you all the following information. At your next BOF meeting I will have the rate bill and warrant ready to be signed once you have set the Mill rate for Motor Vehicles. I have already talked with John C and our Data Company - we can have the bills out for November 1 pay date and will be mailed as soon as possible.

Thanks

+++++

The town has indicate that they wish to send out MV bills on the 2016 Grand List that would become due and payable as of November 1, 2017 at a mill rate of 32.37.

Pursuant to CGS 12-71e, beginning with the 2016 Grand List, no municipality may have a mill rate for motor vehicles that exceeds 32 mills.

Additionally, according to the Rate Bill that was executed on June 13, 2017 (see attached) it states that the mill rate for Real Estate and Personal Property shall be 32.37 mills and the section regarding Motor Vehicles has been left blank and crossed out.

The Tax Collector does not have the responsibility or authority to set a mill rate.

Therefore, prior to my office sending out any Motor Vehicle tax bills with a mill rate that exceeds the statutory maximum, I would need to have a rate bill issued by the Board of Finance.

Without having received either a signed rate bill or a letter from our corporation council stating that the Tax Collector has the authority to set a mill rate in excess of the cap in CGS 12-71e, I cannot issue the bills.

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Sincerely,

Michele Wyatt, CCMC

Tax Collector

127 Norwich Avenue

Colchester, Ct 06415

Phone: 860-537-7210

Fax: 860-537-1147

Email: taxcollector@colchesterct.gov

From: Michele Wyatt
Sent: Tuesday, October 10, 2017 10:03 AM
To: Robert Tarlov
Cc: Art Shilosky; John Chaponis; Maggie Cosgrove
Subject: Re: Motor Vehicle

Hi Rob

There are numerous municipalities that billed higher than the 32 mill rate cap with the understanding that if Legislation passed to cap motor vehicles at 32 mills the tax office would do refunds or apply the difference to the next billing cycle. Also in all the state budgets that have been presented it looks like the motor vehicles cap is being lifted to 37 mills.

If the BOF has me send out Motor Vehicle bills at 32 mills when the state budget passes and raises the mill rate cap to 37 mills; the office then would need to send out an supplemental bill for .37 mills.

I obtained pricing from the software/printing company: for each bill that we send out it's roughly \$0.80/bill. Just to send out supplemental Motor Vehicle bills at 0.37 mills it would be an additional \$7300. If this was the case I would recommend that we wait until Jan 1, 2018 to do any supplemental bills so that the office could do "bundle" billing to bring down the cost. This could also be done in the case of a supplemental bills for Real Estate. If you were to do supplemental billing for everything you are looking at approx. \$10,000. All the expense is above and beyond my budget that was approved.

There is a lot of behind the scenes work that need to be done by two offices and the software/data processing company. Bills can typically be mailed out 10-15 days of your approval

We would need to

Sincerely,

Michele Wyatt, CCMC

Tax Collector
127 Norwich Avenue
Colchester, Ct 06415
Phone: 860-537-7210
Fax: 860-537-1147
Email: taxcollector@colchesterct.gov

From: John Chaponis
Sent: Tuesday, October 10, 2017 12:32 PM
To: Robert Tarlov; Michele Wyatt
Cc: Art Shilosky; Maggie Cosgrove
Subject: RE: Motor Vehicle

Good morning Rob

This is really not my call but I am offering my two cents because you included me in on the email and I am assuming you wanted my thoughts.

While you are correct that the law does not currently allow any CT municipality to charge more than 32 mills for motor vehicles, everyone, and I mean everyone, that I have spoken to at the Capitol expects that cap to be increased to that of 37 mills or have the legislation completely repealed. When the law was passed, it was passed with the creation of MeRSA (a Municipal Revenue Sharing Account) which was to be funded and reimburse municipalities for, at least a portion, of their revenue loss due to reducing the mill rate. With the State budget experiencing such a massive deficit the State is finding that they cannot fund existing items and therefore cannot fund the newly created MRSA to the level in which they needed. Therefore, every budget that has been put forward by the Governor, Dems, Rs, the House or the Senate, has contained language that either raised the mill rate cap to 37 Mills on the 2016 Grand List or completely repealed the cap altogether.

Because everyone expects the mill rate cap to at least be increased to 37, some municipalities mailed their bills out due July 1, 2017 with a mill rate of 37 mills. I know for a fact that at least seven (its likely greater) mailed them out at 37 mills and others have sent them out over 32 but under 37 because it matched their mill rate for Real & PP.

Many municipalities decided to hold off on mailing their bills last July just as Colchester did because they believed that a budget would be passed in the next few weeks/months and then those towns would issue bills at a rate higher than 32 mills.

Since then, things have drastically changed. Last week the Legislature did not take up overriding the Governor's veto of the budget. Thus we still have no budget and apparently the Governor's Executive Order will be implemented. That order will eliminate all education funding for 85 towns. Additionally another 54 towns will see their aid drastically cut.

It also was announced last week that the CT Education Association (one of the two teachers' unions) will seek an injunction blocking the implementation of the Governor's Executive Order which reduces education funding to those communities. Underlying the attempt at injunctive relief is the legal assumption that the Governor cannot take all of the education aid from some towns and give it to others without legislative approval. However, observers seem to believe that the Governor can unilaterally reduce aid proportionally in the absence of sufficient funding, but not eliminate it entirely to enable a transfer.

Assuming that the Superior Court promptly hears the request for an injunction, whether it is granted or not, there still will be no budget. Even if the injunction is granted, the State would certainly appeal to the State Supreme Court. The earliest decision from the Supreme Court is likely a couple of months away. And even if the request for injunctive relief is successful, the State still would have to come up with some \$3.5 Billion to give the cities and towns. Unless the Legislature passes some new combination of \$3.5 Billion in cuts and tax increases, they don't have the money to give to the towns under the current budget which is in deficit.

Based on these changes, both the Tax Collector and Assessor's offices believe that we need to send the bills out as soon as possible and no later than being due November 1, 2017. We are making this request for following reasons:

- a.) Motor vehicle bills are difficult to collect, have a lower collection rate than real estate, and the longer we wait, the worse position we are in for collecting the money owed.
- b.) Supplemental Motor Vehicles (any vehicle registered after 10/1/2016 and prior to 10/1/2017) bills need to be mailed in December and are due January 1, 2018. We feel mailing these bills too closely together and in proximity to the holiday season could prove financially difficult for some taxpayers.

- c.) The Assessor's Office is trying to compile the October 1, 2017 Grand List by the January 31, 2018 deadline and once the MV bills are mailed, our office gets flooded with inquiries on vehicles that have been sold, totaled, repossessed, traded-in, junked, or registered in another state/town. We need to move through this wave of traffic asap and get back on track for completing the 2017 GL.

In regards to your question on what the mill rate would have been on Real Estate & PP if we decided to cap MVS at 32 mills last July? It would have raised the mill rate from 32.37 to 32.42 based on my calculation. However, rebilling those classes for a nickel on the mill rate would be an administrative nightmare and cost more than you would collect in the end (considering man hours being reallocated away from our current workload).

In my opinion, the town has two options:

- 1.) Mail the bills out with a 32 mill rate and lose approximately \$52,422 in anticipated revenue.
- 2.) Mail the bills out with a 32.37 mill rate in anticipation of the cap being raised/repealed as all of our state reps, and everyone at the Capitol has promised.

Colchester is not alone and I know of at least one municipality that held off mailing their bills last July but later mailed out their MV bills due October 1, 2017 at 32.50 mills.

I have spoken to a half dozen of my colleagues in towns that sent bills out over 32 mills or at 37 mills and they all claim that they have received zero negative feedback. If you are asking for my personal opinion, I would recommend mailing those bills out with a mill rate of 32.37 mills.

Respectfully,

John Chaponis

Prioritize		2017 - 2018 BOF Objectives and Initiatives - October 18, 2017	NEXT STEP	NEXT DATE	
(A, B, C)	(1, 2, 3)				
A	1	<ul style="list-style-type: none"> GRANTS - How the Town and BOE are using. 	Andreas presented info received from the FOI requests on 6/21/2017. He suggested the Town and BOE should prepare an annual list of grants that were received in prior FY. Art was in agreement and Rob spoke with Ron about the same. Rob sent e-mail to Ron and Art on 7/28 for 2016-2017 list. Discussion at 8/2 meeting with Maggie as to how to create - she thinks that a report she provides the State in September might work.	October	2017
		<ul style="list-style-type: none"> Communication during off budget season: - continue work done on communicating, informing and educating the voter during the upcoming year. <ul style="list-style-type: none"> Survey Questions <ul style="list-style-type: none"> Start from scratch with different type of questions When and who to work on? Community Engagement - have different groups attend focus group types of meeting in January and February <ul style="list-style-type: none"> Business Leaders (CBA Service Clubs)? - Seniors? - PTO, C3 - Land use (Agriculture, Open Spaces, Land Trust) Legislators - invite each to attend different meetings - promote to get more taxpayers to attend How do we want to communicate? <ul style="list-style-type: none"> Informational Meetings? Web Site TriBoard Discussions What do we want to communicate <ul style="list-style-type: none"> Declining Enrollment, per pupil spending, test results - Graphs forward to BOE <ul style="list-style-type: none"> Fund Balance Policy and History <ul style="list-style-type: none"> (We had a piece previously approved by Board - changes recommended by Maggie were approved) Budget and Tax Rate History <ul style="list-style-type: none"> Revaluation <ul style="list-style-type: none"> Unexpended BOE Fund Balances <ul style="list-style-type: none"> Graph forwarded to BOE Department Fundraising <ul style="list-style-type: none"> People Costs <ul style="list-style-type: none"> Have official document explain benefits package in contracts STEPS: what are they? STEPS: a document stating # staff get contractual increases by increase range 1-2%, 3-5%, 6% and higher 	Tom created communication pieces for revaluation, mil rates, grandlist, etc. Reviewed Shrewsbury MA survey and felt a good base to work from. TriBoard Subcommittee to be formed after the election. Include new members to get fresh outside perspective. Rob to contact	Dec	2017
				14-Nov	2017
			Links on Arts Weekly Update to new budget communications.		
		<ul style="list-style-type: none"> Graphs and a Budget in Brief <ul style="list-style-type: none"> Review BOF graphs and new ones created on 6/24 by Town staff Choose relevant graphs: how to best create relevant and objective graphs to be included in a "Budget in Brief" Create Budgets in Brief that are similar for BOE and Town Having Budget document showing headcount trends for Town and BoE. 	On the web site: full budget, abbreviate Stated at 4/1 Meeting, would like to see this		
		<ul style="list-style-type: none"> Budget Direction <ul style="list-style-type: none"> Town budget - 2016 - 2017 process - repeat for 2017-2018? <ul style="list-style-type: none"> Approach to budget - present the cost of those items that are ongoing items to determine the cost of maintaining current Have departments prioritize new initiatives and assign cost/benefit to each separate from the above. Connecting the continuing current services with a dollar amount and % increase. There was a lot of confusion what New initiatives" calculated separately to see impact on the mil rate. This would also produce the impact on the mil rate if current services were continued (maintained) Also if spending were the same as last year, what would mil rate be? ENERGY PROJECT - Using what we save above lease payments - absorb into operating budgets or capital projects? <ul style="list-style-type: none"> Create policy as to what lease payments will be used for when they expire in XXXX:20XX. 	Agreed for 17/18 Library Youth Services Fire Department	15-Nov	2017
			Will ask Jim to present annual audit in October or November	6-Dec	2017
A	1	<ul style="list-style-type: none"> HEALTH INSURANCE FUNDING - establish a new policy for calculating annual funding and reserve requirements. <ul style="list-style-type: none"> Revise formula to minimize year to year volatility Create policy - no official funding policy has been adopted in writing 	Meeting with Lockton held on August 10, Maggie reviewed at September 6 meeting.	6-Dec	2017
		<ul style="list-style-type: none"> BOF: Powers, Responsibilities, Expectations, Limitations 		6-Dec	2017
A		<ul style="list-style-type: none"> BYLAWS REVIEW 	last updated October, 2016	6-Dec	2017
		<ul style="list-style-type: none"> BUILDING REPAIR/MAINTENANCE/REPLACEMENT <ul style="list-style-type: none"> Update Funding Plan for the Schools and Town Buildings Plans <ul style="list-style-type: none"> Determine annual funding amounts over the next 5 years Update Current Equipment Reserve Plan <ul style="list-style-type: none"> Heavy Apparatus - It was proposed we factor in as lease purchases (fire engines, ambulances, etc) 	11/18/2015 - Jim P and Ken Jackson presented updated plan Aided to the Reserve Plan	6-Dec	2017
			Maggie presented updated plan on 1/20/2017	6-Dec	2017
		<ul style="list-style-type: none"> SCHEDULE LOCAL NEW MEMBER ORIENTATION 			

